

September 13, 2024

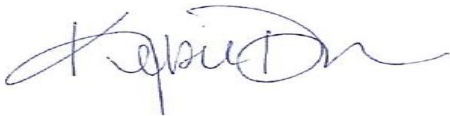
## NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, September 18, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT  
David Francis, Secretary/Treasurer



Kelsie Davis  
Board Clerk, Executive Assistant to CEO

**DISTRIBUTION:**

Governing Board, Legal Counsel, Executive Team, Chief of Staff  
<http://www.kaweahhealth.org>



# **KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Kaweah Health Medical Center  
305 W. Acequia Avenue, Executive Office Conference Room (1<sup>st</sup> Floor)

**Wednesday September 18, 2024**

ATTENDING: Directors: David Francis (Chair) & Mike Olmos; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

## **OPEN MEETING AGENDA – 10:00AM**

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **APPROVAL OF THE AGENDA**
3. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Kelsie Davis 559-624-2330) or kedavis@kaweahhealth.org to make arrangements to address the Board.
4. **MINUTES**- Approval of the open minutes from August 21, 2024.
5. **NW SENIOR HOUSING, LLC**- Marc Mertz, Chief Strategy Officer
6. **QUAIL PARK RETIREMENT VILLAGE, LLC**- Marc Mertz, Chief Strategy Officer
7. **LAUREL COURT AT QUAIL PARK**- Marc Mertz, Chief Strategy Officer
8. **FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies. *Malinda Tupper – Chief Financial Officer*
9. **ADJOURN** – *David Francis, Board Secretary/Treasurer*

*In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting. All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.*

**Finance, Property, Services, and Acquisition Committee – OPEN MEETING**

**Wednesday August 21, 2024**

**Kaweah Health Medical Center – Executive Office Conference Room**

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Ryan Gates, Chief Population Health Officer; Kristy Samuels, Administrative Assistant Recording

Called to order at 10:02AM

Public Participation- None.

**APPROVAL OF AGENDA-** Approval of the FPSA Agenda.

**MINUTES-** Approval of the minutes from July 17, 2024.

**NW Senior Housing, LLC** – Update provided with some discussion regarding loan and loan payment. Will provide formal report next month - *Marc Mertz - Chief Strategy Officer*

**Quail Park Retirement Village, LLC** - Update provided, discussed the need to refinance by October. Will provide formal report next month - *Marc Mertz - Chief Strategy Officer*

**Laurel Court at Quail Park** - Will provide formal report next month - *Marc Mertz - Chief Strategy Officer*

**FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

- Malinda offered to separate slides for Fiscal Year Comparison and add additional Urgent Cares – Plaza and Ben Maddox to the spreadsheet

Adjourned at 11:19AM

# REPORT TO THE BOARD OF DIRECTORS

## Quail Park Retirement Village (Cypress)

Marc Mertz, Chief Strategy Officer, 624-2511  
September 25, 2024

### Summary Issue/Service Considered

The Quail Park Cypress campus consists of a senior independent living facility (Quail Park Retirement Village) and a secure memory care facility (Laurel Court). These are organized as separate legal entities.

The independent living facility, established in 2002, is a 127-unit senior retirement village owned 44 percent by Kaweah Health and 56 percent by Living Care Senior Housing. Denis Bryant from Living Care is the Managing Member. Lynn Havard Mirviss and Marc Mertz represent Kaweah Health on the Quail Park and Memory Care Center Boards of Members. Cathy Boshaw and the Elling Halverson estate represent Living Care Senior Housing on the two boards. Kaweah Health and Living Care have equal voting rights on the boards.

### Quality/Performance Improvement Data

The Quail Park Retirement Village at Cypress has historically operated nearly at capacity, significantly above industry benchmarks. As recently as June 2019, Quail Park Retirement Village had a 28-unit waiting list. Like all senior living facilities, Quail Park was significantly impacted by COVID-19 beginning in 2020. Many individuals chose to delay moving into senior living facilities. According to The National Investment Center for Seniors Housing & Care (NIC), occupancy rates for US assisted living facilities reached a record low of 77.7% at the end of 2020. Similarly, occupancy in independent living facilities also reached a record low of 83.5% at the end of 2020.

Quail Park's occupancy continued to be significant depressed as a result of the pandemic and increased competitive pressures in the market (including our own introduction of Quail Park at Shannon Ranch), and decreased from 2020 until 2022 when it went to 75%. Since 2022, it has been slowly increasing and is now at 83%.

	Aug. 2020	July 2021	Aug. 2022	Aug. 2023	July 2024
Occupancy Rate	87%	81%	75%	77%	83%

During fiscal year 2024 (July 1, 2023 through June 30, 2024), Quail Park Retirement Village generated an operating loss and was unable to generate funds to pay distributions to its owners. On the contrary, the owners were asked to contribute cash in the form of loans to support operations. Kaweah Health's share of these loans was \$195,249 during FY2024. \$92,136 was loaned in December of 2023, and then another \$103,113 was loaned in May of 2024. These loans are repayable to Kaweah at 5% interest. Rather than use cash reserves to fund these loans, Kaweah Health borrowed the entire amount from the Kaweah Health Hospital Foundation's Betty Quilla Fund, which was established to support senior housing in Tulare County. This fund will be

repaid as Kaweah Health receives funds from Quail Park. The total loan receivable from Quail Park at Cypress is \$415,248.

With occupancy now at 83% and expected to increase to 90% in fall of 2024, this property will soon return to profitability. Initial profits will be used to fund necessary maintenance and enhancements to the facilities, including facia, gutter repairs, and stucco repairs on the Cottages. We anticipate loan repayments beginning in early 2025.

While the recent performance of this facility has been below expectations and the need to loan funds to support operations has been unfortunate, it is important to appreciate the impact this facility has had to Kaweah Health and the community since its inception. Since 2002, Kaweah Health has received \$5,569,500 in equity distributions from the operation of this facility. In addition, multiple loan refinancing for the property has yielded an additional \$5,934,840 in distributions to Kaweah Health, for total distributions of \$11,504,340. This is based on an initial investment of \$900,000 in land and \$688,700 in cash. The cash was provided by the Betty Quilla Fund.

In addition to the financial benefit to Kaweah Health, Quail Park Retirement Village has now been a premier senior housing facility in Tulare County and offers our community members a higher level option for senior housing. This was the exact intent of Betty Quilla's generous donation. In fact, all funds in that account (approximately \$2,400,000 not including loans receivable) are restricted for the exclusive use on projects that enhance senior living in Tulare County.

## **Policy, Strategic or Tactical Issues**

COVID-19 had a significant negative impact on the occupancy rates of senior living facilities nationwide. Quail Park Retirement Village was not spared, and it has taken years to recover. The opening of the Quail Park at Shannon Ranch facilities have probably also contributed to the lower occupancy at the Cypress location. This facility is also on the higher end of facilities, services, and rates, in our community.

In FY2024, management has taken significant steps to maintain competitiveness and to increase occupancy. Leadership of the facility has been replaced, and marketing efforts have been increased.

## **Recommendations/Next Steps**

Continue to operate Quail Park Retirement Village as a high-level senior retirement center. Continue to work closely with management to maintain attractive and safe facilities, with excellent service. Aggressively market the facility to our community.

## **Approvals/Conclusions**

Despite a challenging FY2024, Quail Park is filling a significant health care need in our community, providing exceptional services to its residents, and at the same time has generated a significant income stream for Kaweah Health over the course of the project. A return to profitability is expected in fiscal year 2025.

# REPORT TO THE BOARD OF DIRECTORS

## Quail Park Laurel Court (Memory Care)

Marc Mertz, Chief Strategy Officer, 624-2511  
September 25, 2024

### Summary Issue/Service Considered

Quail Park (Cypress campus) consists of a senior independent living facility (Quail Park Retirement Village) and a secure memory care facility (Laurel Court or Memory Care Center). These are organized as separate legal entities.

The 40-unit Memory Care Center (Laurel Court) is an Alzheimer's/Dementia facility located east of the Rehabilitation Hospital on Kaweah Health's west campus. It is owned 44 percent by Kaweah Health and 56 percent by Living Care Senior Housing. Denis Bryant from Living Care is the Managing Member.

Denis Bryant is the manager of both entities. Lynn Havard Mirviss and Marc Mertz represent Kaweah Health on the Memory Care Board. Cathy Boshaw and the Halverson family represent Living Care Senior Housing. Kaweah Health and Living Care have equal voting rights on the boards.

### Quality/Performance Improvement Data

The 40-unit Memory Care Center, which opened in July 2012, historically operated at nearly 100% occupancy, often with an extensive waiting list. With the onset of the pandemic in early 2020, occupancy rates fell, as families did not want to move in new residents, and unfortunately, as residents passed away. Occupancy continued to decline until it reached a low in 2023 at 60%. Changes to the marketing staff and enhanced marketing efforts have seen improved occupancy during 2024, reaching as high as 90% towards the end of the year.

Memory Care	Aug 2020	July 2021	Aug 2022	July 2023	July 2024
Occupancy Rate	82.5%	77.5%	60.0%	n/a	n/a

Note: 2023 and 2024 occupancy rates are pending from Living Care

The Memory Care Center made no profit distributions to owners between July 2023 and June 2024. Fortunately, Kaweah Health was not asked to fund any loans to Memory Care during this fiscal year. Since the Memory Care Center opened in 2012, it has paid Kaweah Health a total of \$1,573,000 in profit distributions through June 2024. Kaweah Health has received an additional \$1,461,040 in refinance distributions from this property. Total distributions are \$3,034,040 based on an original Kaweah Health investment of \$990,936. Of the \$990,936 investment, \$720,000 was invested via land donation and \$270,936 was invested in cash provided from the Bettie Quilla Fund.

## **Policy, Strategic or Tactical Issues**

COVID-19 had a significant negative impact on the occupancy rates of senior living facilities nationwide. The Quail Park independent living and memory care centers were not spared, and it has taken years to recover. The opening of the Quail Park at Shannon Ranch facilities have probably also contributed to the lower occupancy at the Cypress locations, as it increased supply and competition in the senior living market.

Living Care made changes in the management and marketing staffing over the Memory Care Center during 2024, and improvements were realized towards the end of the year. Facility improvements were also made during the year to ensure that the building and the furnishings remain in good shape and on the higher end of senior facilities.

## **Recommendations/Next Steps**

Continue to operate the Memory Care facility as a high-level senior retirement center with services related to dementia care.

## **Approvals/Conclusions**

Despite several years of challenging performance, the Memory Care Center is filling a significant health care need in our community, providing exceptional services to its residents.

# REPORT TO THE BOARD OF DIRECTORS

## Quail Park at Shannon Ranch

Marc Mertz, Chief Strategy Officer, 624-2511  
September 25, 2024

### Summary Issue/Service Considered

In 2016, Kaweah Health approved construction of a new 120-unit independent, assisted, and memory care senior living project called Quail Park at Shannon Ranch near the intersection of Demaree and Flagstaff in northwest Visalia. The 139,000 square foot project is located on a 3.65 acre site next to the 6,100 square foot Urgent Care Center which Kaweah Health opened on a 1.01 acre parcel on the east side of Demaree. The main independent living facility has 100 units ranging from studios to 2-bedroom units, and the secure memory care facility has 20 rooms.

Kaweah Health owns 33 and one third percent of the project, which is held by Northwest Visalia Senior Housing. Other partners are Shannon Senior Care, LLC, BTV Senior Housing, LLC, BEE, Inc., and Millennium Advisors. Shannon Senior Care is owned by members of the Shannon family; BTV is owned by Bernard te Velde, Jr.; BEE is owned by Cathy Boshaw and Doug Eklund of the Seattle area; Millennium Advisors is owned primarily by Denis Bryant, the current managing partner of Quail Park and the Memory Care Center.

The approximately \$40 million project broke ground in March 2018 and was completed in early 2020. All Kaweah Health equity contributions to the project have originated from the Bettie Quilla Fund at Kaweah Health Hospital Foundation. The Quilla Fund is restricted by the donor for support of senior living projects in collaboration with Kaweah Health. Kaweah Health made a total equity contribution in Quail Park Shannon Ranch of \$3,997,000.

### Quality/Performance Improvement Data

During the facility's planning, and before COVID-19, management expected that occupancy of the main building would reach 50% within 90 days of opening and that the memory care center would be completely filled within that same period. Early deposits and waiting lists supported this. However, by July 2020 occupancy of the independent living building reached just 7% and the memory care was at 35%.

During the next several years, management worked hard to provide a safe environment for residents and visitors during COVID while maintaining the premier senior living facility in the region. Local management of Shannon Ranch has remained consistent since the facilities opened, but the marketing staff has turned over several times. A wide variety of marketing efforts have been deployed, including offering limited-time discounts to encourage people to move in, radio ads, billboards, home marketing visits, referral programs, social media campaigns, radio talk show host promotion, and more. Shannon Ranch frequently invites local clubs and organizations to meet in their conference room as a way to promote the facility.

Occupancy in the 20-unit memory care building reached capacity by 2022 and has remained there since then. Occupancy in the main building has been slower to increase. By July 2024, occupancy in the independent living building increased to 76%.



Occupancy Rate	July 2020	July 2021	Aug 2022	July 2023	July 2024
Independent Living	7%	28%	56%	64%	76%
Memory Care	35%	50%	100%	100%	100%

Due primarily to the lower-than-expected occupancy, Quail Park at Shannon Ranch (including memory care) has operated at a loss since it has opened. To offset these losses, the owners of Northwest Visalia Senior Housing have made a series of cash calls to fund operations. These contributions are being treated as loans payable with a 5% interest rate. During FY2024, Kaweah Health made \$411,907 in such loans to Shannon Ranch. Since fiscal year 2020, Kaweah Health has made total loan payments of \$2,355,877 to Shannon Ranch. This amount is based on Kaweah Health’s ownership percentage, and all owner have made proportional loans. All of the loans from Kaweah Health have been funded entirely from the Bettie Quilla Fund, which is held at the Hospital Foundation. Approximately \$2,400,000 remains in the Bettie Quilla fund, not counting the loan receivable balance. These funds are restricted, and can only be used for senior housing projects.

### Policy, Strategic or Tactical Issues

The overall occupancy rate of 80% is now at a point at which the facilities should breakeven financially. Unfortunately, the 3-year bridge loan for the property has a variable interest rate that is approaching 10% the loan is due in October 2024. The ownership has been aggressively pursuing a new \$30 million loan, and at fiscal year-end was in negotiations with several local, regional, and national banks. The intent is to obtain a longer-term loan at a lower interest rate, hopefully with an interest-only period, that allows Shannon Ranch to operate at a break-even or small profit as occupancy rates continue to improve. The proceeds from the new loan will pay off the current bridge loan.

### Recommendations/Next Steps

Continue to support the startup of Quail Park at Shannon Ranch as performance improves.

### Approvals/Conclusions

Quail Park at Shannon Ranch opened at perhaps the worst possible time. However, the facility is the premier senior living in Visalia and perhaps the Central Valley. The amenities and services offered are unrivaled in the market. As the pandemic abates, this facility will be a significant asset to the community. The recent increase in occupancy has been encouraging and is expected to continue. With a new loan and improved occupancy, this property is expected to be cash flow positive by late 2024 or early 2025. The priority will be the repayment of outstanding loans before equity distributions are made to owners.

# CFO Financial Report

## Month Ending August 2024

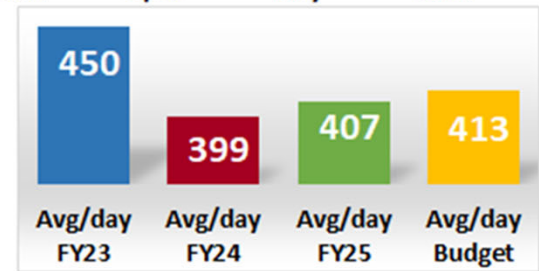
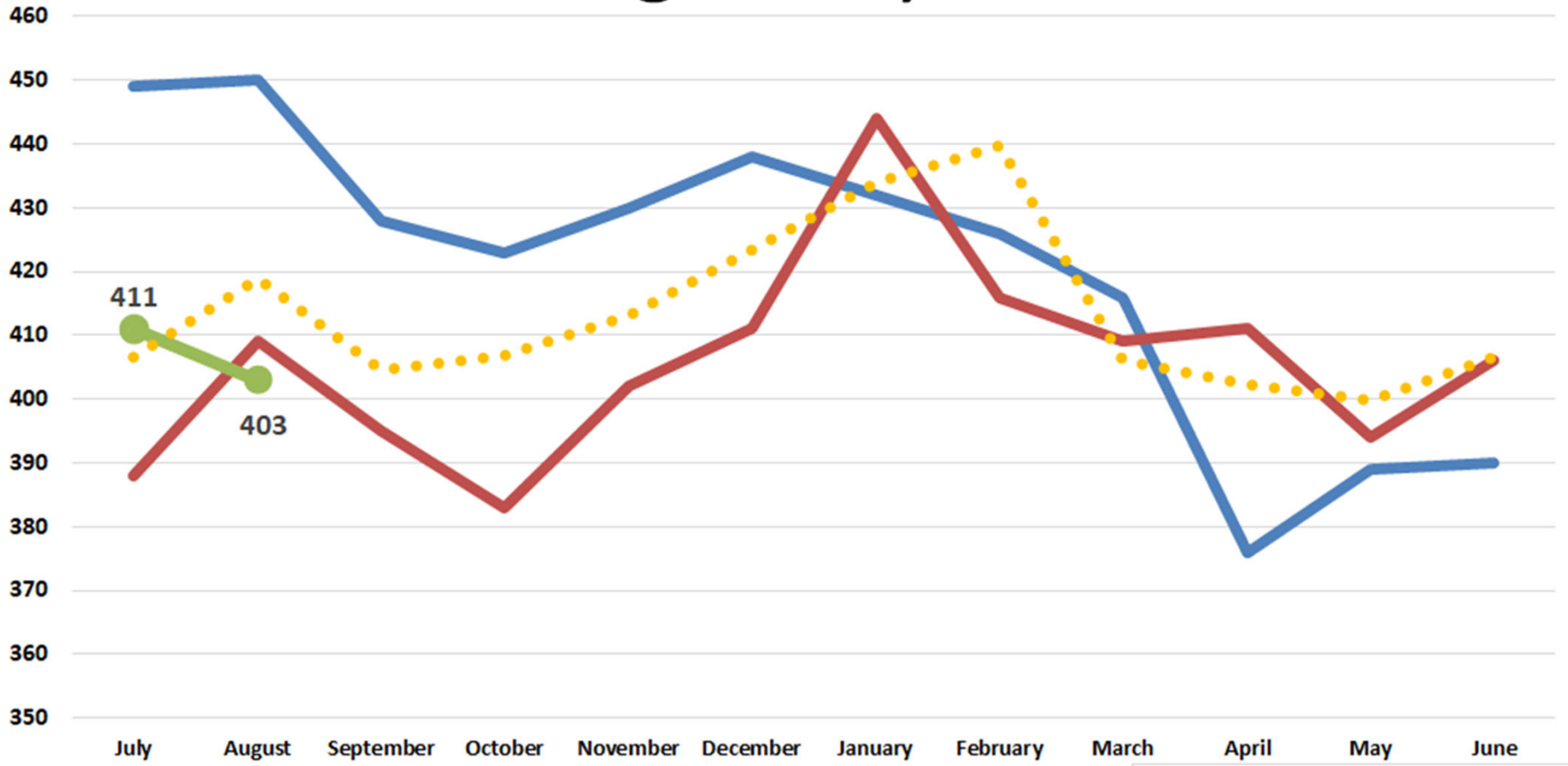


[kawahhealth.org](https://www.kawahhealth.org)

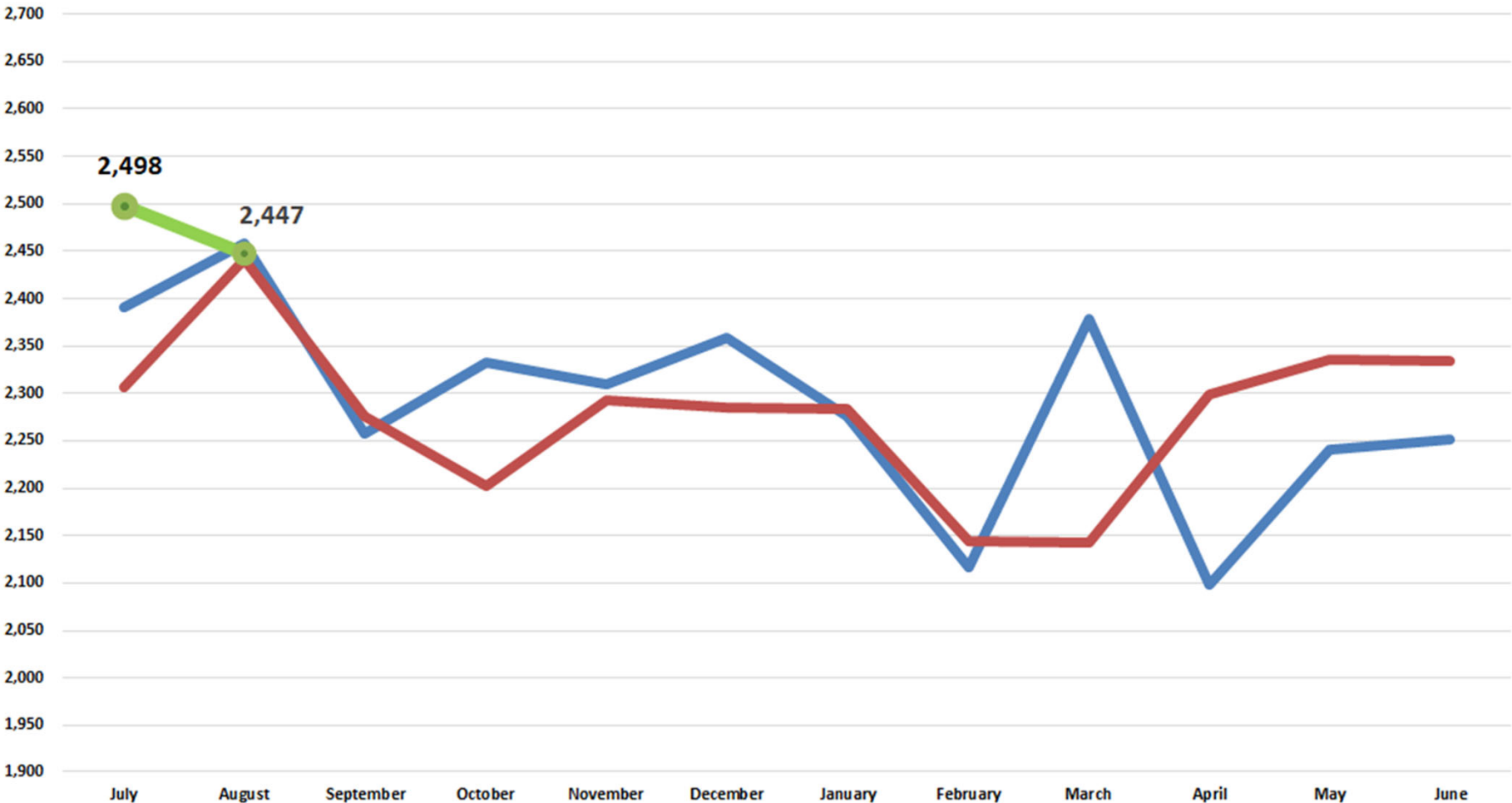


**Kawah Health**<sup>™</sup>  
MORE THAN MEDICINE. LIFE.

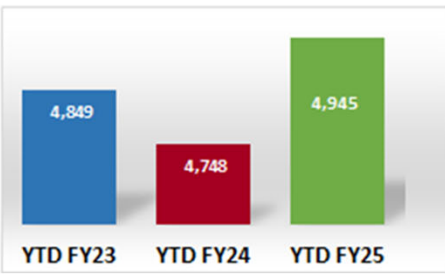
# Average Daily Census



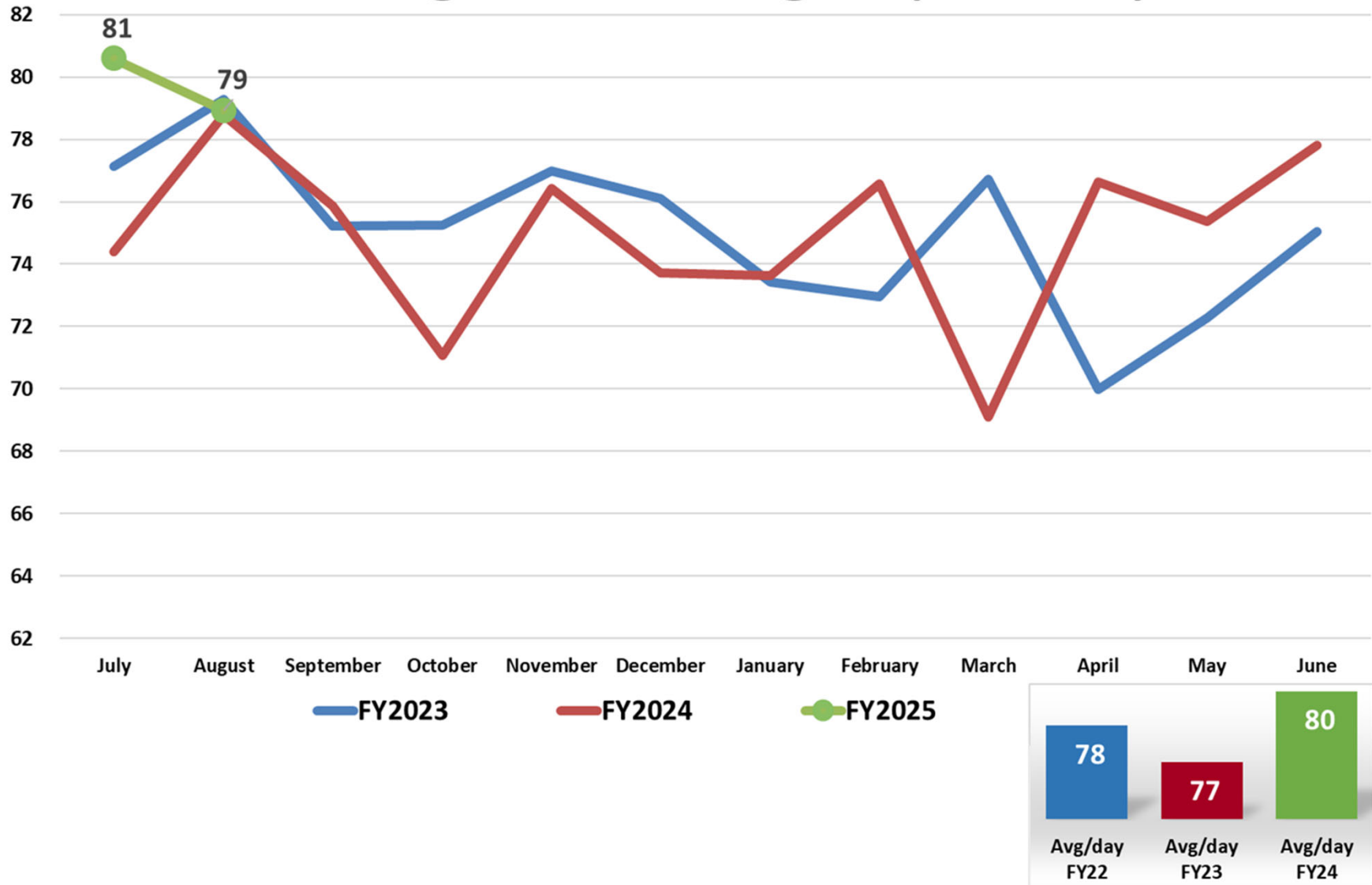
# Discharges



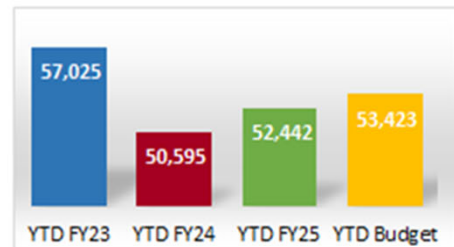
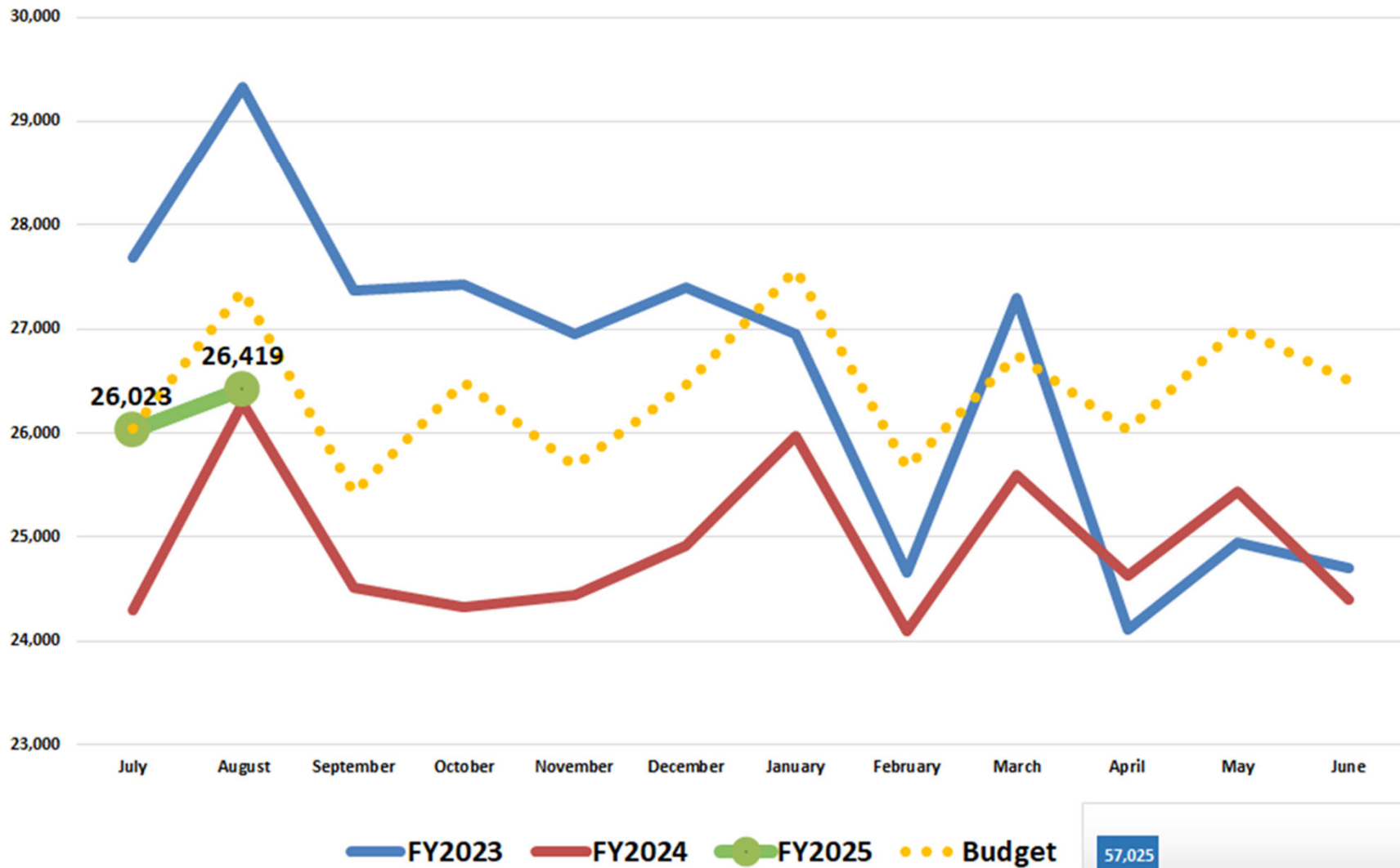
— FY2023   
 — FY2024   
 —● FY2025



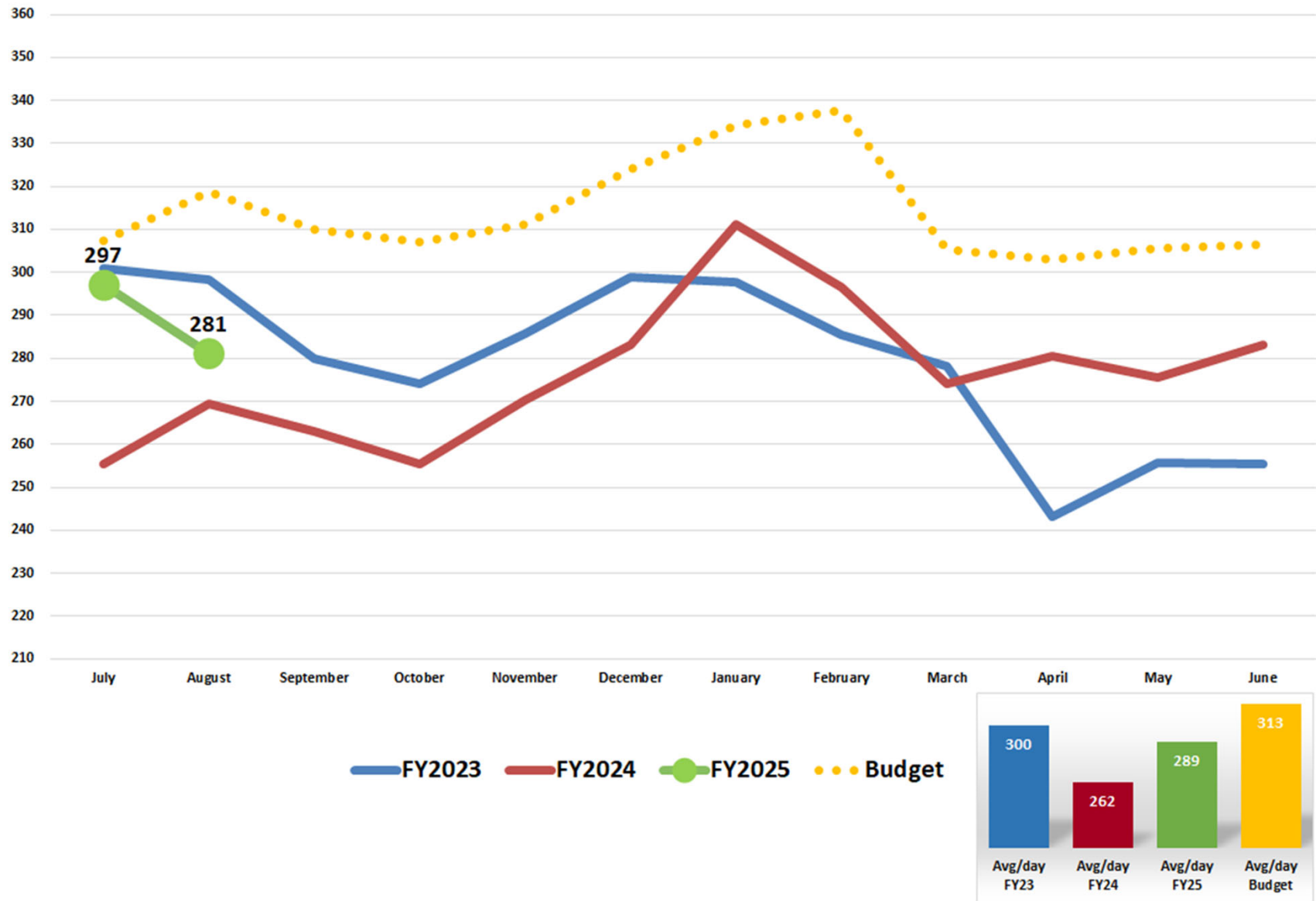
# Average Discharges per day



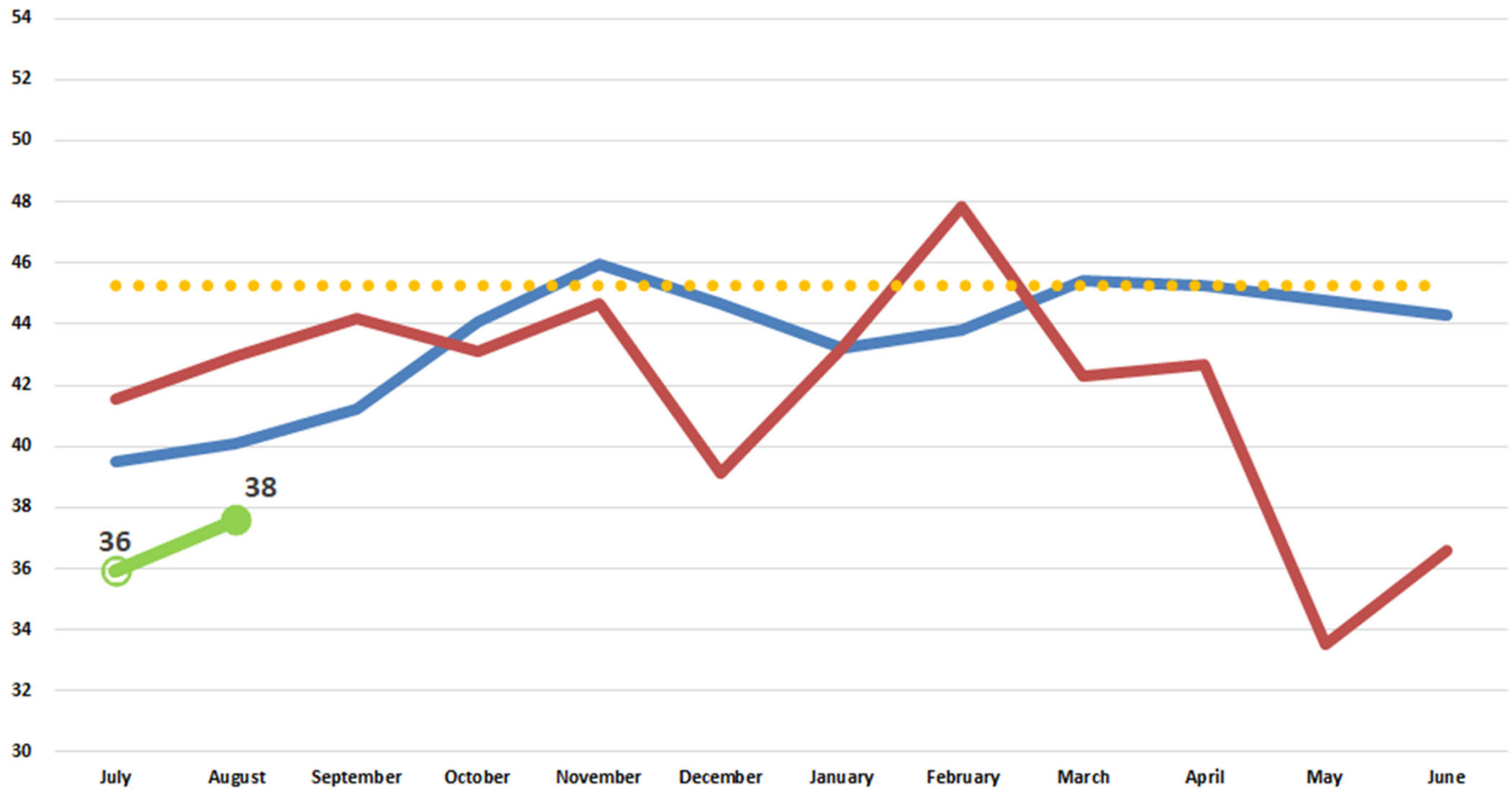
# Adjusted Patient Days



# Medical Center (Avg Patients Per Day)



# Acute I/P Psych (Avg Patients Per Day)

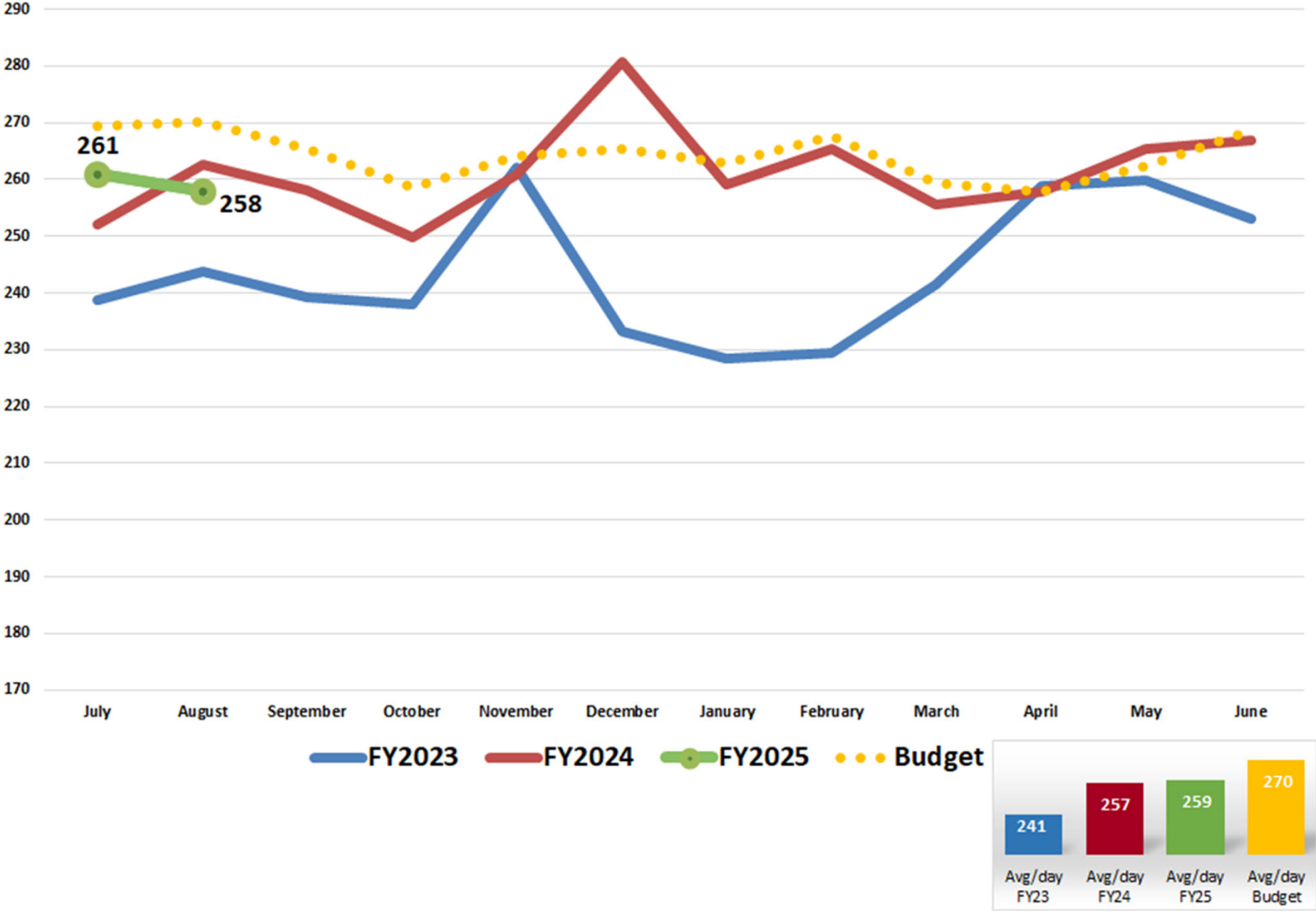


— FY2023   
 — FY2024   
 — FY2025   
 ••• Budget

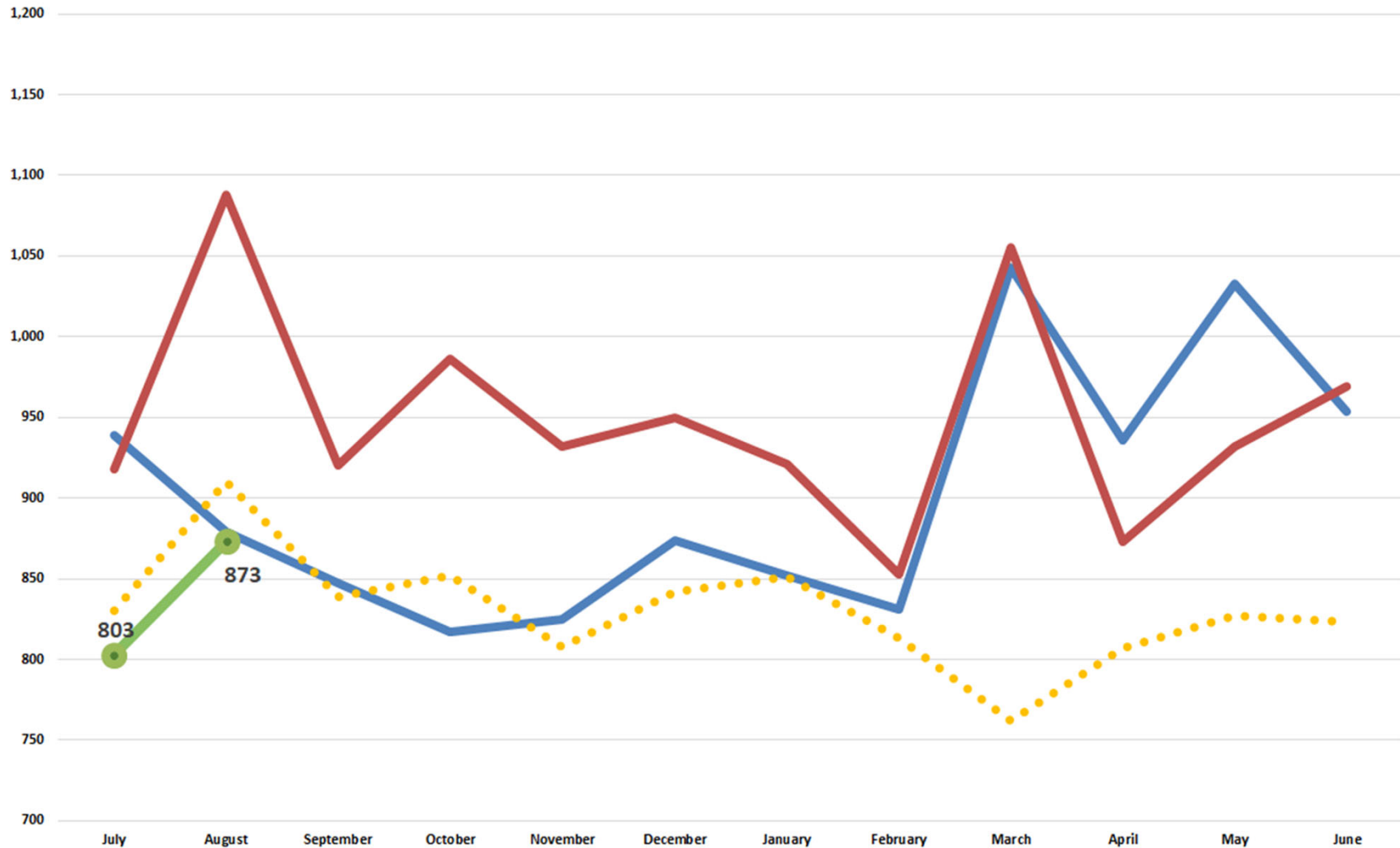
40	42	37	45
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget



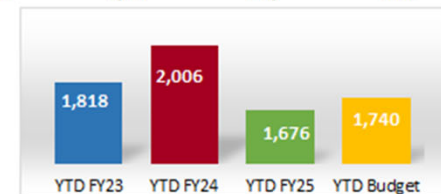
# ED - Avg Treated Per Day



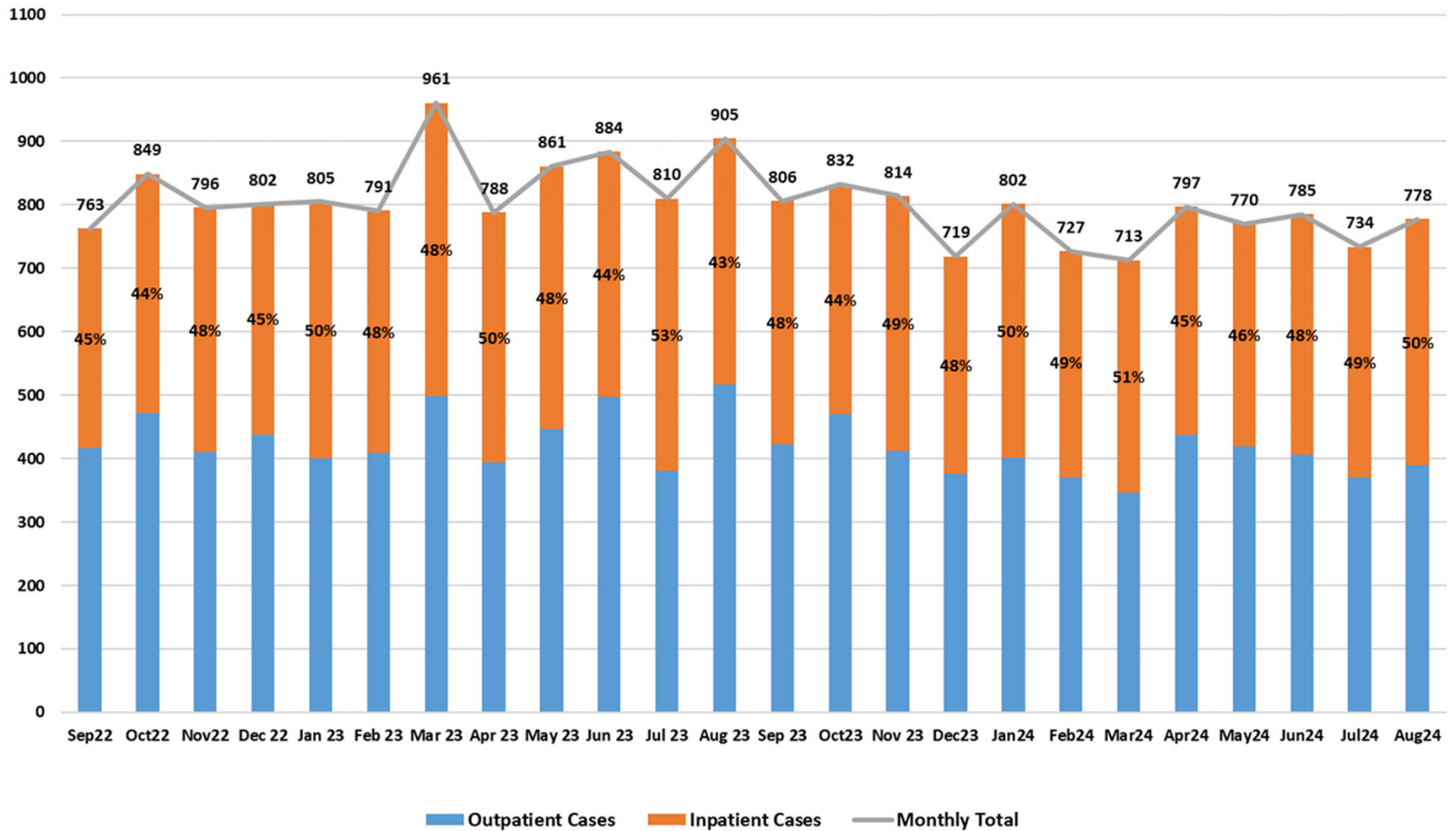
# Surgery (IP & OP) – 100 Min Units



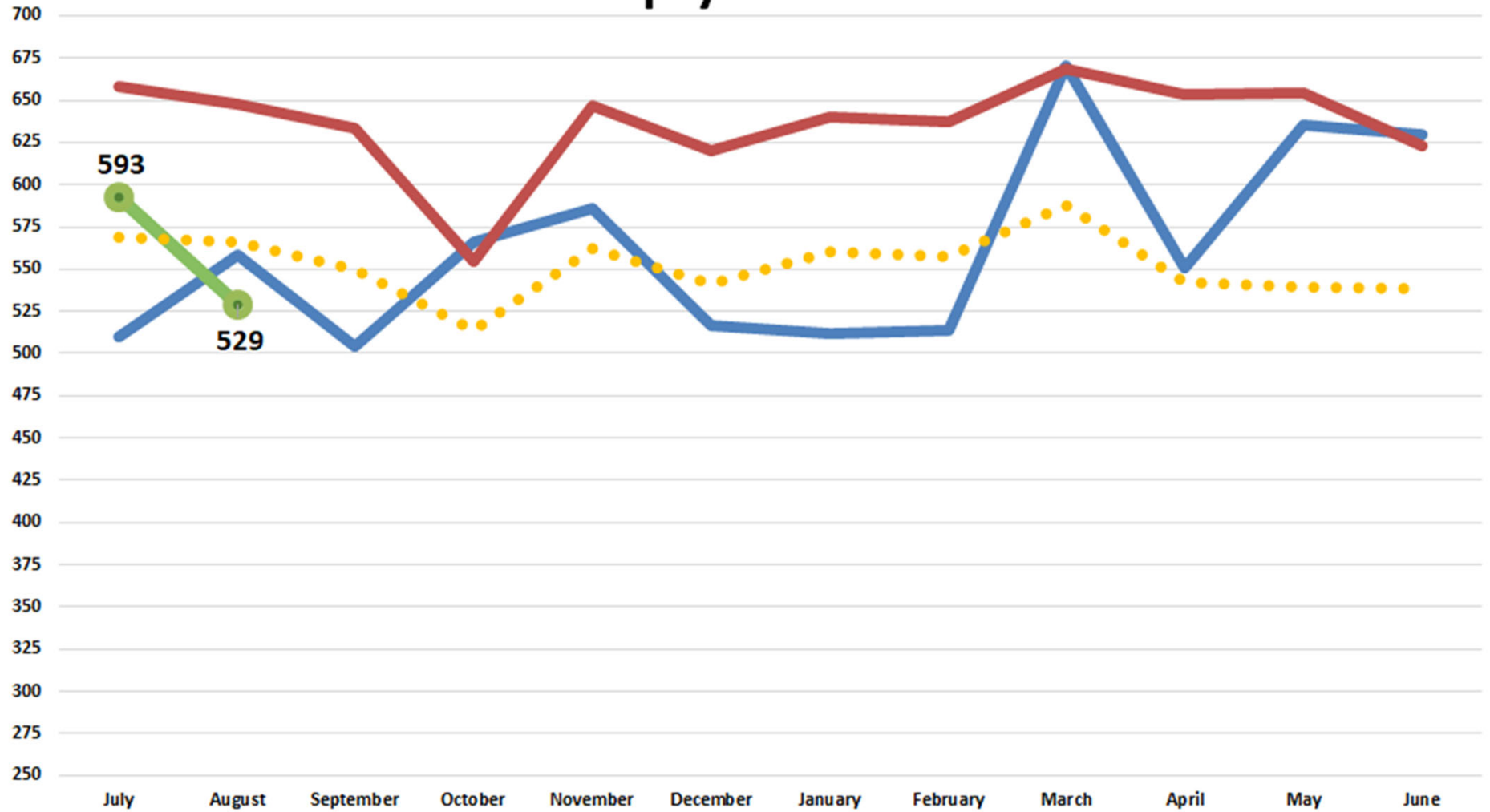
— FY2023   
 — FY2024   
 —● FY2025   
 ⋯ Budget



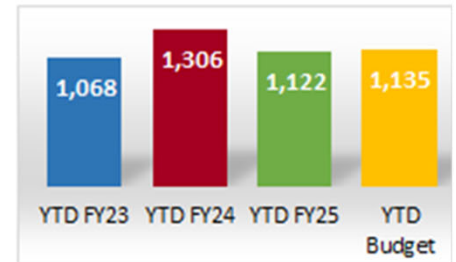
# Surgery Cases (IP & OP)



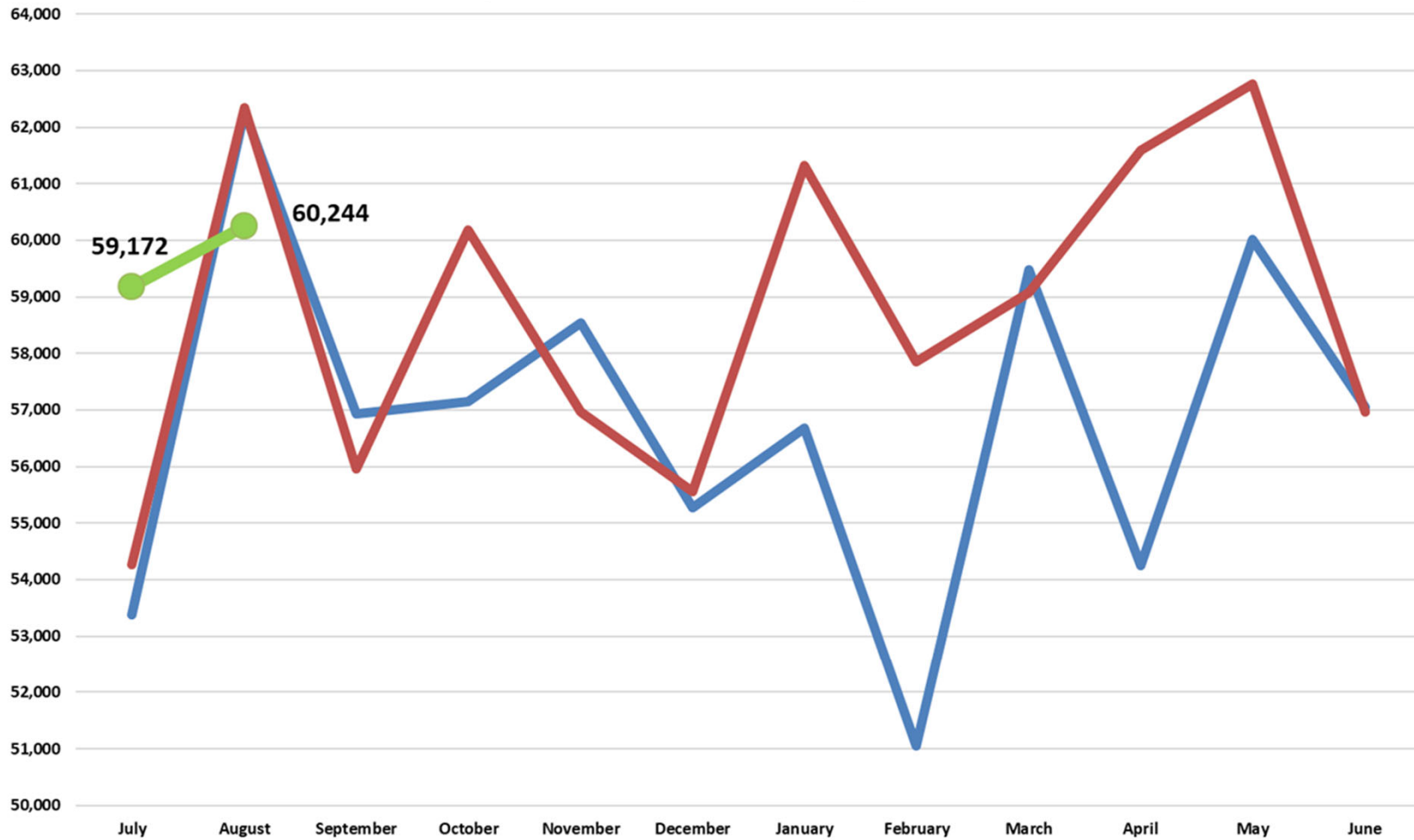
# Endoscopy Procedures



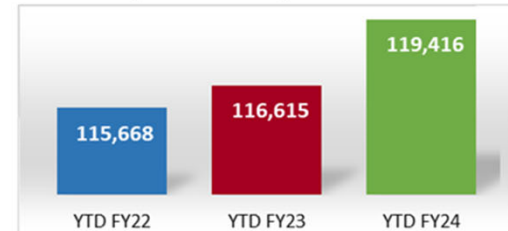
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



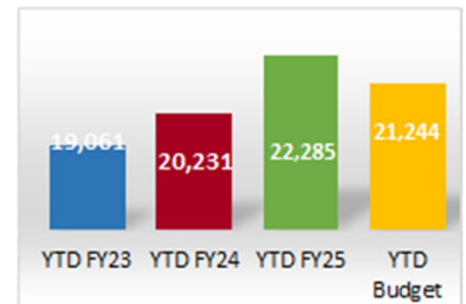
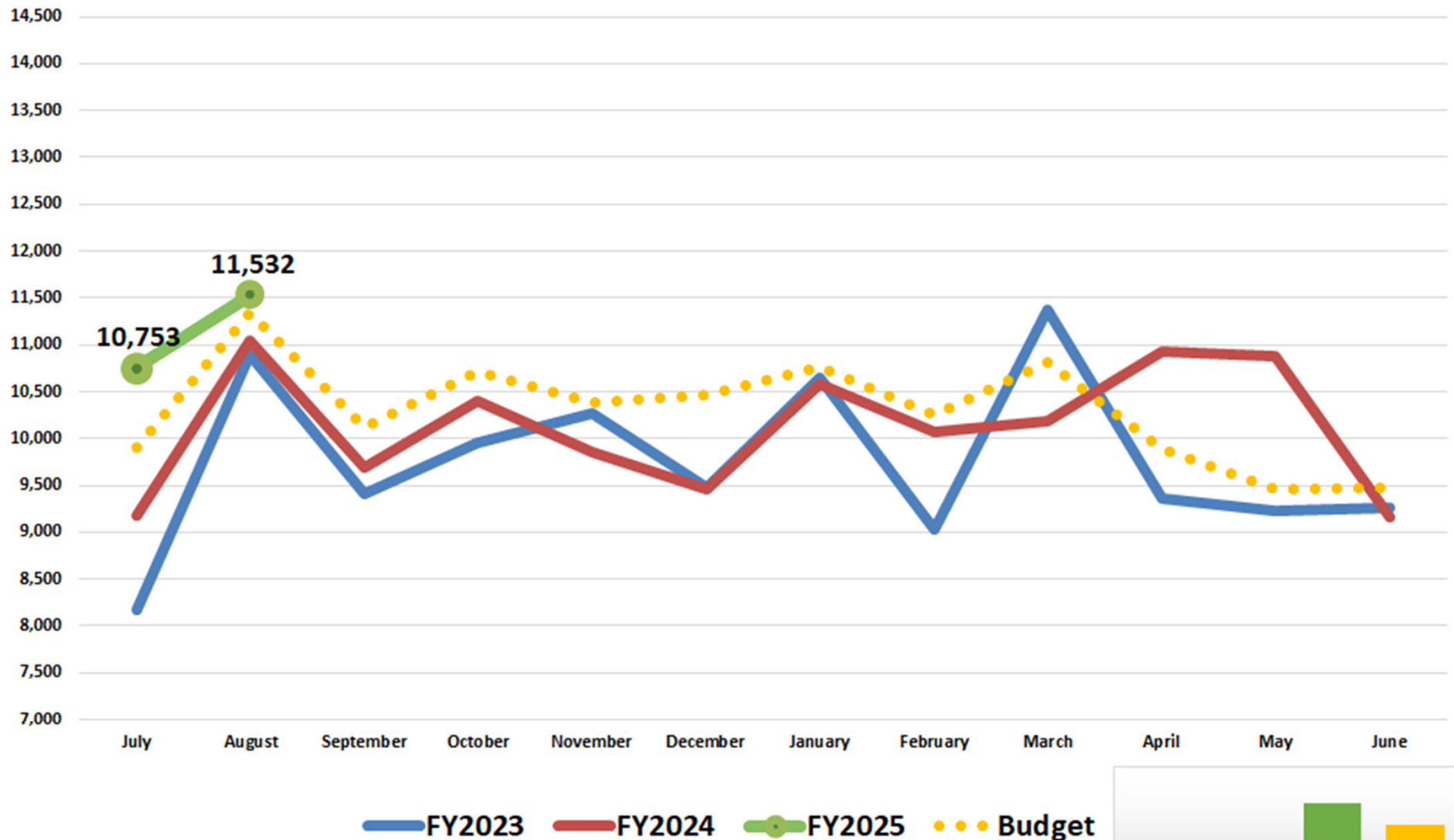
# Outpatient Registrations



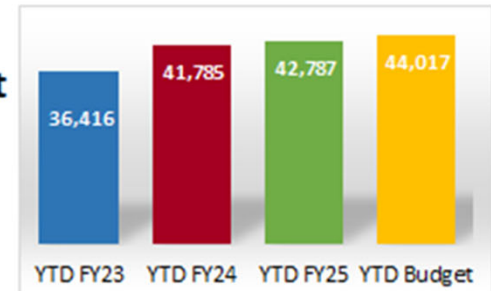
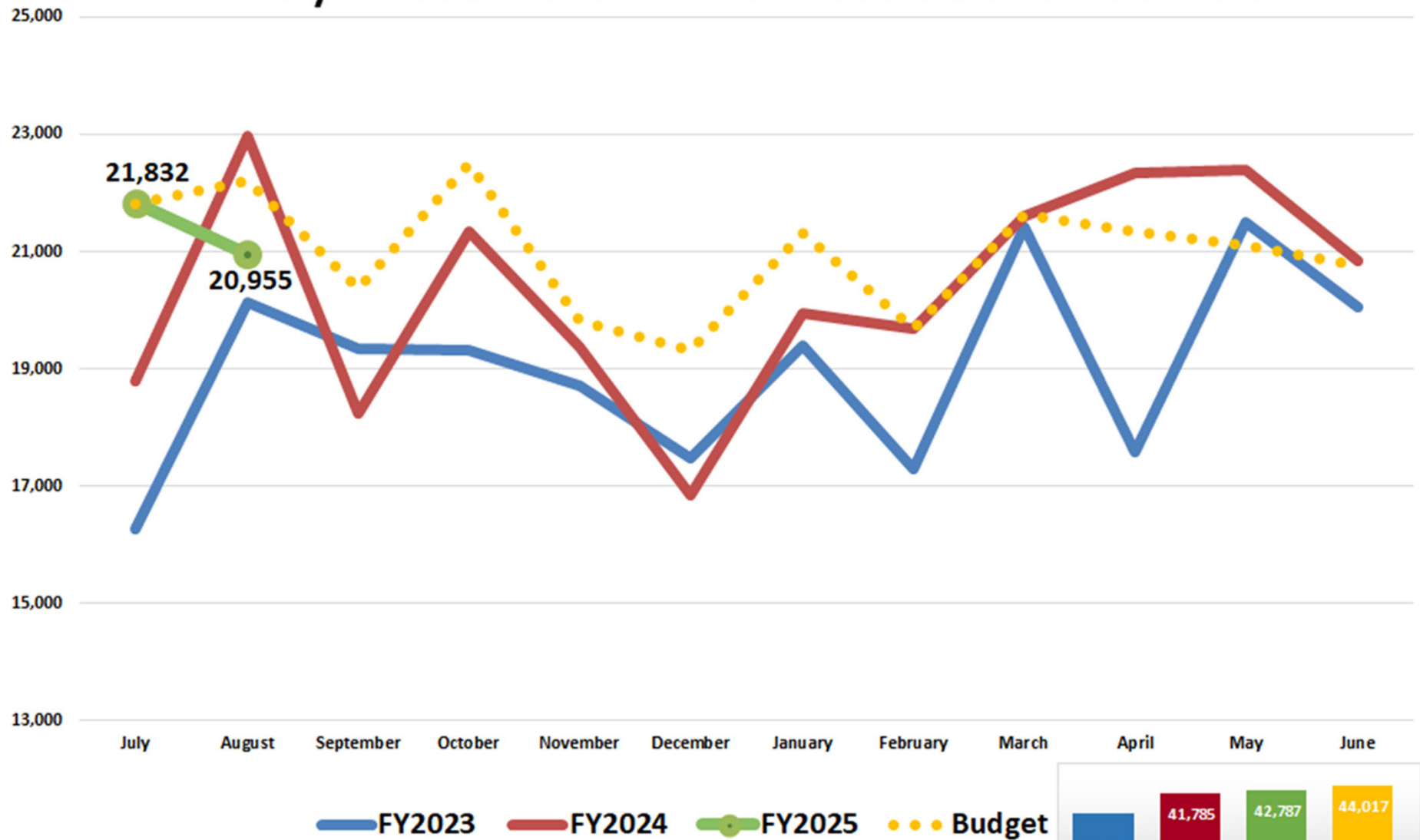
— FY2023 — FY2024 — FY2025



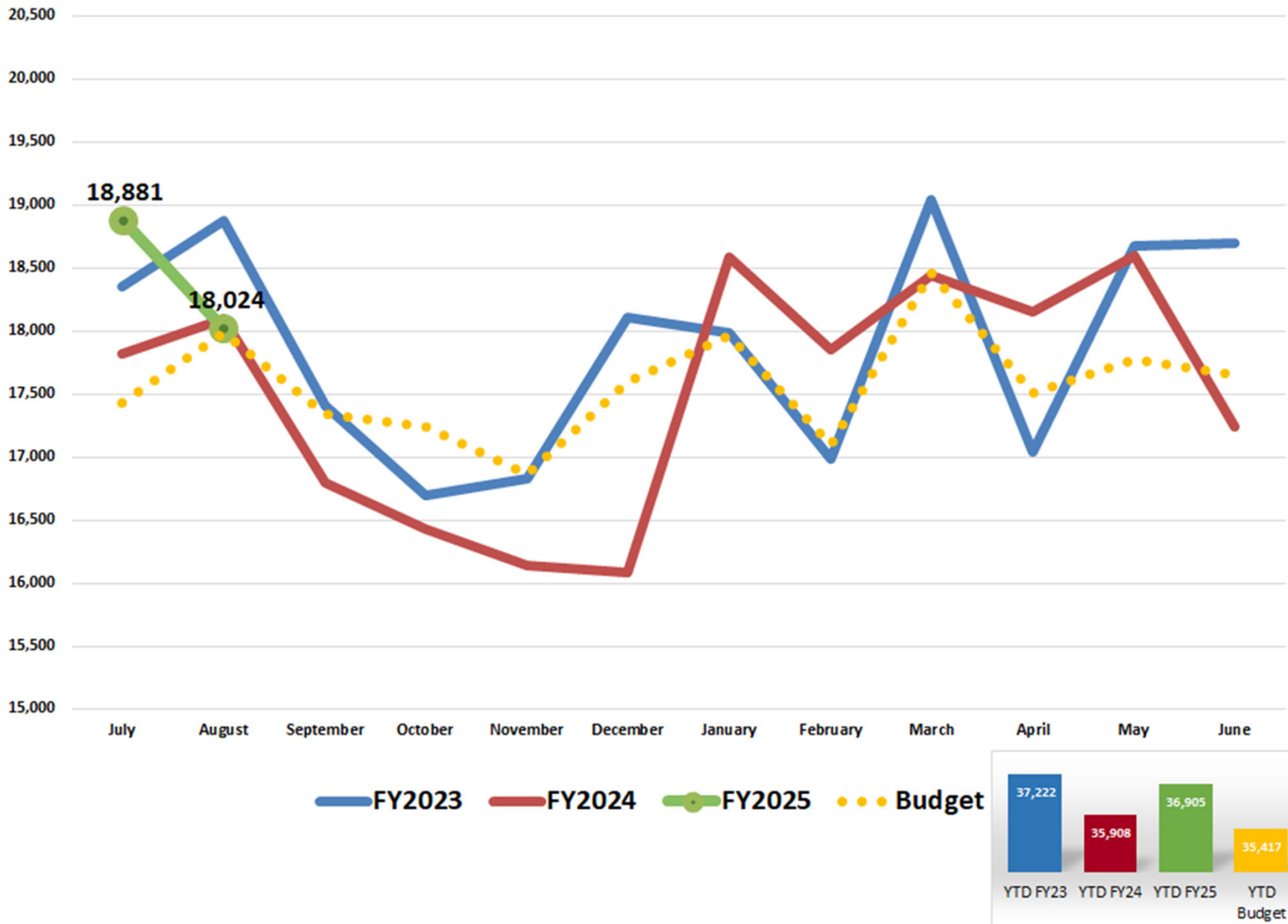
# Rural Health Clinics Registrations



# All O/P Rehab Svcs Across District



# Physical & Other Therapy Units (I/P & O/P)





## Statistical Results – Fiscal Year Comparison (Aug)

Actual Results			Budget	Budget Variance	
Aug 2023	Aug 2024	% Change	Aug 2024	Change	% Change

<b>Average Daily Census</b>	<b>409</b>	<b>403</b>	<b>(1.4%)</b>	<b>419</b>	<b>(16)</b>	<b>(3.7%)</b>
-----------------------------	------------	------------	---------------	------------	-------------	---------------

**KDHCD Patient Days:**

Medical Center	8,351	8,711	4.3%	8,678	33	0.4%
Acute I/P Psych	1,331	1,166	(12.4%)	1,403	(237)	(16.9%)
Sub-Acute	990	906	(8.5%)	930	(24)	(2.6%)
Rehab	555	452	(18.6%)	554	(102)	(18.4%)
TCS-Ortho	344	362	5.2%	424	(62)	(14.6%)
NICU	525	375	(28.6%)	500	(125)	(25.0%)
Nursery	587	532	(9.4%)	500	32	6.4%

<b>Total KDHCD Patient Days</b>	<b>12,683</b>	<b>12,504</b>	<b>(1.4%)</b>	<b>12,989</b>	<b>(485)</b>	<b>(3.7%)</b>
---------------------------------	---------------	---------------	---------------	---------------	--------------	---------------

<b>Total Outpatient Volume</b>	<b>62,341</b>	<b>60,233</b>	<b>(3.4%)</b>	<b>61,660</b>	<b>(1,427)</b>	<b>(2.3%)</b>
--------------------------------	---------------	---------------	---------------	---------------	----------------	---------------

## Statistical Results – Fiscal Year Comparison (Jul-Aug)

Actual Results			Budget	Budget Variance	
FYTD 2024	FYTD 2025	% Change	FYTD 2025	Change	% Change

<b>Average Daily Census</b>	<b>399</b>	<b>407</b>	<b>2.0%</b>	<b>413</b>	<b>(6)</b>	<b>(1.4%)</b>
-----------------------------	------------	------------	-------------	------------	------------	---------------

### KDHCD Patient Days:

Medical Center	16,267	17,918	10.1%	17,086	832	4.9%
Acute I/P Psych	2,619	2,280	(12.9%)	2,806	(526)	(18.7%)
Sub-Acute	1,962	1,788	(8.9%)	1,860	(72)	(3.9%)
Rehab	1,076	932	(13.4%)	1,100	(168)	(15.3%)
TCS-Ortho	751	630	(16.1%)	792	(162)	(20.5%)
NICU	968	751	(22.4%)	950	(199)	(20.9%)
Nursery	1,072	944	(11.9%)	1,000	(56)	(5.6%)

<b>Total KDHCD Patient Days</b>	<b>24,715</b>	<b>25,243</b>	<b>2.1%</b>	<b>25,594</b>	<b>(351)</b>	<b>(1.4%)</b>
---------------------------------	---------------	---------------	-------------	---------------	--------------	---------------

<b>Total Outpatient Volume</b>	<b>116,622</b>	<b>119,412</b>	<b>2.4%</b>	<b>123,321</b>	<b>(3,909)</b>	<b>(3.2%)</b>
--------------------------------	----------------	----------------	-------------	----------------	----------------	---------------

# August Financial Comparison (000's)

	Comparison to Budget - Month of August				Comparison to Prior Year - Month of August			
	Budget Aug-2024	Actual Aug-2024	\$ Change	% Change	Actual Aug-2023	Actual Aug-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$54,830	\$53,450	(\$1,380)	-2.6%	\$49,531	\$53,450	\$3,919	7.3%
Supplemental Gov't Programs	\$7,712	\$7,485	(\$227)	-3.0%	\$6,383	\$7,485	\$1,102	14.7%
Prime Program	\$792	\$792	\$0	0.0%	\$822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$7,596	\$49	0.6%	\$7,930	\$7,596	(\$334)	-4.4%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$3,621	\$0	(\$3,621)	0.0%
Other Revenue	\$4,409	\$4,151	(\$258)	-6.2%	\$3,702	\$4,151	\$449	10.8%
Other Operating Revenue	\$20,460	\$20,024	(\$436)	-2.2%	\$22,458	\$20,024	(\$2,434)	-12.2%
<b>Total Operating Revenue</b>	<b>\$75,290</b>	<b>\$73,474</b>	<b>(\$1,816)</b>	<b>-2.5%</b>	<b>\$71,989</b>	<b>\$73,474</b>	<b>\$1,485</b>	<b>2.0%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$32,304	\$31,963	(\$341)	-1.1%	\$28,285	\$31,963	\$3,678	11.5%
Contract Labor	\$1,439	\$1,146	(\$293)	-25.6%	\$2,140	\$1,146	(\$994)	-86.8%
Employee Benefits	\$5,900	\$5,949	\$49	0.8%	\$6,594	\$5,949	(\$645)	-10.8%
<b>Total Employment Expenses</b>	<b>\$39,643</b>	<b>\$39,058</b>	<b>(\$585)</b>	<b>-1.5%</b>	<b>\$37,019</b>	<b>\$39,058</b>	<b>\$2,039</b>	<b>5.2%</b>
Medical & Other Supplies	\$16,235	\$14,959	(\$1,276)	-8.5%	\$13,861	\$14,959	\$1,098	7.3%
Physician Fees	\$7,185	\$7,546	\$361	4.8%	\$6,793	\$7,546	\$753	10.0%
Purchased Services	\$1,817	\$1,606	(\$211)	-13.1%	\$2,075	\$1,606	(\$469)	-29.2%
Repairs & Maintenance	\$2,082	\$2,561	\$480	18.7%	\$1,434	\$2,561	\$1,127	44.0%
Utilities	\$1,130	\$955	(\$175)	-18.3%	\$1,032	\$955	(\$76)	-8.0%
Rents & Leases	\$154	\$122	(\$32)	-26.6%	\$156	\$122	(\$34)	-27.8%
Depreciation & Amortization	\$3,302	\$3,145	(\$157)	-5.0%	\$2,841	\$3,145	\$304	9.7%
Interest Expense	\$608	\$586	(\$22)	-3.8%	\$604	\$586	(\$18)	-3.1%
Other Expense	\$2,268	\$1,992	(\$276)	-13.8%	\$1,795	\$1,992	\$197	9.9%
Humana Cap Plan Expenses	\$3,766	\$4,436	\$669	15.1%	\$4,331	\$4,436	\$105	2.4%
<b>Total Other Expenses</b>	<b>\$38,546</b>	<b>\$37,908</b>	<b>(\$638)</b>	<b>-1.7%</b>	<b>\$34,922</b>	<b>\$37,908</b>	<b>\$2,986</b>	<b>7.9%</b>
<b>Total Operating Expenses</b>	<b>\$78,189</b>	<b>\$76,965</b>	<b>(\$1,224)</b>	<b>-1.6%</b>	<b>\$71,941</b>	<b>\$76,965</b>	<b>\$5,025</b>	<b>6.5%</b>
<b>Operating Margin</b>	<b>(\$2,899)</b>	<b>(\$3,492)</b>	<b>(\$593)</b>		<b>\$48</b>	<b>(\$3,492)</b>	<b>(\$3,540)</b>	
<b>Stimulus/FEMA</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$1,610</b>	<b>\$0</b>	<b>(\$1,610)</b>	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$2,899)</b>	<b>(\$3,492)</b>	<b>(\$593)</b>		<b>\$1,658</b>	<b>(\$3,492)</b>	<b>(\$5,150)</b>	
Nonoperating Revenue (Loss)	\$658	\$896	\$238		\$602	\$896	\$294	
<b>Excess Margin</b>	<b>(\$2,241)</b>	<b>(\$2,596)</b>	<b>(\$354)</b>		<b>\$2,259</b>	<b>(\$2,596)</b>	<b>(\$4,855)</b>	

# Year to Date: July through August Financial Comparison (000's)

	Comparison to Budget - YTD August				Comparison to Prior Year - YTD August			
	Budget YTD Aug-2024	Actual YTD Aug-2024	\$ Change	% Change	Actual YTD Aug-2023	Actual YTD Aug-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$106,624	\$104,316	(\$2,308)	-2.2%	\$95,010	\$104,316	\$9,306	8.9%
Supplemental Gov't Programs	\$14,997	\$15,177	\$181	1.2%	\$12,765	\$15,177	\$2,412	15.9%
Prime Program	\$1,584	\$1,584	\$0	0.0%	\$1,643	\$1,584	(\$59)	-3.8%
Premium Revenue	\$15,094	\$14,703	(\$391)	-2.7%	\$15,861	\$14,703	(\$1,158)	-7.9%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$6,899	\$0	(\$6,899)	0.0%
Other Revenue	\$8,818	\$8,046	(\$772)	-9.6%	\$6,449	\$8,046	\$1,597	19.8%
Other Operating Revenue	\$40,493	\$39,510	(\$982)	-2.5%	\$43,618	\$39,510	(\$4,108)	-10.4%
<b>Total Operating Revenue</b>	<b>\$147,117</b>	<b>\$143,826</b>	<b>(\$3,290)</b>	<b>-2.3%</b>	<b>\$138,628</b>	<b>\$143,826</b>	<b>\$5,198</b>	<b>3.6%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$63,797	\$63,531	(\$265)	-0.4%	\$56,502	\$63,531	\$7,029	11.1%
Contract Labor	\$2,912	\$2,064	(\$848)	-41.1%	\$3,770	\$2,064	(\$1,706)	-82.6%
Employee Benefits	\$11,808	\$11,727	(\$82)	-0.7%	\$12,922	\$11,727	(\$1,195)	-10.2%
<b>Total Employment Expenses</b>	<b>\$78,518</b>	<b>\$77,322</b>	<b>(\$1,196)</b>	<b>-1.5%</b>	<b>\$73,194</b>	<b>\$77,322</b>	<b>\$4,129</b>	<b>5.3%</b>
Medical & Other Supplies	\$31,509	\$29,779	(\$1,730)	-5.8%	\$26,888	\$29,779	\$2,891	9.7%
Physician Fees	\$14,370	\$14,607	\$237	1.6%	\$13,828	\$14,607	\$779	5.3%
Purchased Services	\$3,633	\$3,187	(\$446)	-14.0%	\$3,491	\$3,187	(\$304)	-9.5%
Repairs & Maintenance	\$4,163	\$4,226	\$63	1.5%	\$3,625	\$4,226	\$601	14.2%
Utilities	\$2,049	\$1,829	(\$220)	-12.0%	\$1,791	\$1,829	\$38	2.1%
Rents & Leases	\$308	\$246	(\$62)	-25.3%	\$248	\$246	(\$2)	-0.9%
Depreciation & Amortization	\$6,604	\$6,304	(\$299)	-4.8%	\$5,665	\$6,304	\$639	10.1%
Interest Expense	\$1,217	\$1,195	(\$21)	-1.8%	\$1,190	\$1,195	\$5	0.5%
Other Expense	\$4,535	\$3,956	(\$580)	-14.7%	\$3,472	\$3,956	\$483	12.2%
Humana Cap Plan Expenses	\$7,533	\$8,389	\$857	10.2%	\$8,203	\$8,389	\$187	2.2%
<b>Total Other Expenses</b>	<b>\$75,921</b>	<b>\$73,718</b>	<b>(\$2,202)</b>	<b>-3.0%</b>	<b>\$68,400</b>	<b>\$73,718</b>	<b>\$5,319</b>	<b>7.2%</b>
<b>Total Operating Expenses</b>	<b>\$154,439</b>	<b>\$151,040</b>	<b>(\$3,398)</b>	<b>-2.2%</b>	<b>\$141,593</b>	<b>\$151,040</b>	<b>\$9,447</b>	<b>6.3%</b>
<b>Operating Margin</b>	<b>(\$7,322)</b>	<b>(\$7,214)</b>	<b>\$108</b>		<b>(\$2,965)</b>	<b>(\$7,214)</b>	<b>(\$4,249)</b>	
<b>Stimulus/FEMA</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$3,220</b>	<b>\$0</b>	<b>(\$3,220)</b>	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$7,322)</b>	<b>(\$7,214)</b>	<b>\$108</b>		<b>\$255</b>	<b>(\$7,214)</b>	<b>(\$7,469)</b>	
Nonoperating Revenue (Loss)	\$1,315	\$2,086	\$770		\$1,219	\$2,086	\$867	
<b>Excess Margin</b>	<b>(\$6,007)</b>	<b>(\$5,129)</b>	<b>\$878</b>		<b>\$1,474</b>	<b>(\$5,129)</b>	<b>(\$6,602)</b>	

# August 2023-2024 : Trended Financial Information (000's)

	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	FY 2025
Patient Service Revenue	\$49,531	\$47,195	\$47,502	\$48,225	\$48,629	\$49,472	\$49,778	\$54,365	\$51,284	\$52,509	\$54,906	\$50,866	\$53,450	\$104,316
Other Revenue	\$22,458	\$21,039	\$21,928	\$21,261	\$20,979	\$24,379	\$22,470	\$19,194	\$25,720	\$27,433	\$23,867	\$19,487	\$20,024	\$39,510
<b>Total Operating Revenue</b>	<b>\$71,989</b>	<b>\$68,234</b>	<b>\$69,431</b>	<b>\$69,486</b>	<b>\$69,608</b>	<b>\$73,851</b>	<b>\$72,248</b>	<b>\$73,559</b>	<b>\$77,004</b>	<b>\$79,942</b>	<b>\$78,773</b>	<b>\$70,353</b>	<b>\$73,474</b>	<b>\$143,826</b>
Employee Expense	\$37,019	\$35,180	\$38,961	\$37,597	\$37,268	\$37,645	\$37,074	\$41,984	\$38,077	\$38,990	\$36,919	\$38,264	\$39,058	\$77,322
Other Operating Expense	\$34,922	\$33,204	\$31,579	\$33,162	\$32,981	\$35,742	\$36,449	\$33,382	\$36,864	\$37,539	\$35,001	\$35,811	\$37,908	\$73,718
<b>Total Operating Expenses</b>	<b>\$71,941</b>	<b>\$68,384</b>	<b>\$70,540</b>	<b>\$70,759</b>	<b>\$70,249</b>	<b>\$73,388</b>	<b>\$73,523</b>	<b>\$75,367</b>	<b>\$74,941</b>	<b>\$76,530</b>	<b>\$71,920</b>	<b>\$74,075</b>	<b>\$76,965</b>	<b>\$151,040</b>
<b>Net Operating Margin</b>	<b>\$48</b>	<b>(\$150)</b>	<b>(\$1,110)</b>	<b>(\$1,273)</b>	<b>(\$641)</b>	<b>\$464</b>	<b>(\$1,275)</b>	<b>(\$1,807)</b>	<b>\$2,063</b>	<b>\$3,413</b>	<b>\$6,853</b>	<b>(\$3,722)</b>	<b>(\$3,492)</b>	<b>(\$7,214)</b>
Stimulus/FEMA	\$1,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,603)	(\$1,603)	\$0	\$0	\$0
NonOperating Income	\$602	\$626	\$665	\$578	\$5,057	\$969	\$618	\$1,781	\$550	\$847	\$1,177	\$1,190	\$896	\$2,086
<b>Excess Margin</b>	<b>\$2,259</b>	<b>\$477</b>	<b>(\$444)</b>	<b>(\$695)</b>	<b>\$4,416</b>	<b>\$1,433</b>	<b>(\$657)</b>	<b>(\$26)</b>	<b>\$2,613</b>	<b>\$2,657</b>	<b>\$6,426</b>	<b>(\$2,533)</b>	<b>(\$2,596)</b>	<b>(\$5,129)</b>

## Profitability

Operating Margin %	0.1%	(0.2%)	(1.6%)	(1.8%)	(0.9%)	0.6%	(1.8%)	(2.5%)	2.7%	4.3%	8.7%	(5.3%)	(4.8%)	(5.0%)
Operating Margin %excl. Int	0.9%	0.7%	(0.7%)	(1.0%)	(0.1%)	1.4%	(0.9%)	(1.6%)	3.7%	5.0%	9.6%	(4.4%)	(4.0%)	(4.2%)
Operating EBIDA	\$3,493	\$3,265	\$2,340	\$2,111	\$2,732	\$3,957	\$1,994	\$1,628	\$5,507	\$7,184	\$11,028	\$46	\$239	\$286
Operating EBIDA Margin	4.9%	4.8%	3.4%	3.0%	3.9%	5.4%	2.8%	2.2%	7.2%	9.0%	14.0%	0.1%	0.3%	0.2%

## Liquidity Indicators

Day's Cash on Hand	84.7	83.3	83.7	81.1	83.5	81.4	79.0	74.7	91.0	86.8	106.1	97.4	89.8	89.8
Day's in Accounts Receivable	74.6	76.6	79.1	78.4	77.6	72.5	71.0	70.1	65.3	66.4	64.4	64.0	68.5	68.5
Unrestricted Funds (000's)	\$185,762	\$182,518	\$183,138	\$178,653	\$183,624	\$179,987	\$176,827	\$168,012	\$204,886	\$196,335	\$240,319	\$222,873	\$207,438	\$207,438

## Debt & Other Indicators

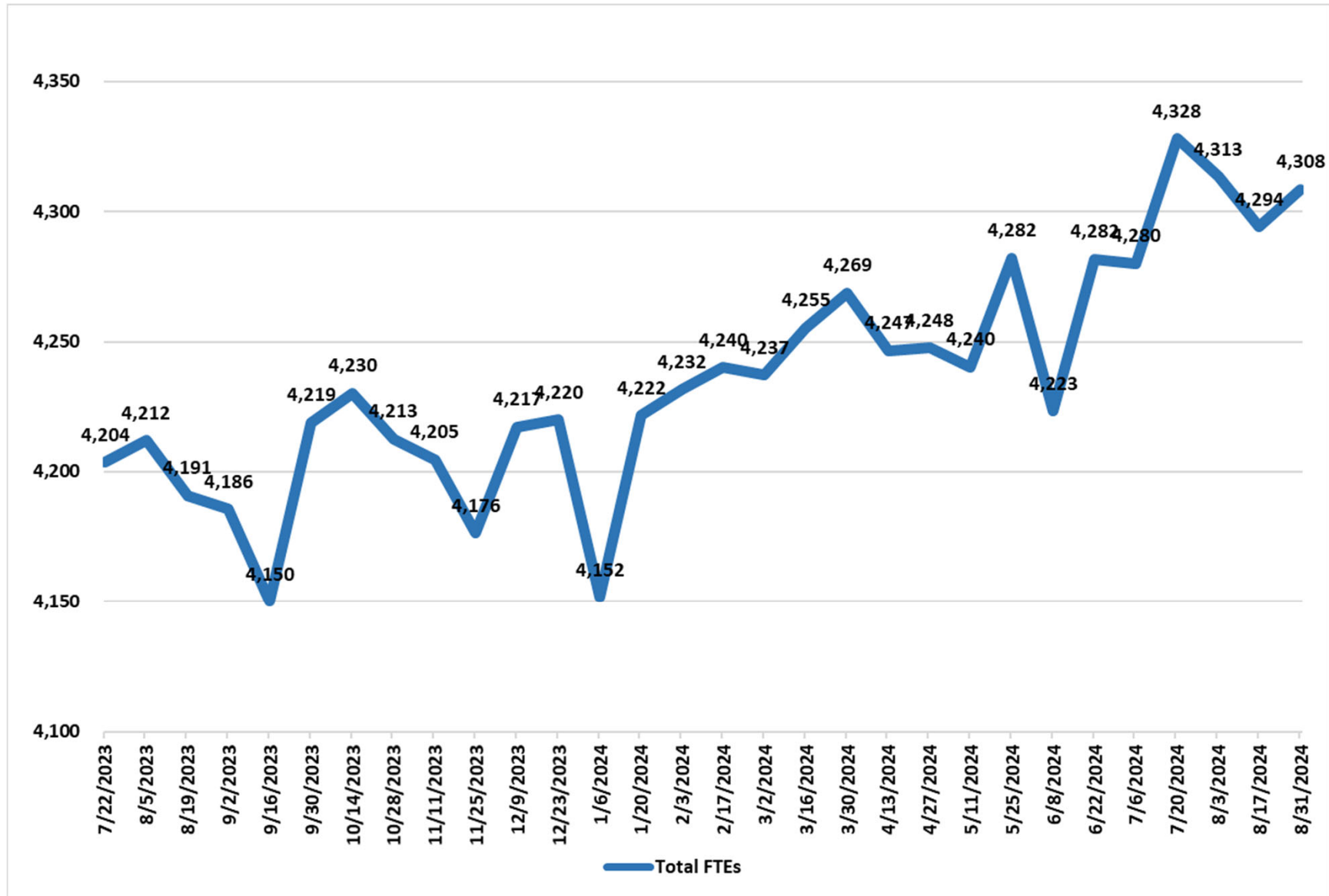
Debt Service Coverage (MADs)	2.57	2.54	2.37	2.23	2.67	2.71	2.06	2.01	2.40	2.50	2.80	0.70	0.50	0.50
Discharges (Monthly)	2,442	2,276	2,203	2,293	2,285	2,283	2,144	2,142	2,299	2,299	2,334	2,498	2,447	2,473
Adj Discharges (Case mix adj)	7,884	7,580	7,417	7,743	7,344	7,228	7,111	6,827	7,226	7,616	7,438	8,455	8,215	8,333
Adjusted patient Days (Mo.)	26,289	24,516	24,321	24,447	24,965	25,976	24,096	25,597	24,634	25,435	24,398	26,023	26,419	26,221
Cost/Adj Discharge	\$9.1	\$9.0	\$9.5	\$9.1	\$9.6	\$10.2	\$10.3	\$11.0	\$10.4	\$10.0	\$9.7	\$8.8	\$9.4	\$18.1
Compensation Ratio	75%	75%	82%	78%	77%	76%	74%	77%	74%	74%	67%	75%	73%	74%

# Month of August - Budget Variances

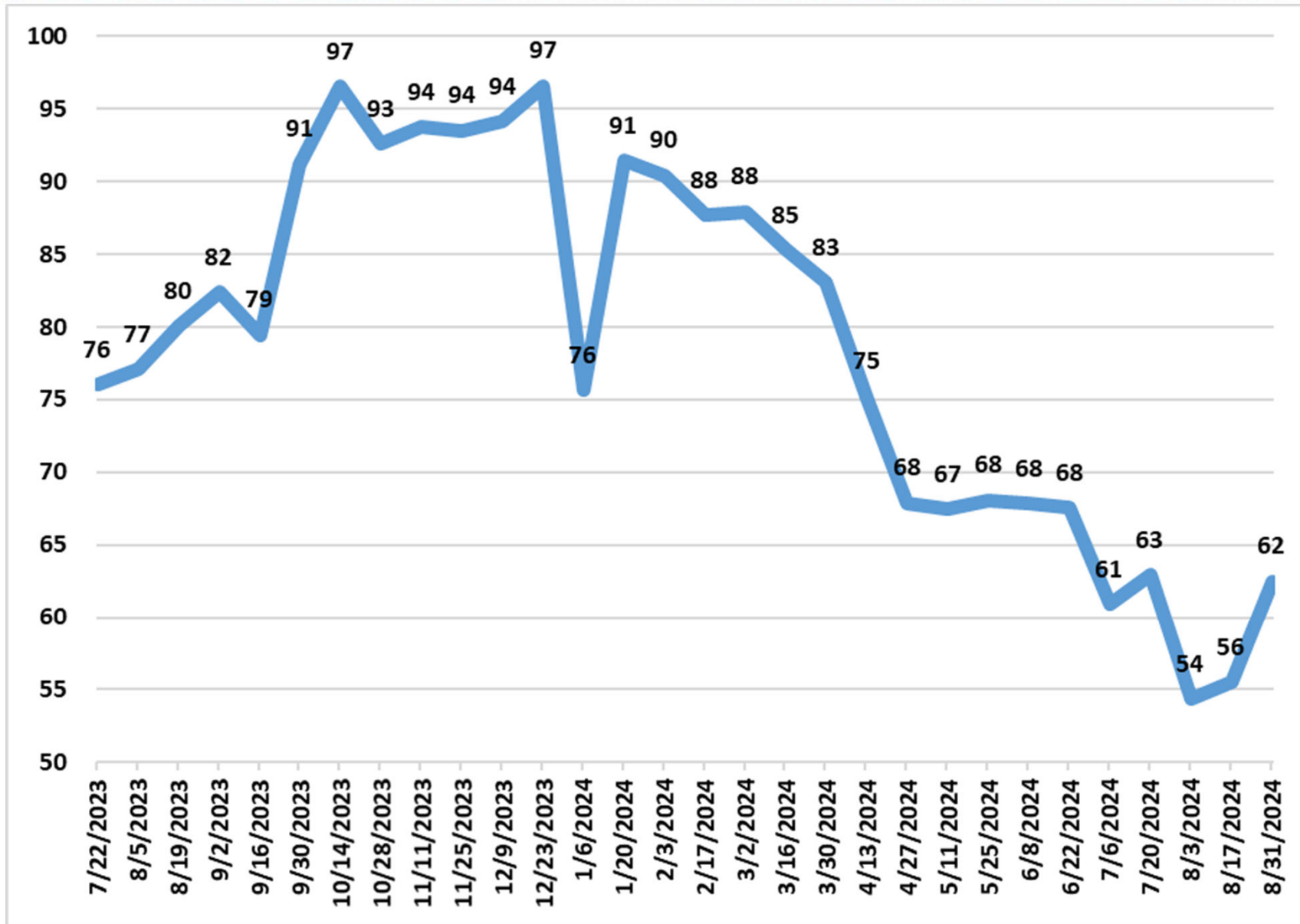
---

- **Net Patient Service Revenue:** In August, net patient revenue was slightly under budget by \$1.3M (2.6%) due to overall volumes and lower acuity.
- **Other Revenue:** The negative \$258K variance in other revenue in August is due to slightly less revenue relating to the SRCC medical oncology related retail pharmacy revenue.
- **Medical & Other Supply Expense:** The favorable \$1.2M variance is due to pharmacy cost being lower than budget due to Medical Oncology infusion and retail pharmacy volume being lower than anticipated.

# Total FTEs (includes Contract Labor)

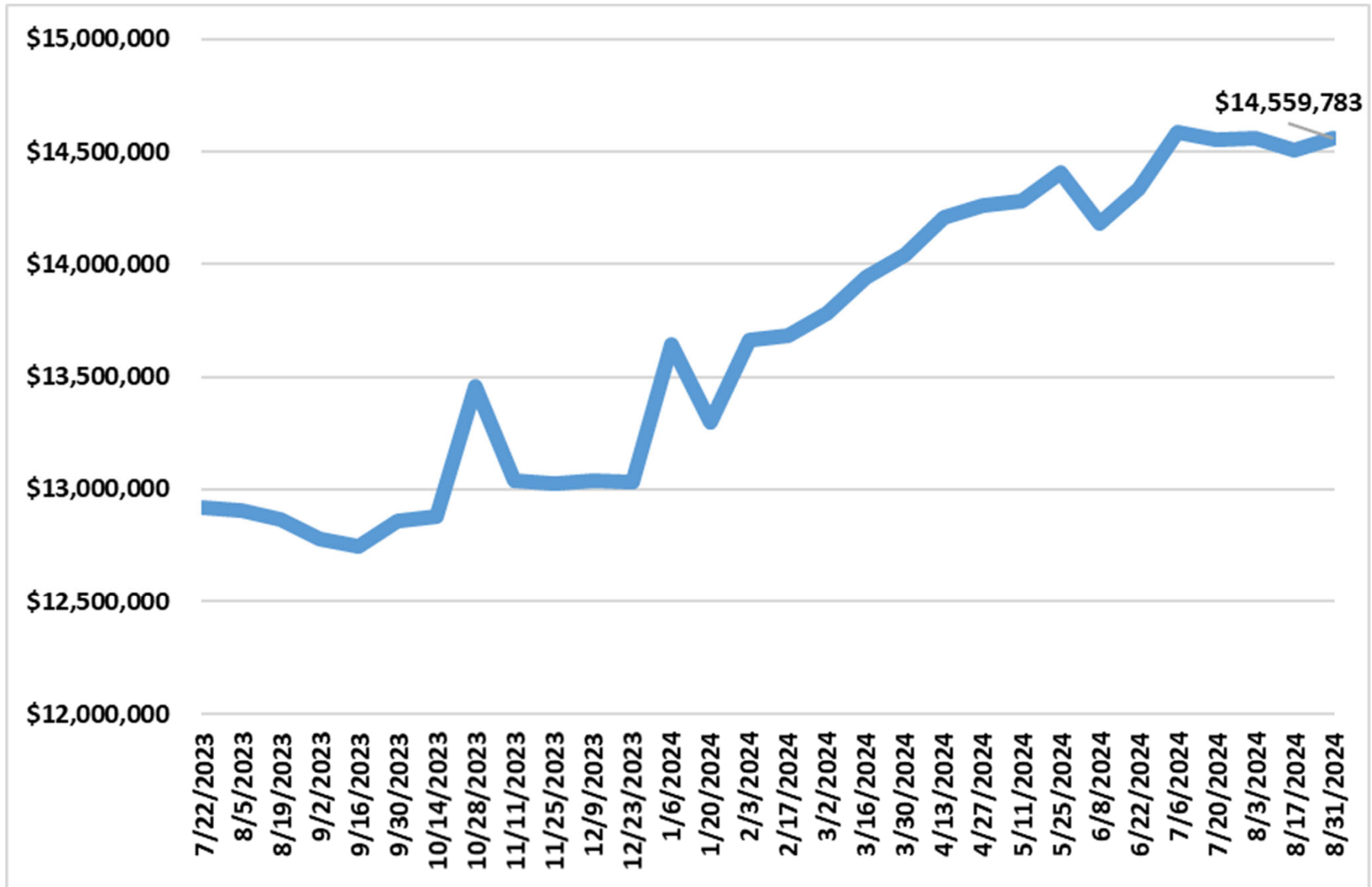


# Contract Labor Full Time Equivalents (FTEs)

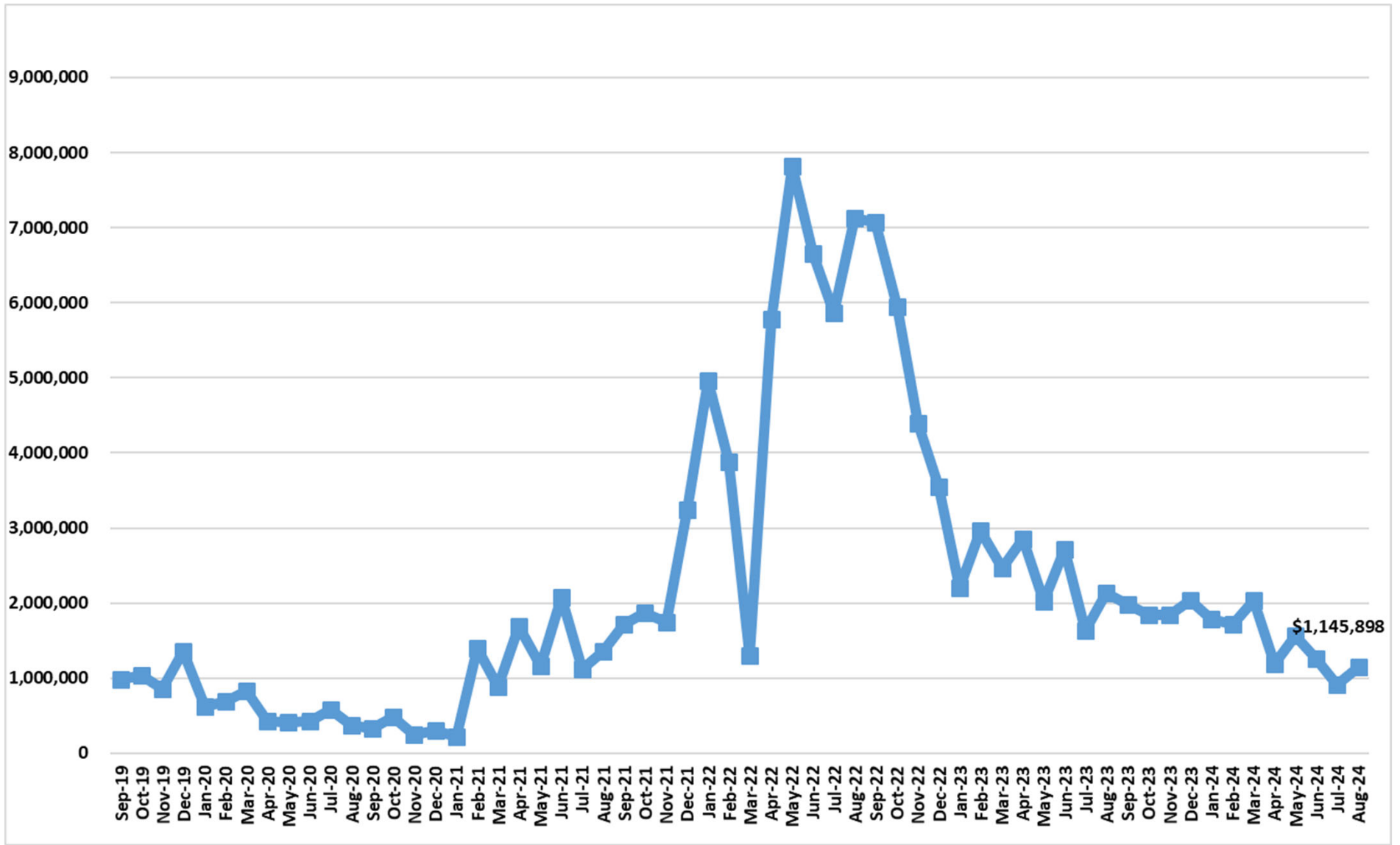




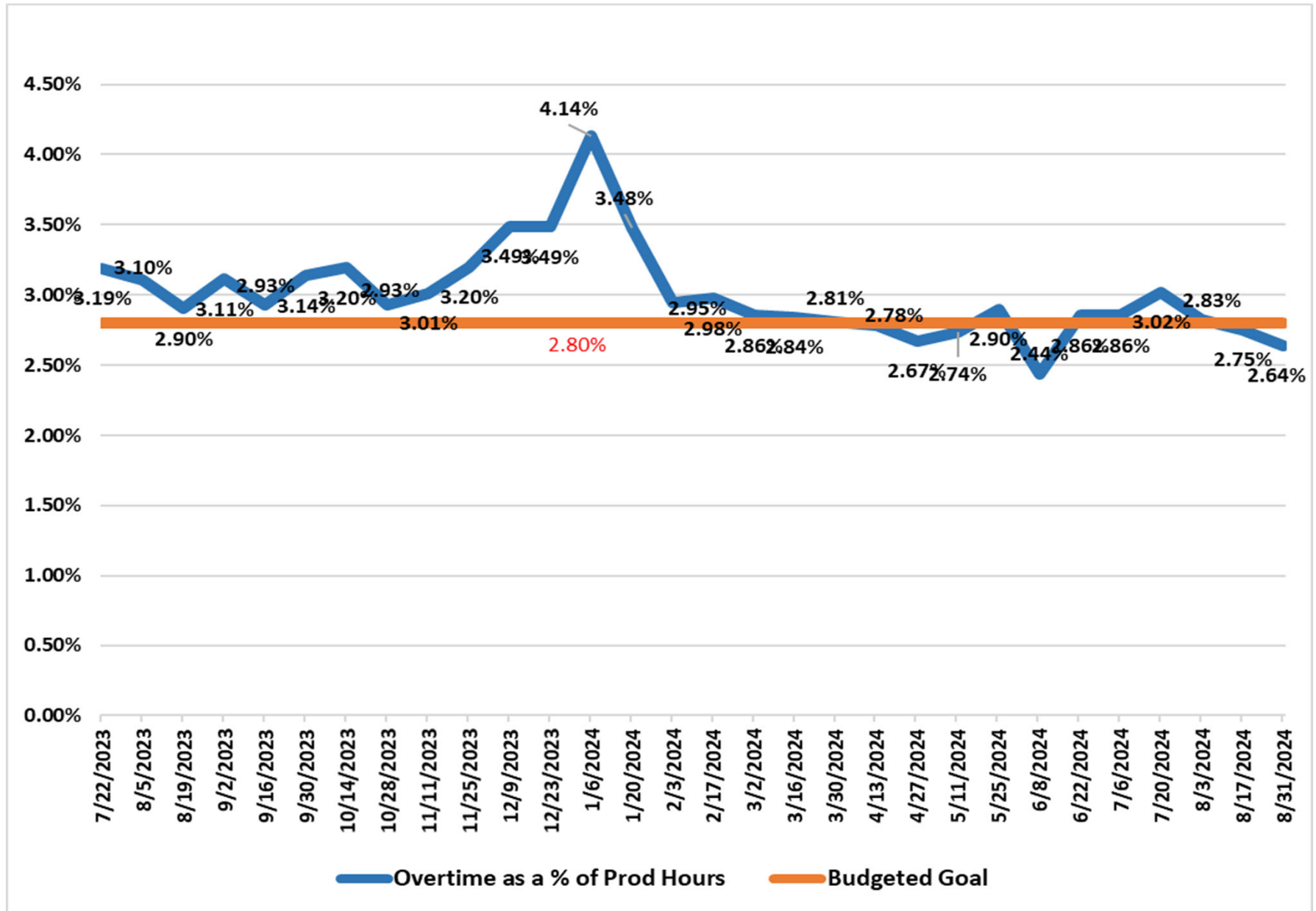
# Total Payroll: excludes contract labor and PTO cash out



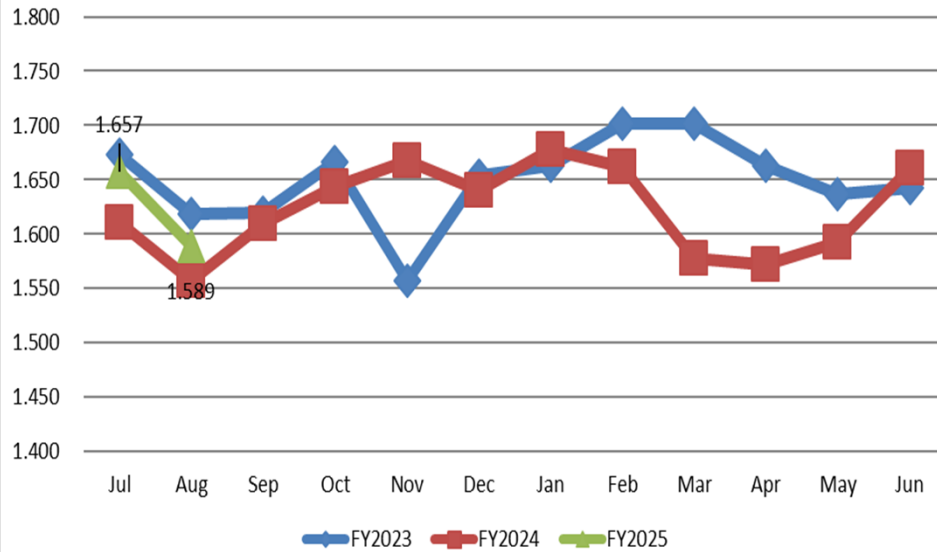
# Contract Labor Expense



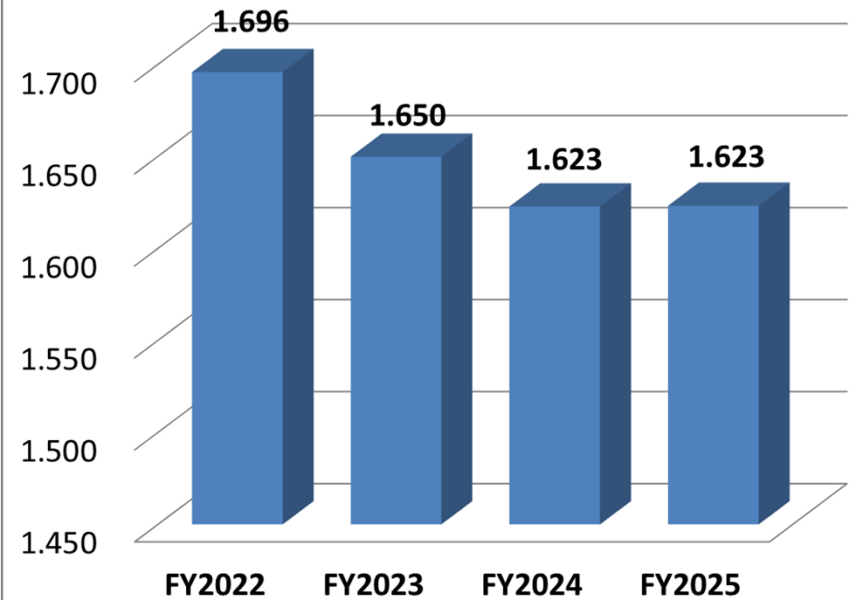
# Overtime as a % of Productive Hours



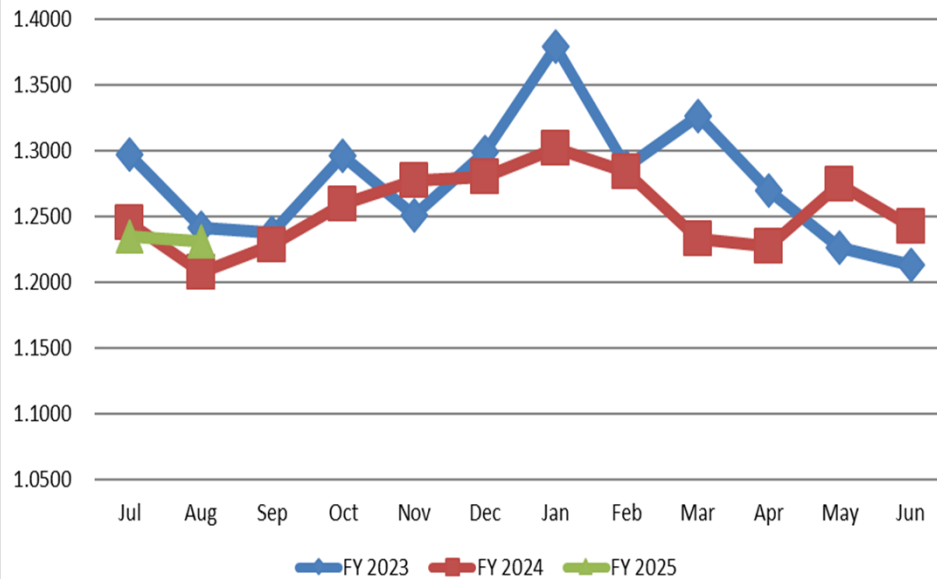
**Case Mix Index w/o Normal Newborns**



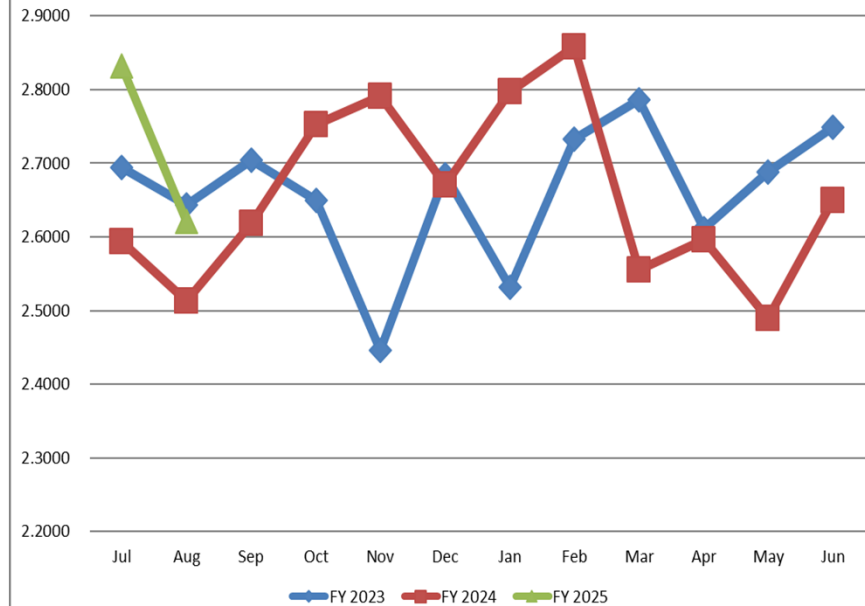
**Case Mix Index w/o Normal Newborns - All**



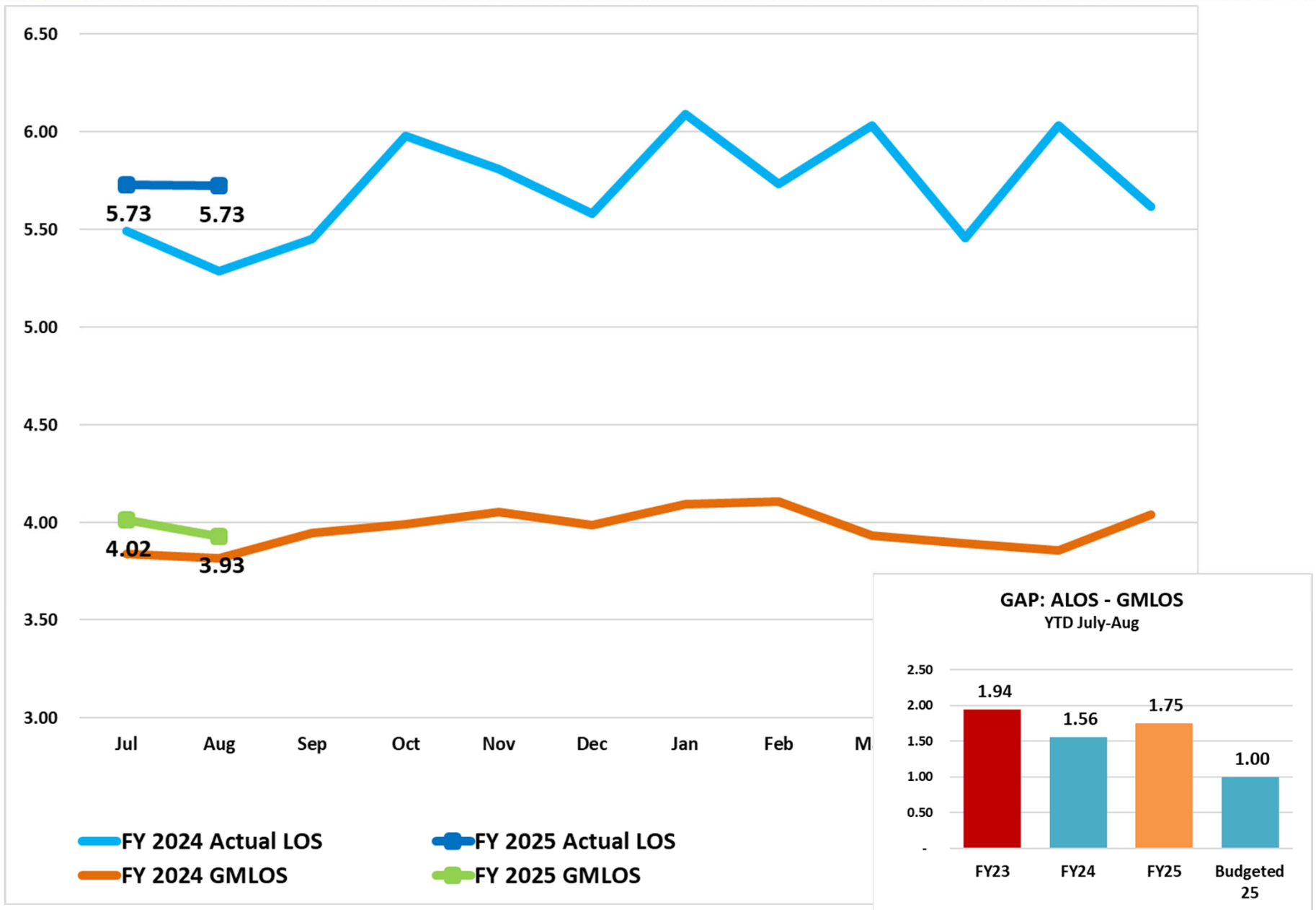
**Case Mix **Medical** w/o Normal Newborns**



**Case Mix Index **Surgical** w/o Normal Newborns**



# Average Length of Stay versus National Average (GMLOS)

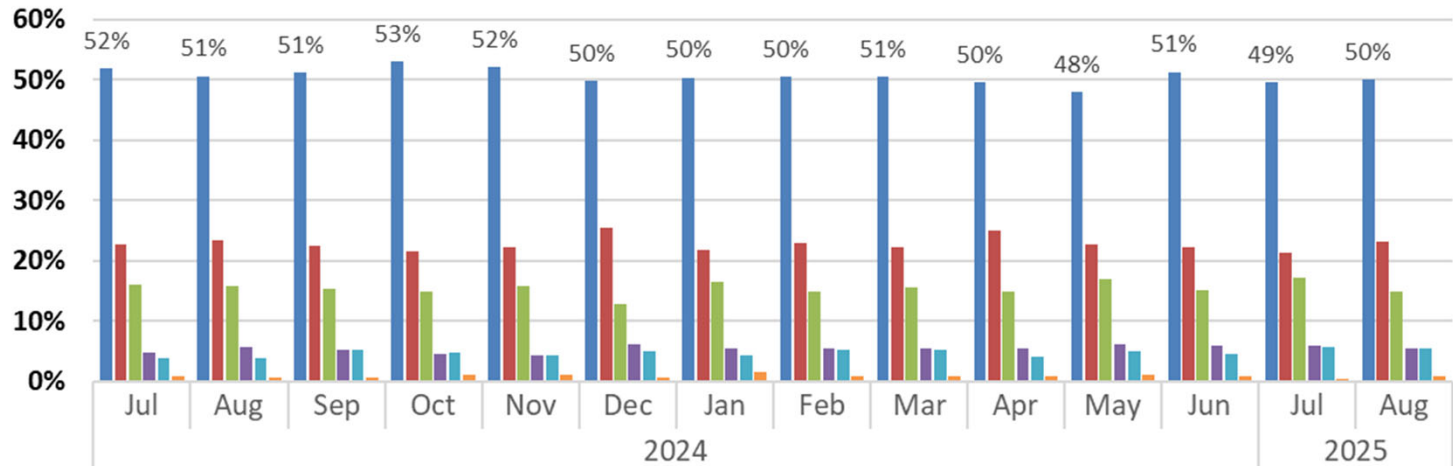


## Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients		
	ALOS	GMLOS	GAP
Aug-22	5.96	3.94	2.02
Sep-22	6.57	4.02	2.55
Oct-22	5.84	3.98	1.86
Nov-22	5.94	3.78	2.16
Dec-22	6.14	4.02	2.12
Jan-23	6.82	4.06	2.76
Feb-23	6.56	4.09	2.47
Mar-23	5.69	3.99	1.70
Apr-23	5.34	3.99	1.35
May-23	5.37	3.94	1.43
Jun-23	5.39	3.90	1.49
Jul-23	5.49	3.84	1.65
Aug-23	5.29	3.82	1.47
Sep-23	5.45	3.95	1.50
Oct-23	5.98	3.99	1.99
Nov-23	5.81	4.05	1.76
Dec-23	5.58	3.99	1.59
Jan-24	6.09	4.10	1.99
Feb-24	5.73	4.11	1.63
Mar-24	6.03	3.94	2.10
Apr-24	5.46	3.90	1.56
May-24	6.03	3.86	2.17
Jun-24	5.62	4.04	1.57
Jul-24	5.73	4.02	1.71
Aug-24	5.73	3.93	1.80
<b>Average</b>	<b>5.83</b>	<b>3.97</b>	<b>1.86</b>

# Average Length of Stay Distribution

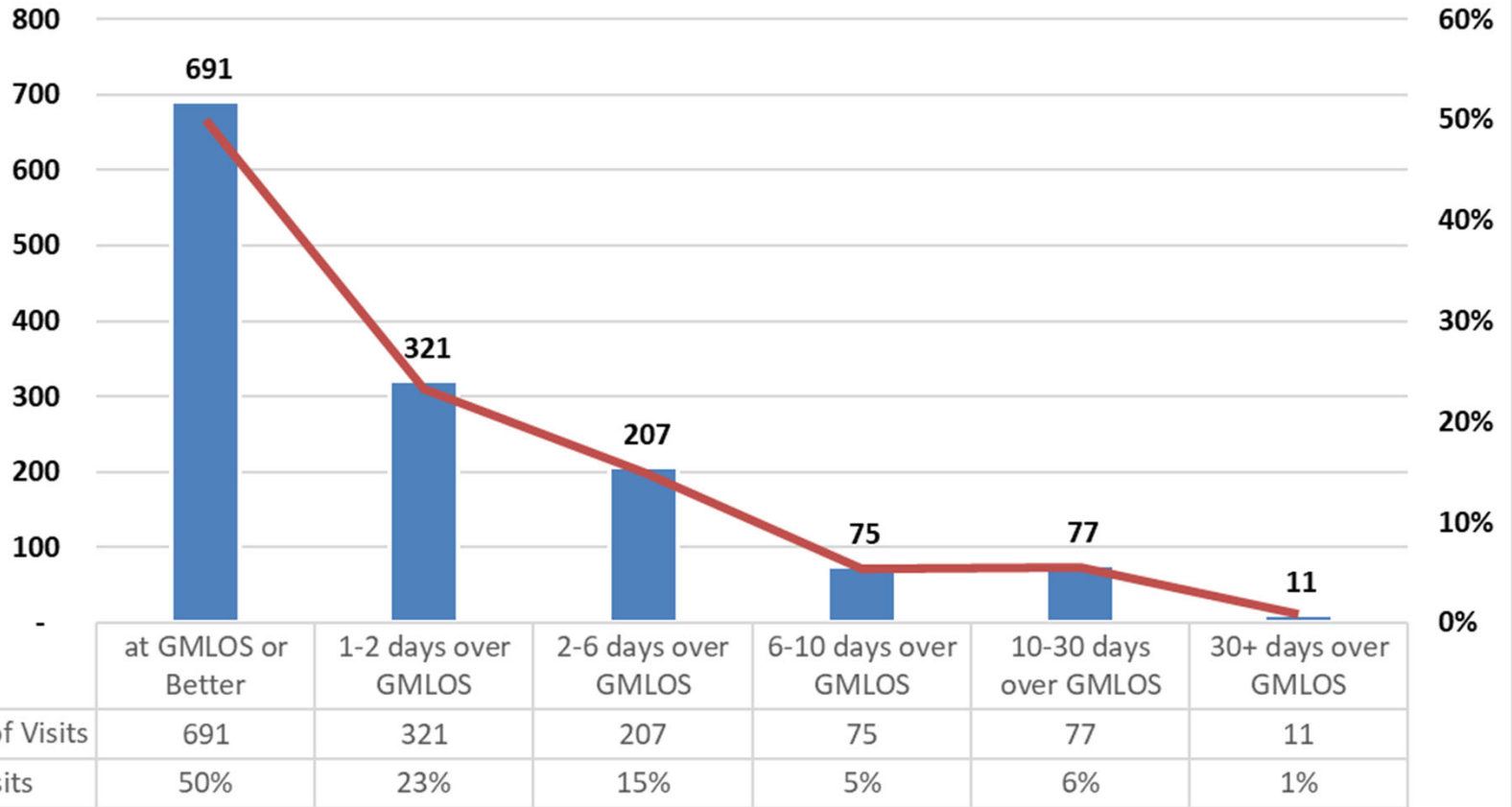
## FY25 Overall LOS Distribution



■ at GMLOS or Better	52%	51%	51%	53%	52%	50%	50%	50%	51%	50%	48%	51%	49%	50%
■ 1-2 days over GMLOS	23%	23%	23%	22%	22%	26%	22%	23%	22%	25%	23%	22%	21%	23%
■ 2-6 days over GMLOS	16%	16%	15%	15%	16%	13%	16%	15%	16%	15%	17%	15%	17%	15%
■ 6-10 days over GMLOS	5%	6%	5%	5%	4%	6%	6%	6%	5%	5%	6%	6%	6%	5%
■ 10-30 days over GMLOS	4%	4%	5%	5%	4%	5%	4%	5%	5%	4%	5%	5%	6%	6%
■ 30+ days over GMLOS	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%	0.9%	0.9%	1.2%	0.8%	0.5%	0.8%

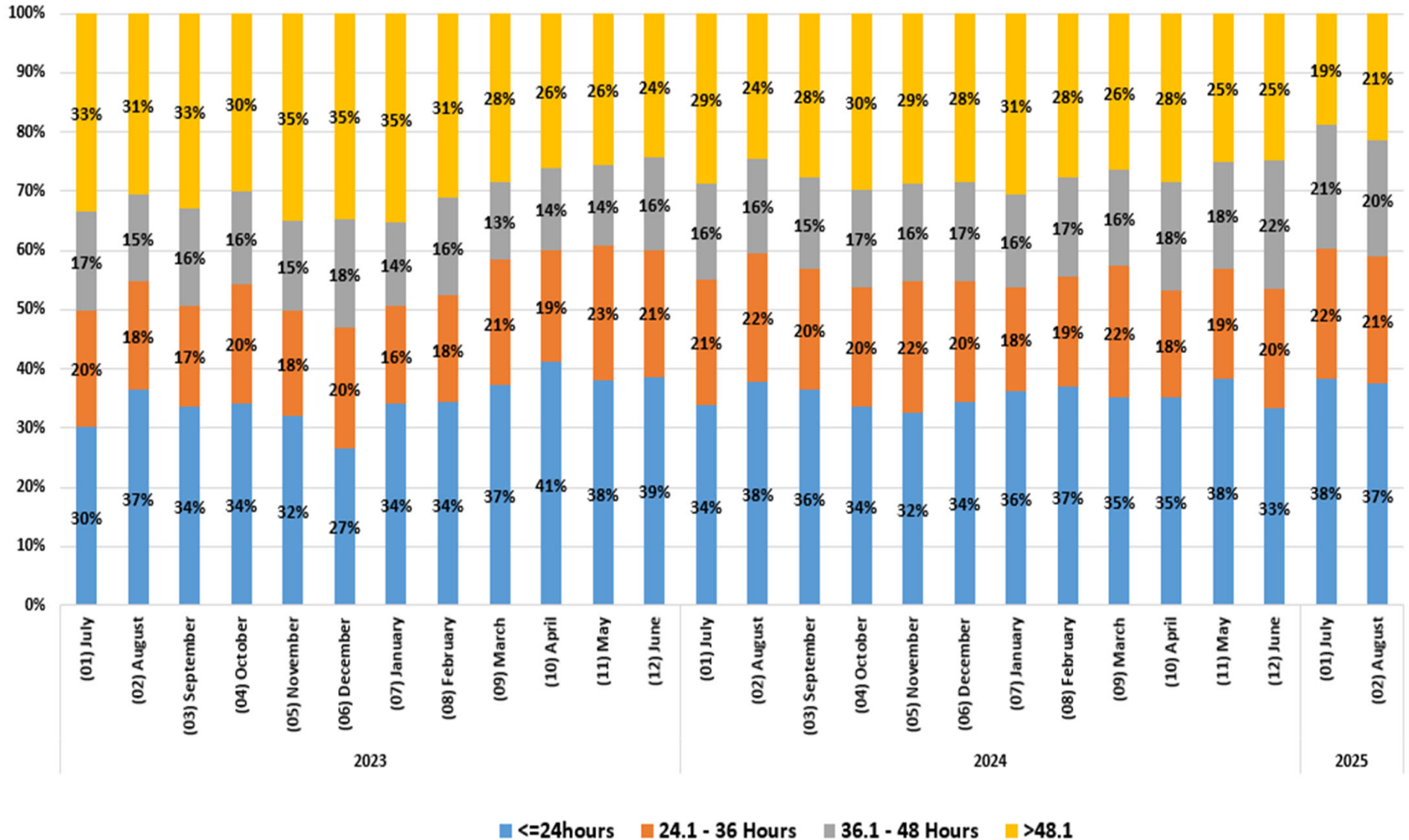
# Length of Stay Distribution

## Aug FY 2025 Overall LOS Distribution

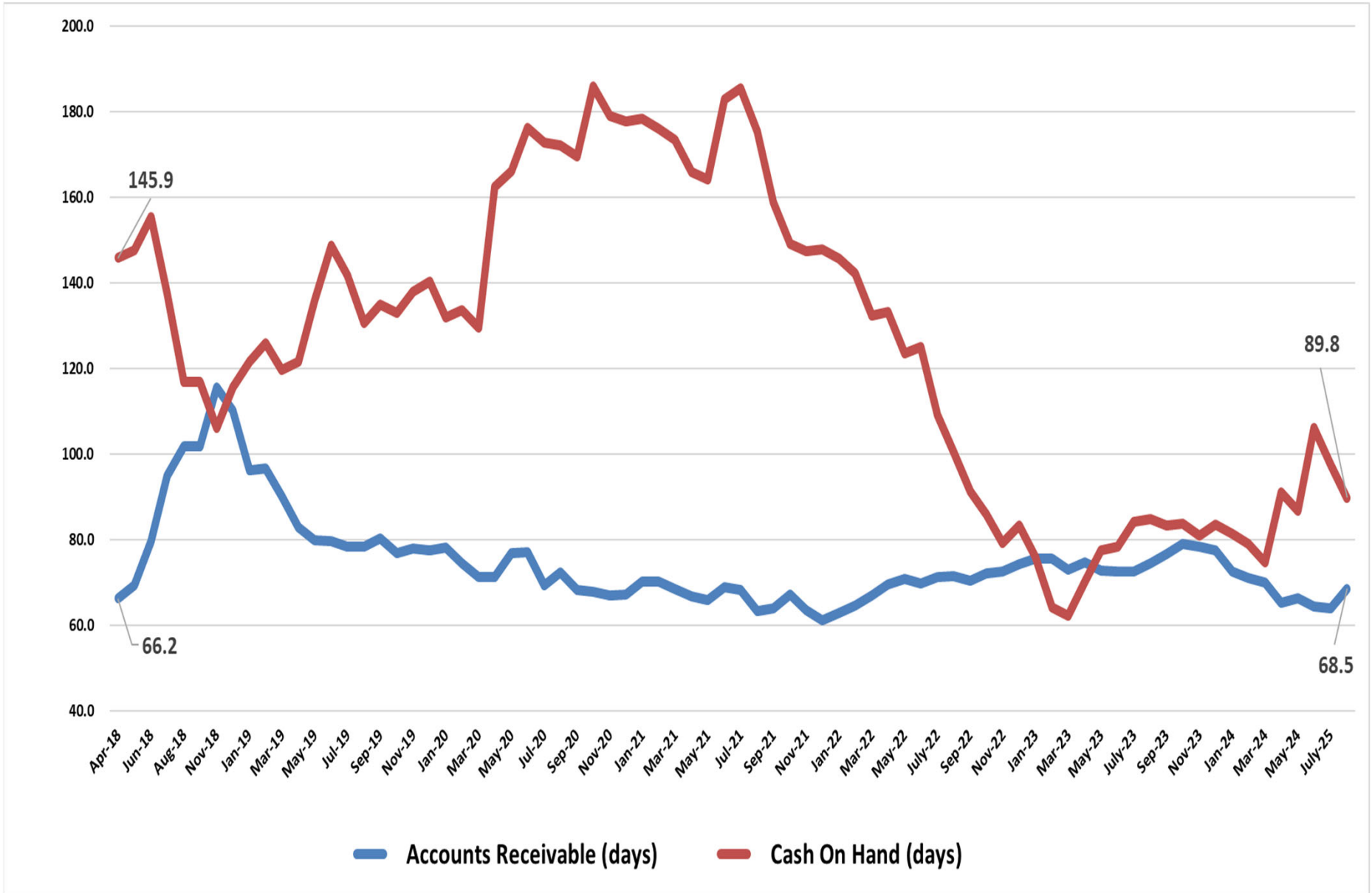




# Monthly Discharges of Observation Patients by their Length of Stay



# Trended Liquidity Ratios



# Ratio Analysis Report

	Current	Prior	June 30,	2022 Moody's		
	Month	Month	2024	Median Benchmark		
	Value	Value	Unaudited	Aa	A	Baa
	Value	Value	Value			
<b>LIQUIDITY RATIOS</b>						
Current Ratio (x)	2.5	2.5	2.4	1.5	<b>1.8</b>	1.7
Accounts Receivable (days)	68.5	64.0	64.4	48.7	<b>48</b>	43.8
Cash On Hand (days)	89.8	97.4	106.1	276.5	<b>206.5</b>	157.6
Cushion Ratio (x)	9.5	10.1	10.8	44.3	<b>24.9</b>	17.3
Average Payment Period (days)	51.8	49.9	54.6	79	<b>66.7</b>	68.1
<b>CAPITAL STRUCTURE RATIOS</b>						
Cash-to-Debt	93.9%	99.8%	107.6%	259.9%	<b>173.7%</b>	128.6%
Debt-To-Capitalization	35.0%	34.8%	34.7%	23.4%	<b>31.8%</b>	37.5%
Debt-to-Cash Flow (x)	19.1	18.1	3.6	2.8	<b>3.6</b>	5
Debt Service Coverage	0.5	0.7	3.5	6.1	<b>4.5</b>	2.8
Maximum Annual Debt Service						
Coverage (x)	0.7	0.6	2.8	5.9	<b>3.8</b>	2.4
Age Of Plant (years)	13.9	13.8	13.3	11.4	<b>12.8</b>	13.7
<b>PROFITABILITY RATIOS</b>						
Operating Margin	(5.0%)	(5.3%)	0.4%	1.5%	<b>0.1%</b>	(2.1%)
Excess Margin	(3.5%)	(3.5%)	2.0%	4.8%	<b>2.7%</b>	(.3%)
Operating Cash Flow Margin	0.2%	0.1%	5.7%	6.1%	<b>5.6%</b>	3.6%
Return on Assets	(3.5%)	(3.5%)	2.0%	3.3%	<b>1.9%</b>	(.3%)

# Consolidated Statements of Net Position (000's)

	Aug-24	Jun-24
	(Unaudited)	
<b>ASSETS AND DEFERRED OUTFLOWS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 6,919	\$ 20,643
Current Portion of Board designated and trusted assets	14,880	13,919
Accounts receivable:		
Net patient accounts	139,689	138,856
Other receivables	20,379	25,412
	160,068	164,268
Inventories	14,090	13,738
Medicare and Medi-Cal settlements	98,384	77,210
Prepaid expenses	11,806	8,398
Total current assets	306,147	298,176
<b>NON-CURRENT CASH AND INVESTMENTS -</b>		
less current portion		
Board designated cash and assets	195,407	211,916
Revenue bond assets held in trust	19,403	19,326
Assets in self-insurance trust fund	830	482
Total non-current cash and investments	215,639	231,724
<b>INTANGIBLE RIGHT TO USE LEASE,</b>	13,495	10,480
net of accumulated amortization		
<b>INTANGIBLE RIGHT TO USE SBITA,</b>	11,416	12,153
net of accumulated amortization		
<b>CAPITAL ASSETS</b>		
Land	17,542	20,544
Buildings and improvements	428,209	428,209
Equipment	334,529	334,316
Construction in progress	24,689	15,683
	804,969	798,752
Less accumulated depreciation	517,031	512,107
	287,938	286,645
<b>OTHER ASSETS</b>		
Property not used in operations	4,480	1,485
Health-related investments	2,284	1,637
Other	17,297	17,120
Total other assets	24,061	20,242
Total assets	858,697	859,419
<b>DEFERRED OUTFLOWS</b>	36,496	37,845
Total assets and deferred outflows	<b>\$ 895,193</b>	<b>\$ 897,264</b>

# Consolidated Statements of Net Position (000's)

	Aug-24	Jun-24
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 31,720	\$ 33,886
Accrued payroll and related liabilities	62,515	61,037
SBITA liability, current portion	4,146	4,146
Lease liability, current portion	2,248	2,123
Bonds payable, current portion	10,374	12,585
Notes payable, current portion	9,850	9,850
Total current liabilities	120,852	123,627
<b>LEASE LIABILITY, net of current portion</b>	11,521	8,636
<b>SBITA LIABILITY, net of current portion</b>	5,094	5,846
<b>LONG-TERM DEBT, less current portion</b>		
Bonds payable	214,700	214,713
Notes payable	20,750	20,750
Total long-term debt	235,450	235,463
<b>NET PENSION LIABILITY</b>	49,324	49,236
<b>OTHER LONG-TERM LIABILITIES</b>	37,035	36,107
Total liabilities	459,276	458,914
<b>NET ASSETS</b>		
Invested in capital assets, net of related debt	62,864	66,425
Restricted	54,254	52,030
Unrestricted	318,799	319,895
Total net position	435,917	438,350
Total liabilities and net position	<b>\$ 895,194</b>	<b>\$ 897,264</b>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**Aug 31, 2024**

<u>Board designated funds</u>	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
LAIF		4.58	Various		20,552,371	
CAMP		5.41	CAMP		42,564,441	
Allspring		4.88	Money market		109,214	
PFM		4.88	Money market		596,569	
Allspring	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
PFM	1-Nov-24	0.57	Municipal	Mississippi ST	300,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Company	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
PFM	15-Apr-25	2.70	MTN-C	Home Depot Inc	65,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calf Ca	185,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
PFM	15-Aug-25	0.62	ABS	Kubota Credit	11,084	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	260,287	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	23,852	
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
PFM	17-Nov-25	0.58	ABS	Kubota Credit	37,972	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	2,425	
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	1,395,000	
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	12-Feb-26	0.86	MTN-C	Goldman Sachs	205,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	28,106	
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
PFM	30-Mar-26	2.90	MTN-C	State Street Corp	420,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,435,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	152,600	
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000	
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000	
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000	
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	99,143	
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000	

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**Aug 31, 2024**

PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	800,000
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	330,000
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	30-Mar-27	4.80	MTN-C	Hormel Food Corp	115,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	488,241
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	239,810
Allspring	21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
PFM	26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000
PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	190,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	200,000
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
PFM	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	436,729
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	540,000
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	3.75	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Aug 31, 2024**

PFM	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
Allspring	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000
Allspring	15-Mar-29	0.00	abs	John Deere Owner	1,000,000
Allspring	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000
PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000
Allspring	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	1,000,000
PFM	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	415,000
Allspring	30-Apr-29	4.63	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000
Allspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000
Allspring	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000
PFM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000
Allspring	16-Jul-29	4.65	MTN-C	American Express	1,025,000
PFM	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000
PFM	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000
PFM	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000
Allspring	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	500,000
PFM	6-Aug-29	4.84	MTN-C	Citibank N A	295,000
PFM	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000
PFM	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	335,000

\$ 185,454,865

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<b><u>Self-insurance trust</u></b>						
Wells Fargo Bank			Money market	110900	967,173	
Wells Fargo Bank			Fixed income - L/T	152300	901,288	1,868,460
<b><u>2015A revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	545,900	545,900
<b><u>2015B revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	1,059,837	1,059,837
<b><u>2017C revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	1,679,514	1,679,514
<b><u>2020 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	373,536	373,536
<b><u>2022 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	769,478	769,478
<b><u>2014 general obligation bonds</u></b>						
CAMP			Interest Payment fund	152440	2,169,515	2,169,515
<b><u>Master Reserve fund</u></b>						
US Bank				142102	(1,220,137)	
US Bank				142103	20,622,982	19,402,845
<b><u>Operations</u></b>						
Wells Fargo Bank		0.16	Checking	100100	(1,796,226)	
Wells Fargo Bank		0.16	Checking	100500	7,186,587	5,390,361
<b><u>Payroll</u></b>						
Wells Fargo Bank		0.16	Checking	100200	(137,420)	
Wells Fargo Bank		0.16	Checking	100300	936,952	
Wells Fargo Bank		0.16	Checking	100300	15,905	815,437

6,205,798

**Total investments**      \$ **219,529,749**  
**48/145**



**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Aug 31, 2024**

**Kaweah Delta Medical Foundation**

Wells Fargo Bank	Checking	100100		<b>\$ 7,435</b>
------------------	----------	--------	--	-----------------

**Sequoia Regional Cancer Center**

Wells Fargo Bank	Checking	100500	14,004	<b>\$ 14,004</b>
------------------	----------	--------	--------	------------------

**Kaweah Delta Hospital Foundation**

Central Valley Community Checking	Investments	100100	670,973	
Various	S/T Investments	142200	5,018,105	
Various	L/T Investments	142300	12,539,997	
Various	Unrealized G/L	142400	3,261,838	
			<b>\$ 21,490,914</b>	

**Summary of board designated funds:**

Plant fund:

Uncommitted plant funds	\$ 138,214,590			
Committed for capital	17,846,817			
	<u>156,061,407</u>			
GO Bond reserve - L/T	1,992,658			
401k Matching	6,222,505			
Cost report settlement - current	2,135,384			
Cost report settlement - L/T	<u>1,312,727</u>			
	3,448,111			
Development fund/Memorial fund	104,184			
Workers compensation - current	5,180,000			
Workers compensation - L/T	<u>12,446,000</u>			
	17,626,000			
	<b>\$ 185,454,865</b>			

**Investment summary by institution:**

	Total Investments	%	Trust Accounts	Surplus Funds	%
Bancorp	\$ -	0.0%		-	0.0%
Cal Trust	-	0.0%		-	0.0%
CAMP	42,564,441	19.4%		42,564,441	22.2%
Local Agency Investment Fund (LAIF)	20,552,371	9.4%		20,552,371	10.7%
CAMP - GOB Tax Rev	2,169,515	1.0%	2,169,515	-	0.0%
Allspring	59,682,066	27.2%	1,868,460	57,813,605	30.2%
PFM	59,655,966	27.2%		59,655,966	31.1%
Western Alliance	250,000			250,000	0.1%
American Business Bank	235,500			235,500	0.1%
CalPrivate Bank	235,500			235,500	0.1%
Citizens National Bank of Texas	235,500			235,500	0.1%
Community Bank of the Day	203,034			203,034	0.1%
East West Bank	235,500			235,500	0.1%
Farmers Bank and Trust Company	235,500			235,500	0.1%
Frontier Bank of Texas	235,500			235,500	0.1%
Optus Bank	221,247			221,247	0.1%
Poppy Bank	235,500			235,500	0.1%
Republic Bank	206,240			206,240	0.1%
St. Louis Bank	235,500			235,500	0.1%
Willamette Valley Bank	235,500			235,500	0.1%
Wells Fargo Bank	8,074,259	3.7%		8,074,259	4.2%
Signature Bank	-	0.0%	-	-	0.0%
US Bank	23,831,110	10.9%	23,831,110	-	0.0%
<b>Total investments</b>	<b>\$ 219,529,749</b>	<b>100.0%</b>	<b>\$ 27,869,086</b>	<b>191,660,663</b>	<b>100.0%</b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Aug 31, 2024**

<b>Investment summary of surplus funds by type:</b>		<b>Investment Limitations</b>
Negotiable and other certificates of deposit	\$ 3,000,021	57,498,000 (30%)
Checking accounts	6,205,798	
Local Agency Investment Fund (LAIF)	20,552,371	75,000,000
CAMP	42,564,441	
Medium-term notes (corporate) (MTN-C)	38,407,000	57,498,000 (30%)
U.S. government agency	66,427,016	
Municipal securities	6,520,000	
Money market accounts	705,783	38,332,000 (20%)
Commercial paper	-	47,915,000 (25%)
Asset Backed Securities	7,278,232	38,332,000 (20%)
Supra-National Agency	-	57,498,000 (30%)
	<u>\$ 191,660,663</u>	

<b>Return on investment:</b>	
<b>Current month</b>	<u>2.96%</u>
<b>Year-to-date</b>	<u>3.77%</u>
<b>Prospective</b>	<u>3.32%</u>
<b>LAIF (year-to-date)</b>	<u>4.55%</u>
<b>Budget</b>	<u>2.82%</u>

<b>Fair market value disclosure for the quarter ended Jun 30, 2024 (District only):</b>	<b>Quarter-to-date</b>	<b>Year-to-date</b>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(3,245,641)
Change in unrealized gain (loss) on investments (income statement effect)	\$ -	-

<b>Investment summary of CDs:</b>	
American Business Bank	\$ 235,500
CalPrivate Bank	235,500
Citizens National Bank of Texas	235,500
Community Bank of the Day	203,034
East West Bank	235,500
Farmers Bank and Trust Company	235,500
Frontier Bank of Texas	235,500
Poppy Bank	235,500
Republic Bank	206,240
St. Louis Bank	235,500
Willamette Valley Bank	235,500
Optus Bank	221,247
Western Alliance	250,000
	<u>\$ 3,000,021</u>

<b>Investment summary of asset backed securities:</b>	
Ally Auto Rec	\$ 195,000
American Honda Mtn	145,000
BMW Vehicle Owner	1,195,000
Fifth Third Auto	385,000
Capital One Prime	239,810
Carmax Auto Owner	671,372
GM Finl con Auto Rec	110,000
Honda Auto	350,000
Honda Auto Rec Own	99,143
Hyundai Auto	115,000
Hyundai Auto Rec	1,000,000
John Deere Owner	1,023,852
Kubota Credit	49,055
Mercedes Benz Auto	1,200,000
Nissan Auto Lease	500,000
	<u>\$ 7,278,232</u>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**Aug 31, 2024**

**Investment summary of medium-term notes (corporate):**

Abbott Laboratories	\$	195,000
Adobe Inc		225,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		1,644,000
Bank New York Mellon Mtn		300,000
Bank New York Mtn		1,000,000
Bk of America		1,300,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,320,000
Cisco Sys		485,000
Citibank N A		1,830,000
Cooperatieve CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Eli Lilly Co		65,000
Emerson Electric Co		265,000
Ford CR Auto Owner		1,575,000
GM Finl Consumer		1,000,000
Goldman Sachs		1,525,000
Harley Davidson		500,000
Home Depot Inc		880,000
Honeywell		185,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,515,000
Lockheed Martin		203,000
Morgan Stanley		1,280,000
National Rural Mtn		285,000
Natixis Ny		405,000
Paccar Financial Mtn		255,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,755,000
Target Corp		1,230,000
Texas Instrs		370,000
Toyota Motor		1,595,000
Unifedhealth Group		85,000
US Bank NA		1,400,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	<b>\$</b>	<b>38,407,000</b>

**Investment summary of U.S. government agency:**

Federal National Mortgage Association (FNMA)	\$	4,040,000
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,207,016
US Treasury Bill		52,655,000
	<b>\$</b>	<b>66,427,016</b>

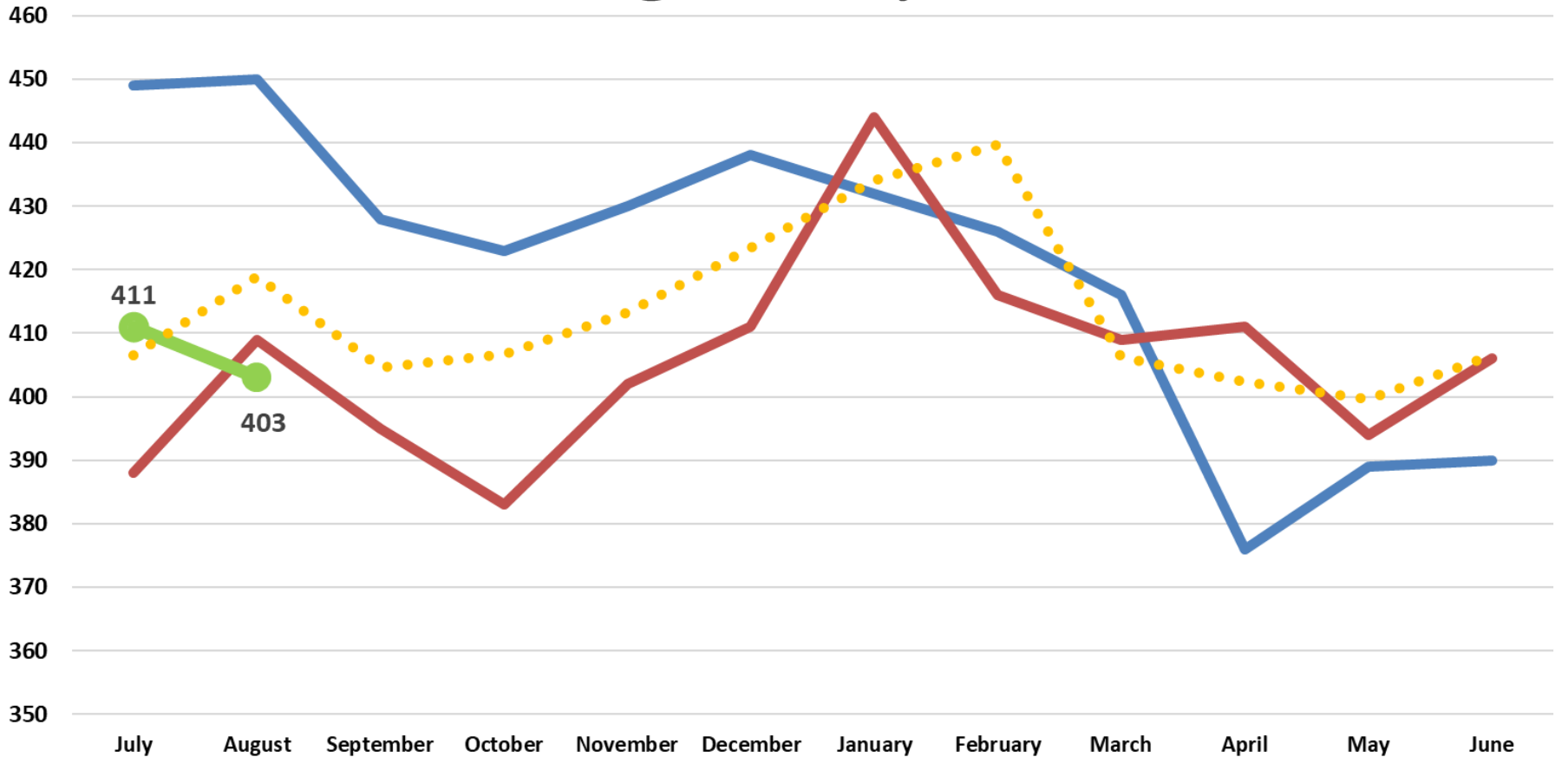
**Investment summary of municipal securities:**

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Florida ST		600,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
Mississippi ST		300,000
San Diego County		300,000
San Francisco Ca		1,000,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
University Calf Ca		185,000
	<b>\$</b>	<b>6,520,000</b>

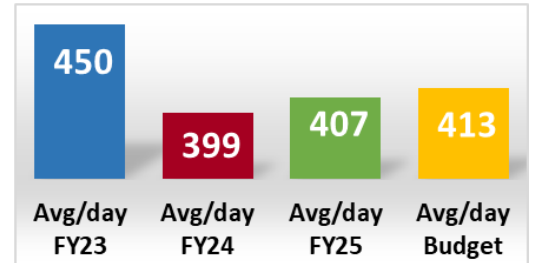
# Statistical Report

## August 2024

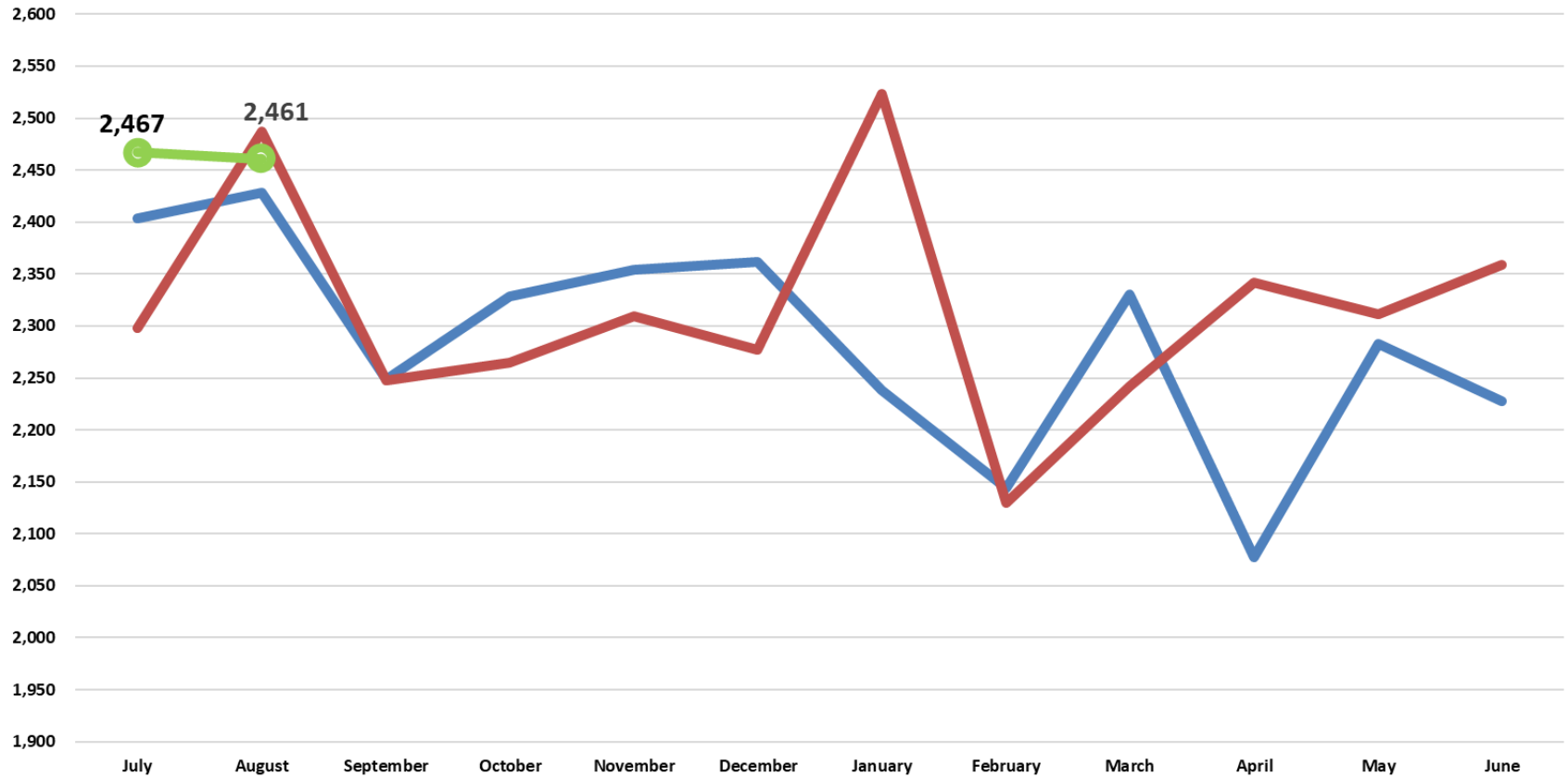
# Average Daily Census



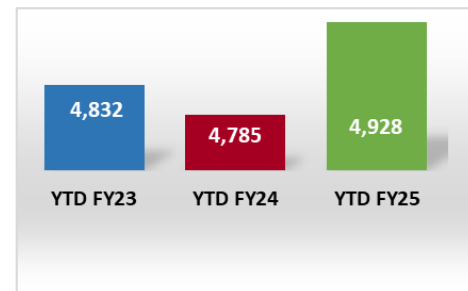
—● FY2023   
 —● FY2024   
 —● FY2025   
 ●● Budget



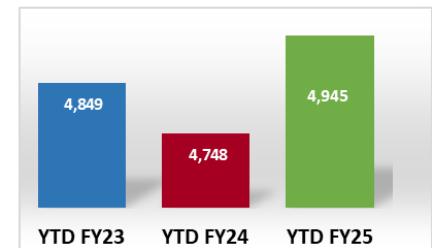
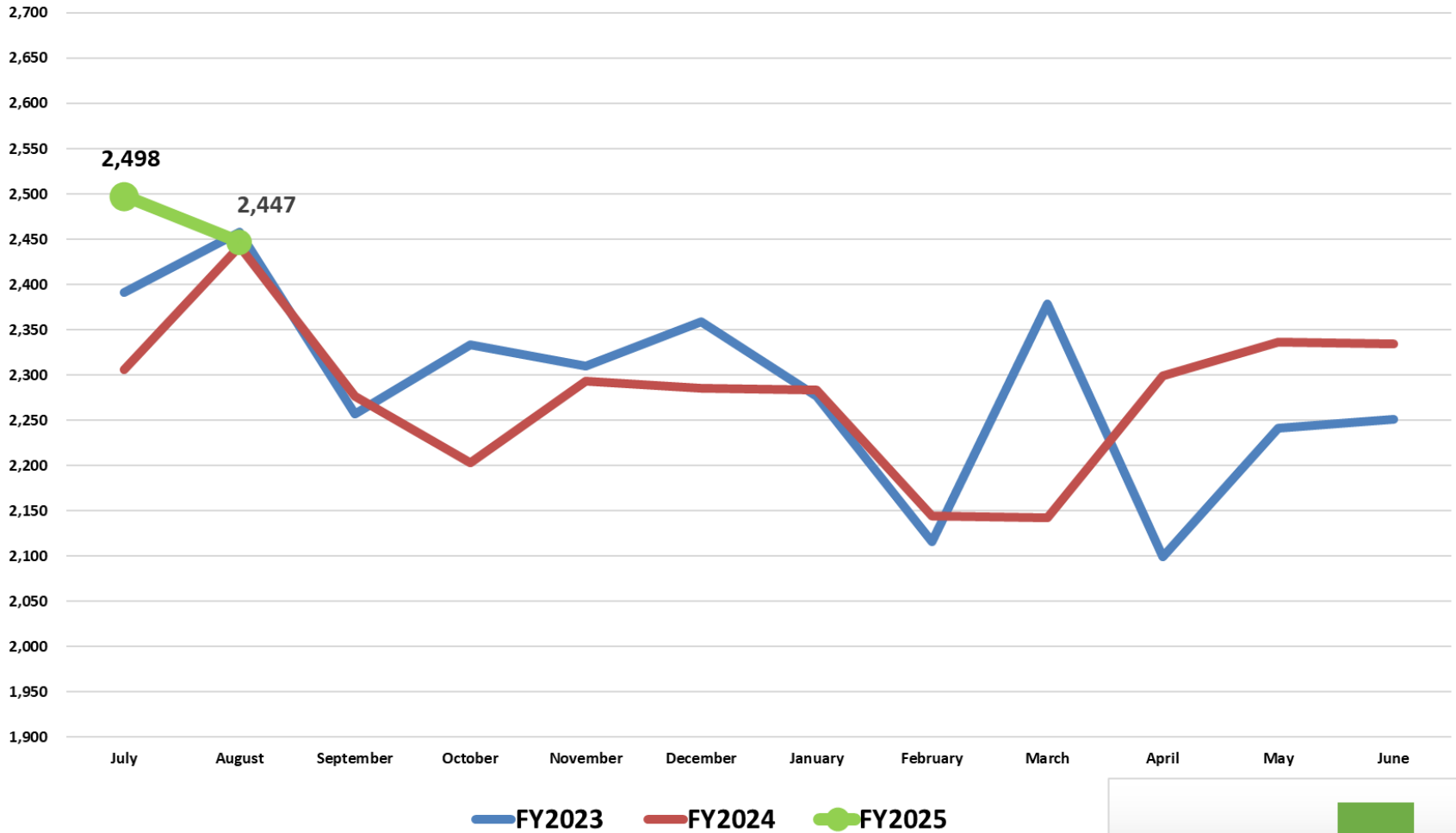
# Admissions



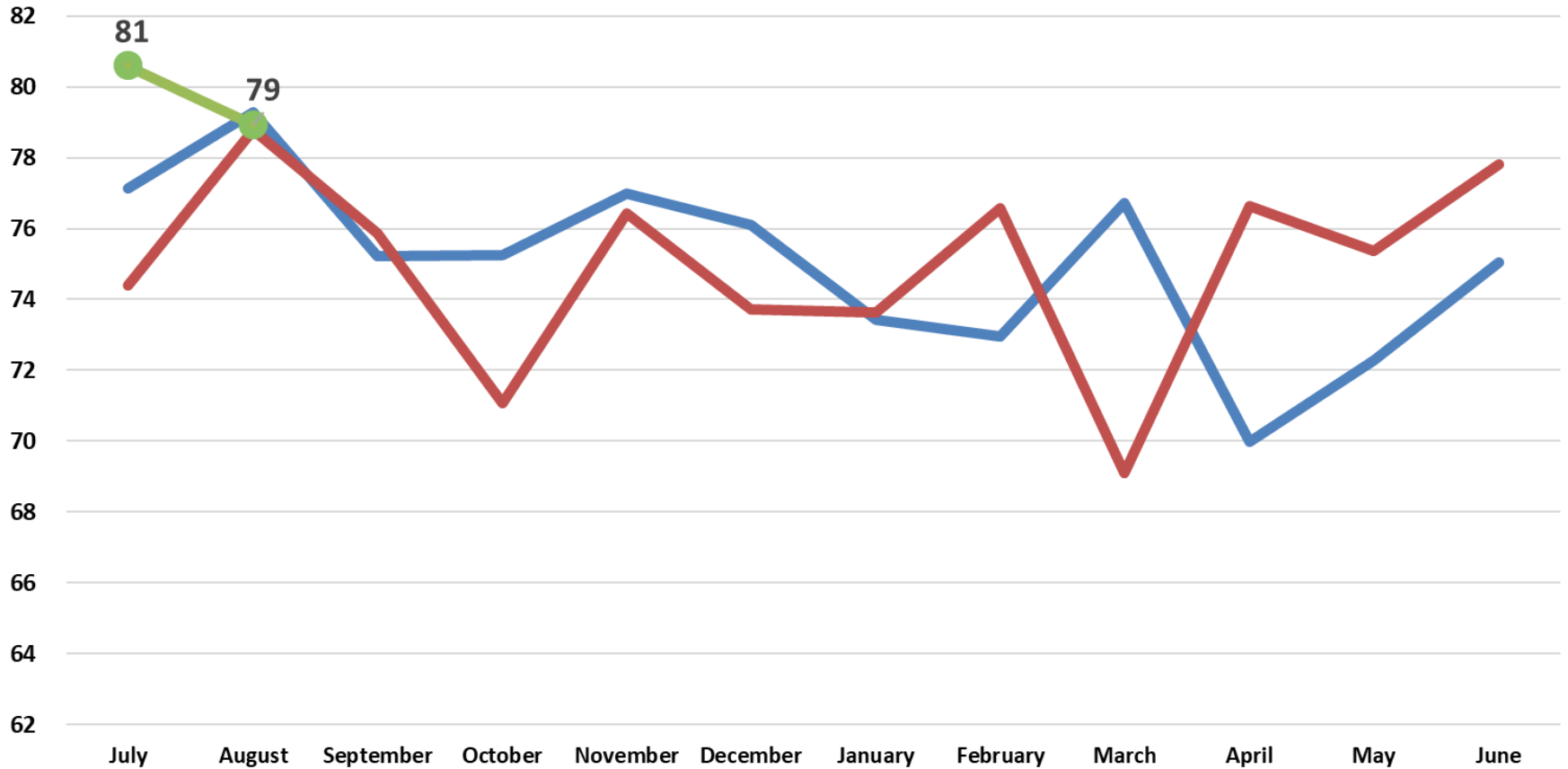
— FY2023 — FY2024 — FY2025



# Discharges



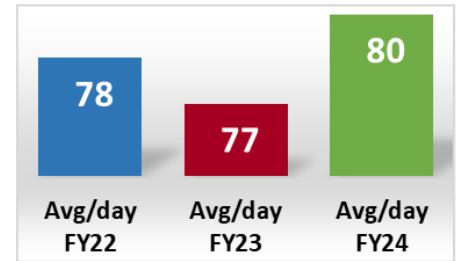
# Average Discharges per day



FY2023

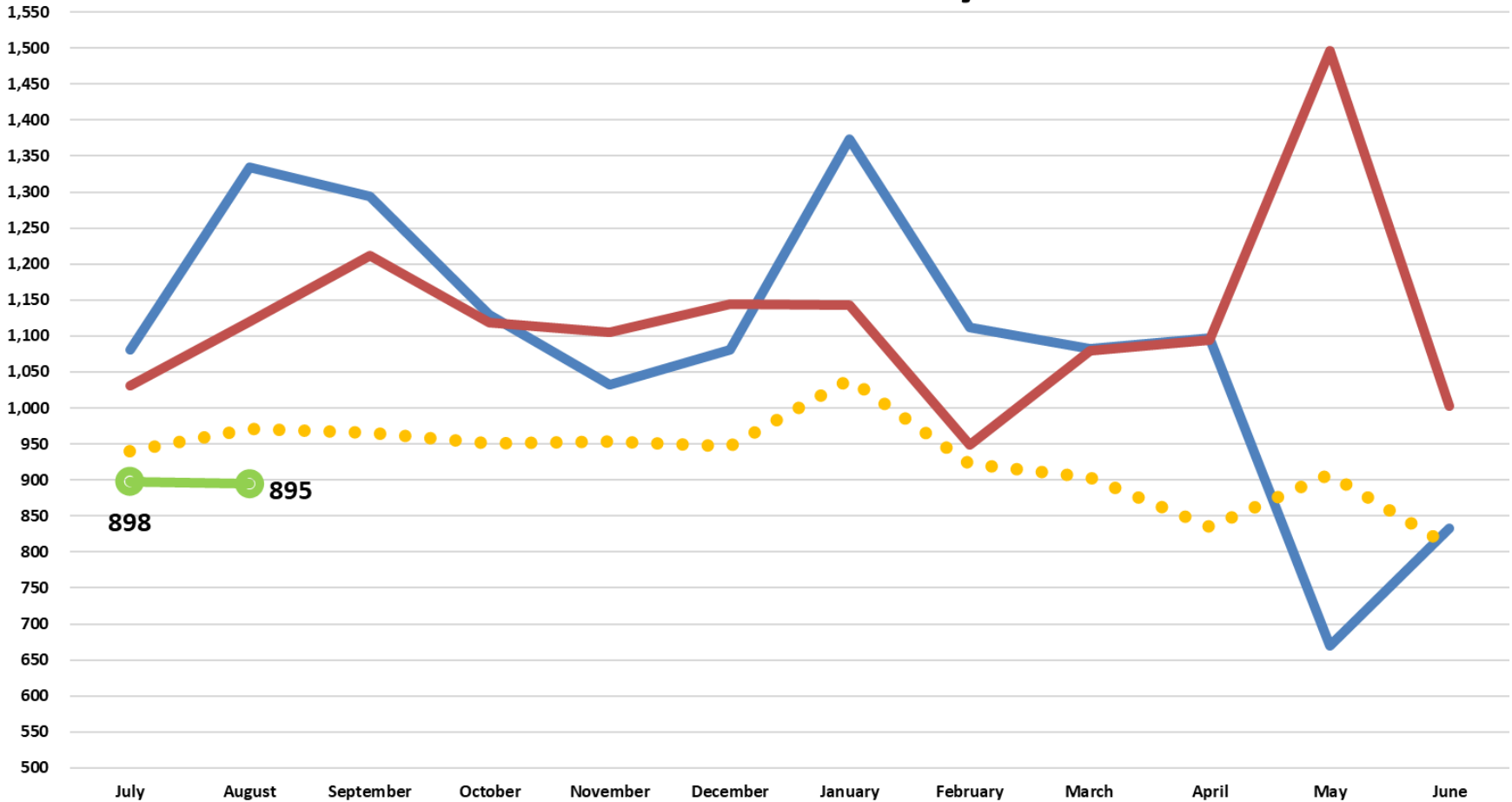
FY2024

FY2025

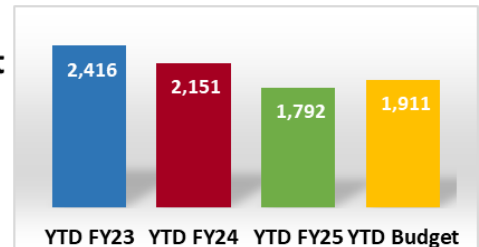




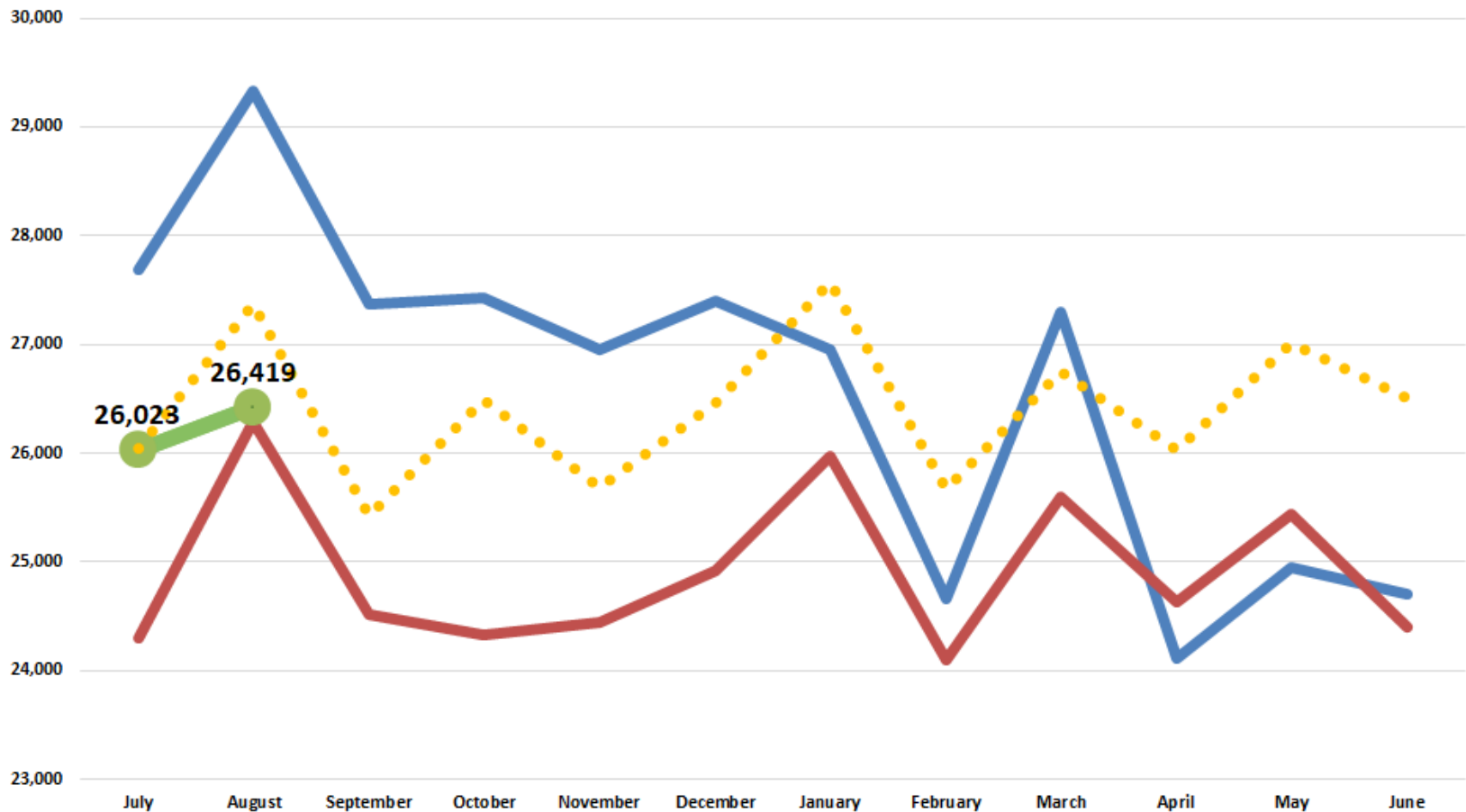
# Observation Days



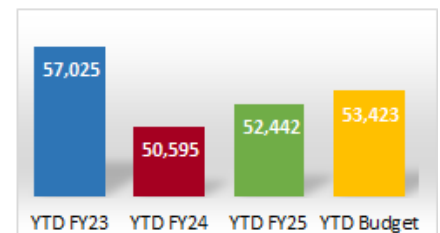
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



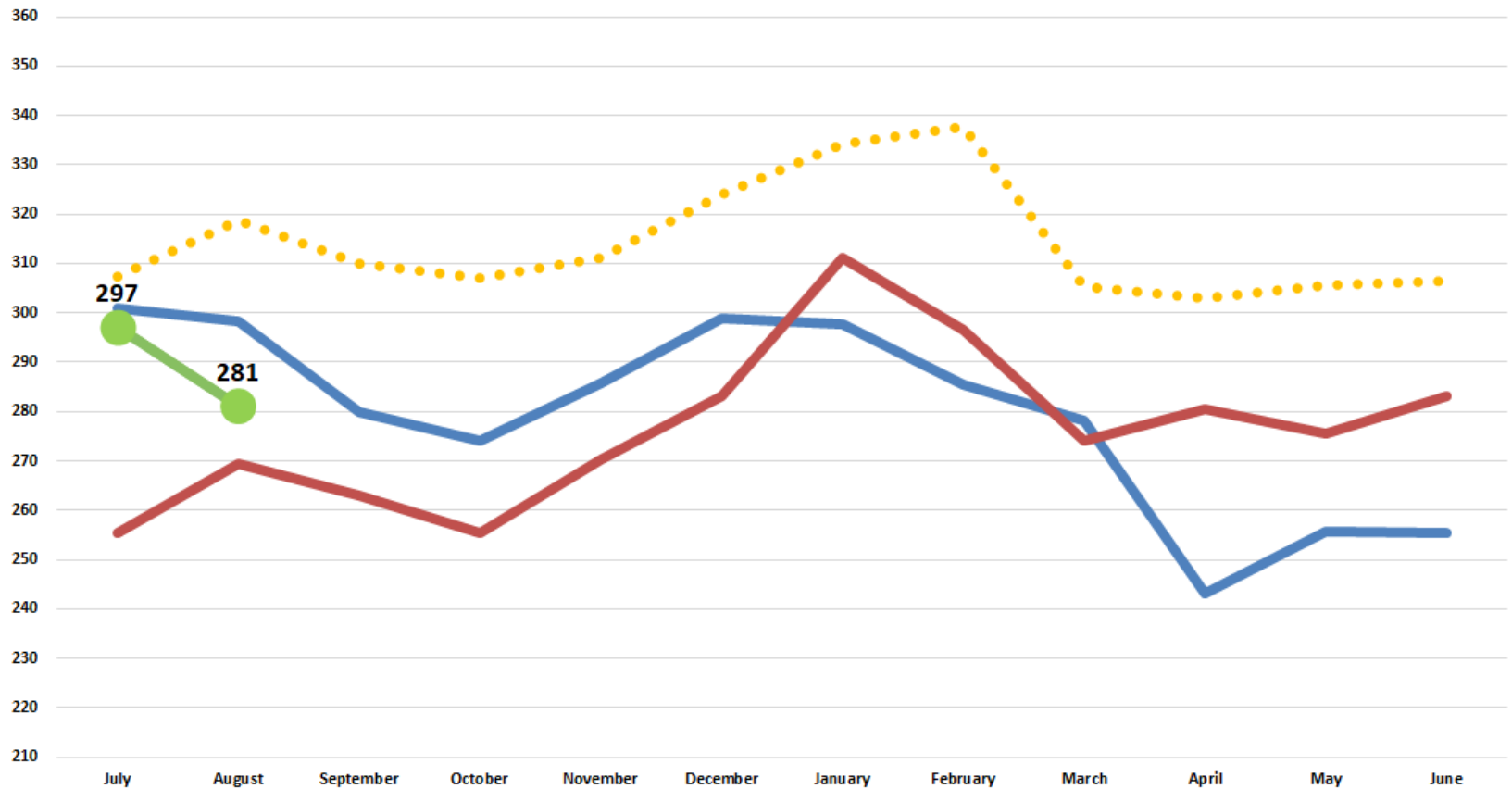
# Adjusted Patient Days



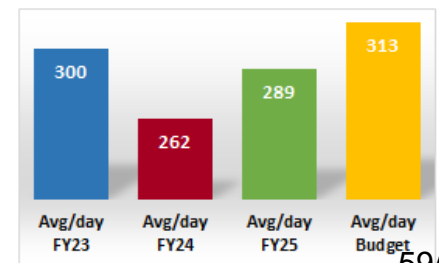
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



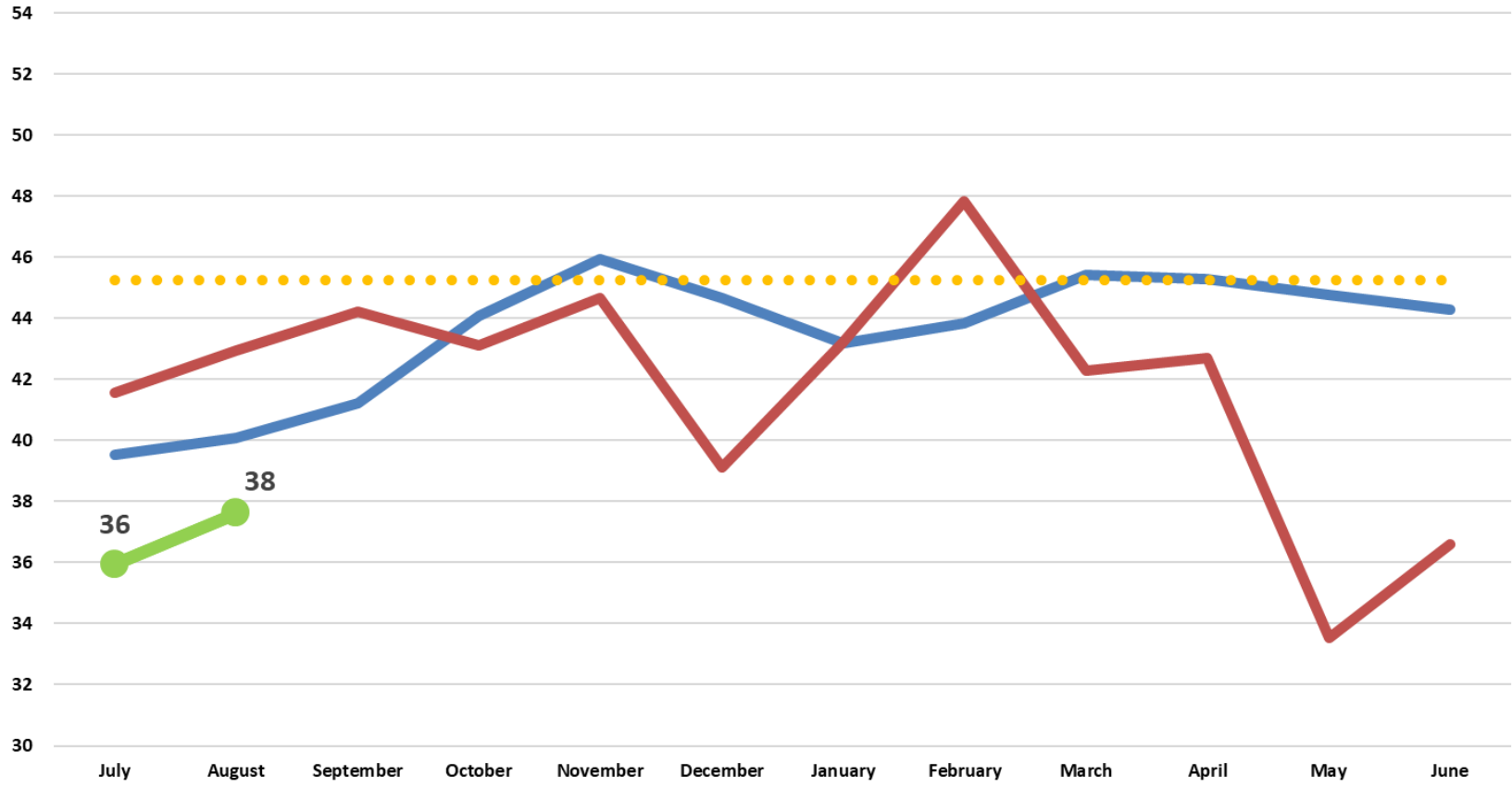
# Medical Center (Avg Patients Per Day)



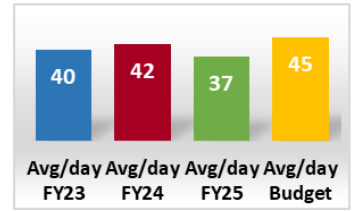
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



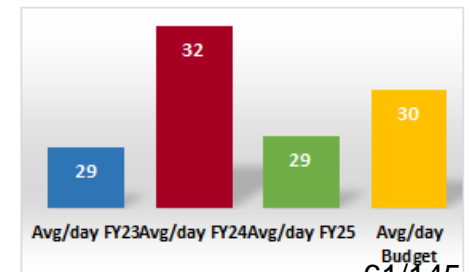
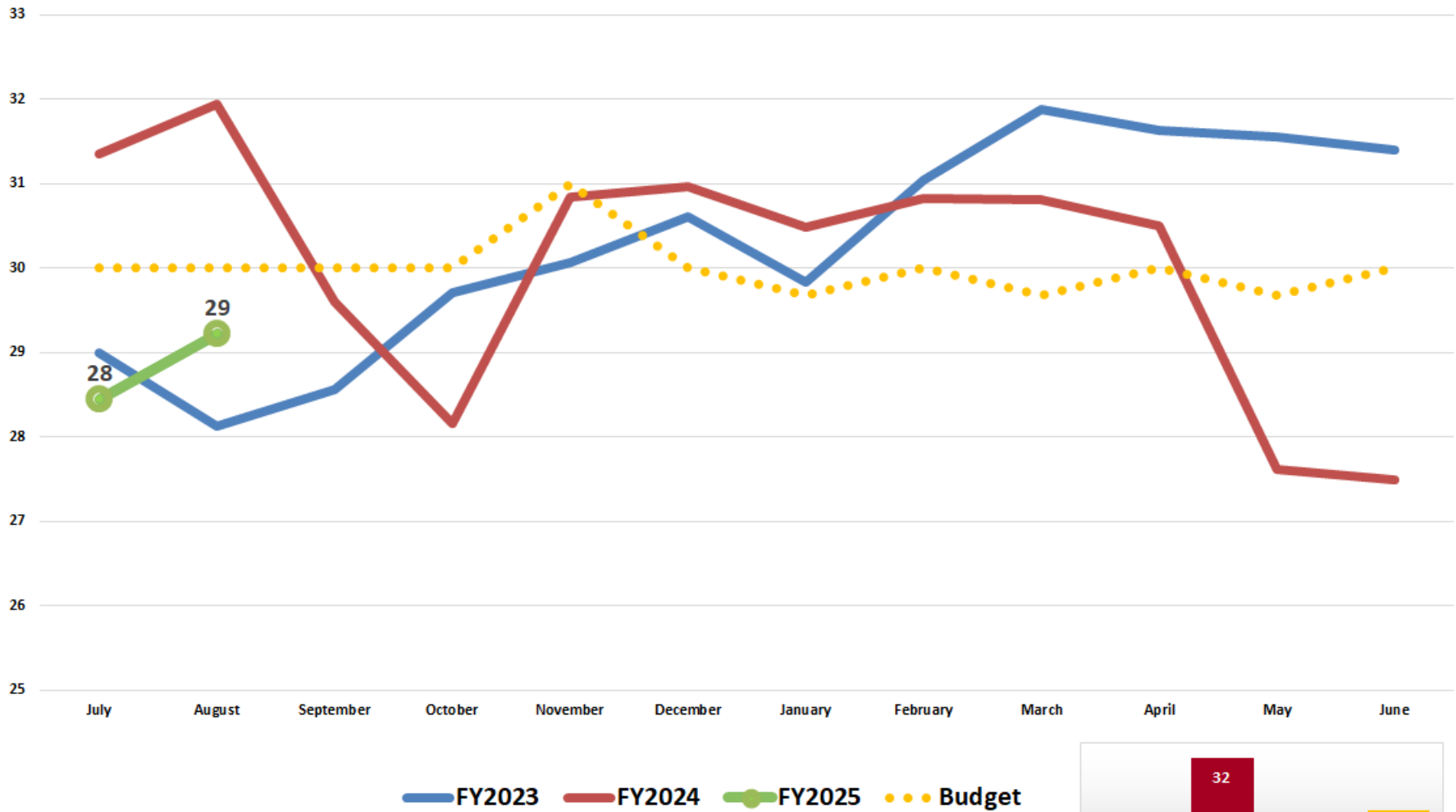
# Acute I/P Psych (Avg Patients Per Day)



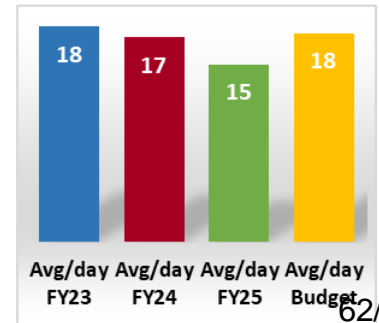
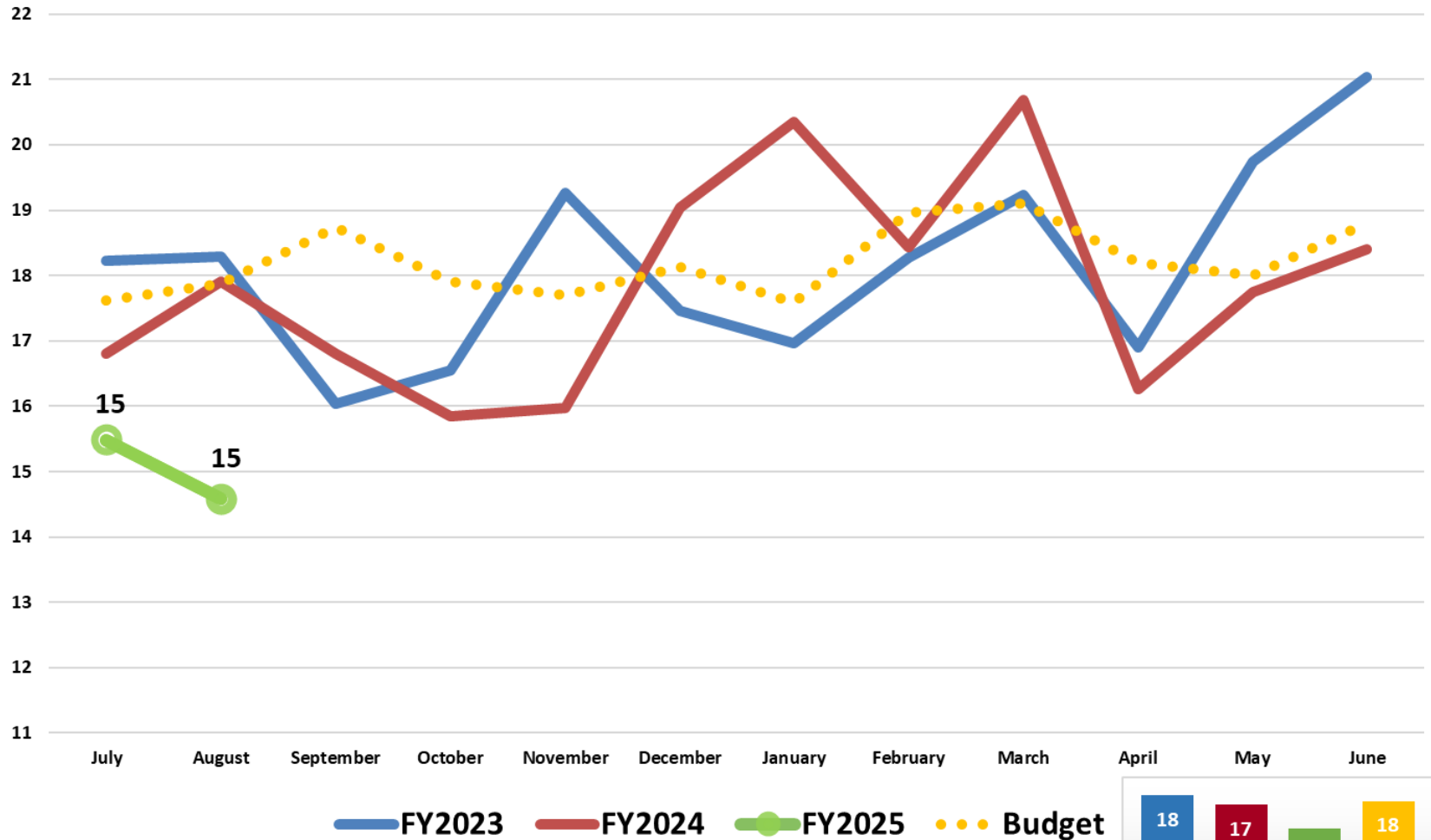
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



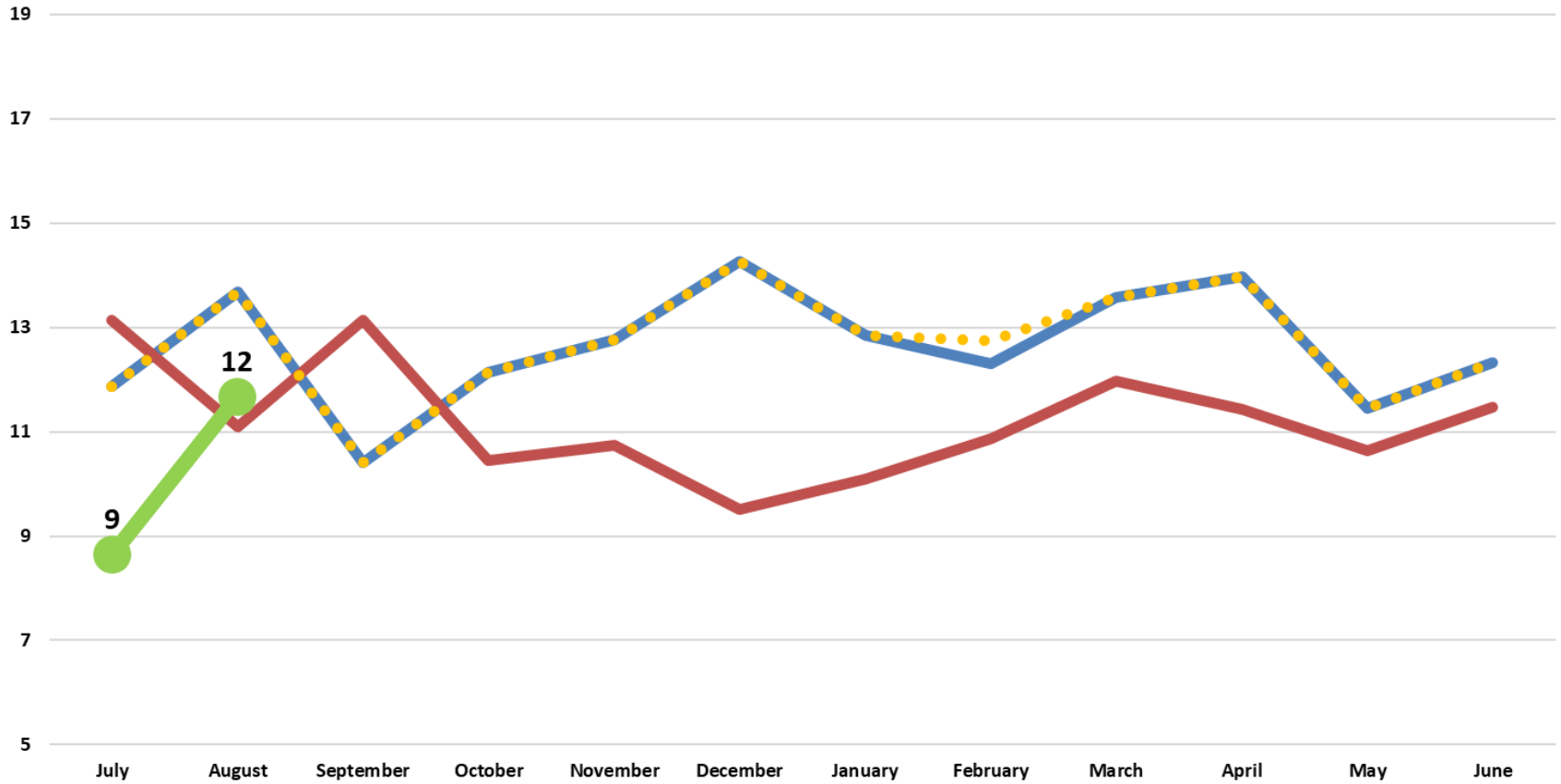
# Sub-Acute - Avg Patients Per Day



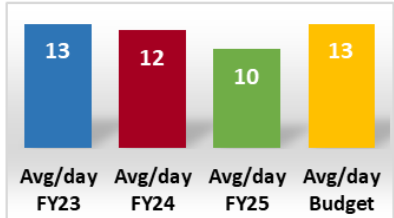
# Rehabilitation Hospital - Avg Patients Per Day



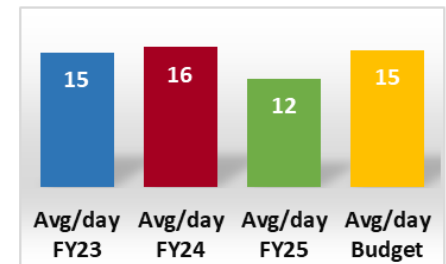
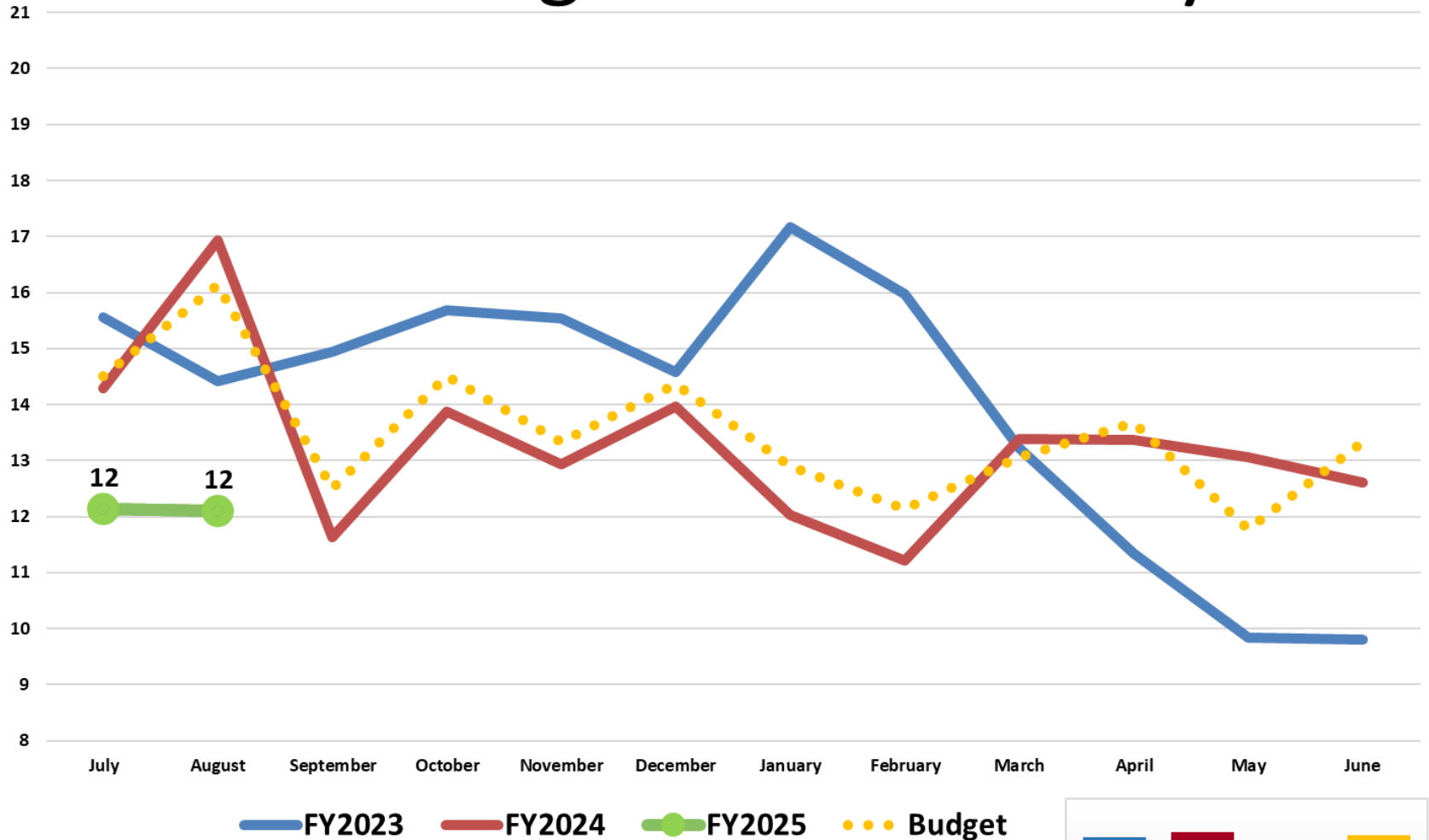
# TCS Ortho - Avg Patients Per Day



—●— FY2023  
 — FY2024  
 —●— FY2025  
 ●●● Budget

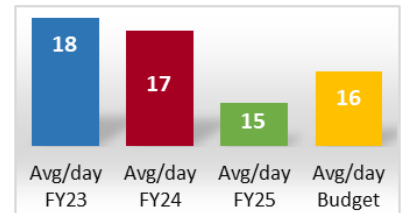
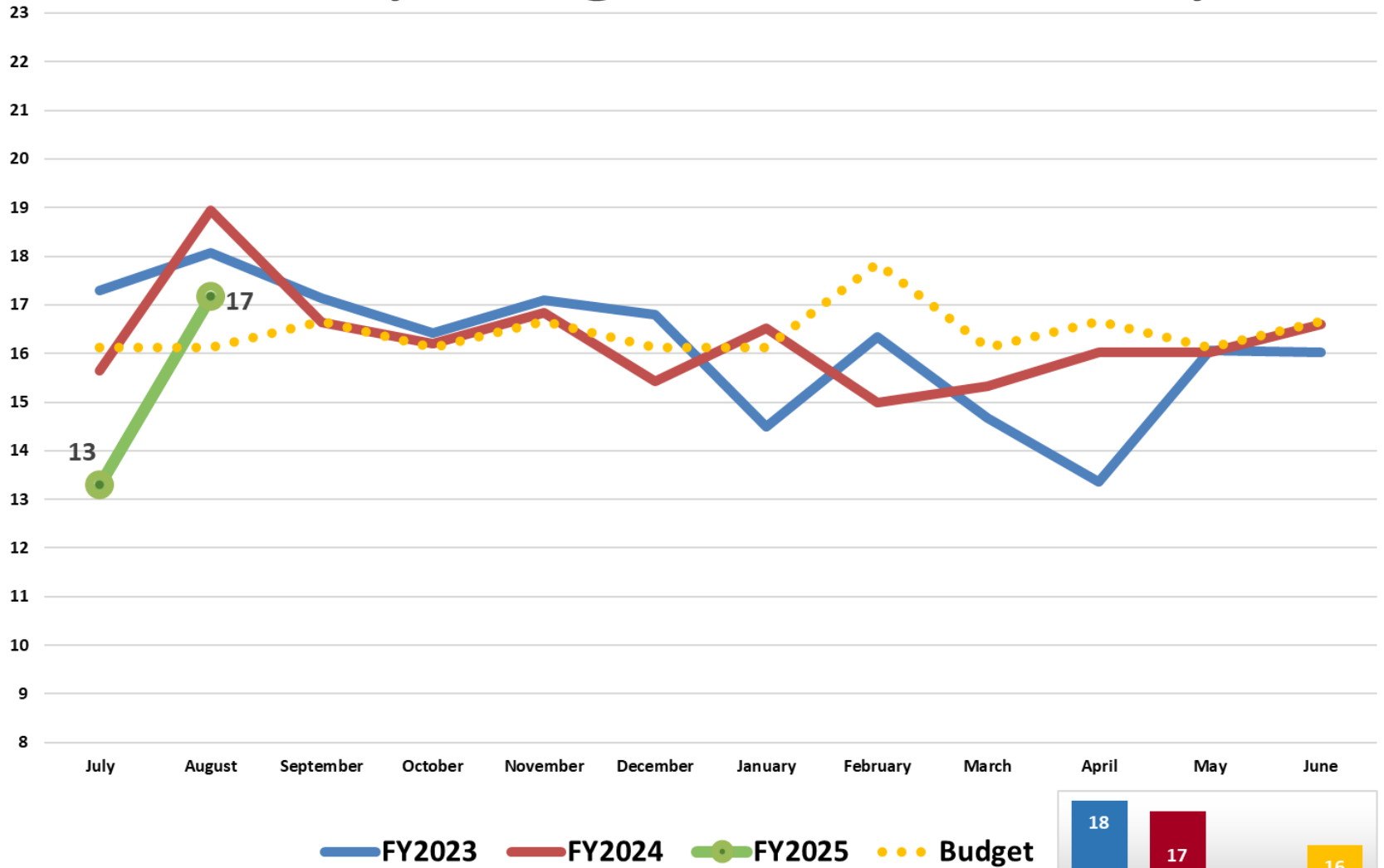


# NICU - Avg Patients Per Day

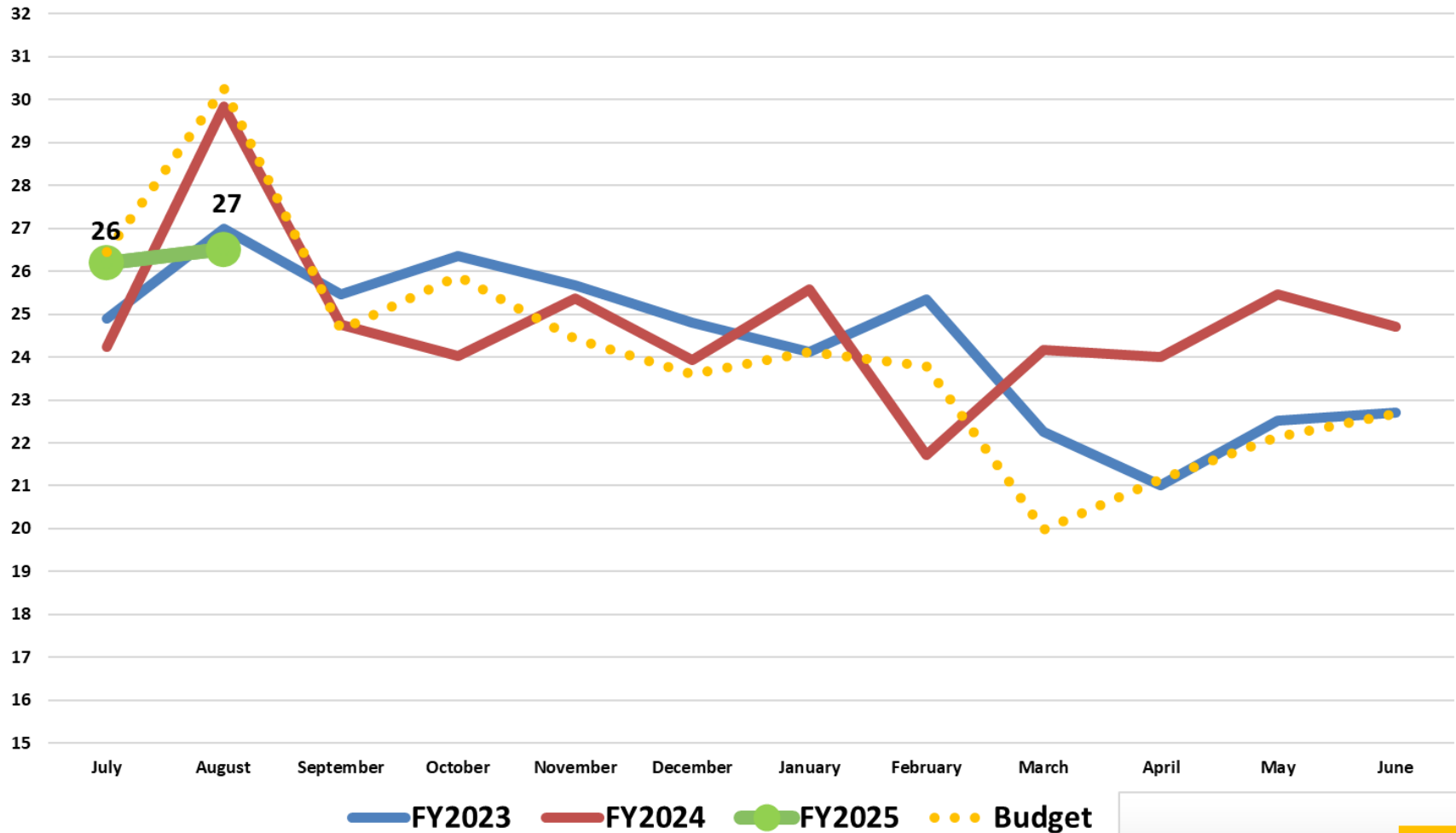




# Nursery - Avg Patients Per Day

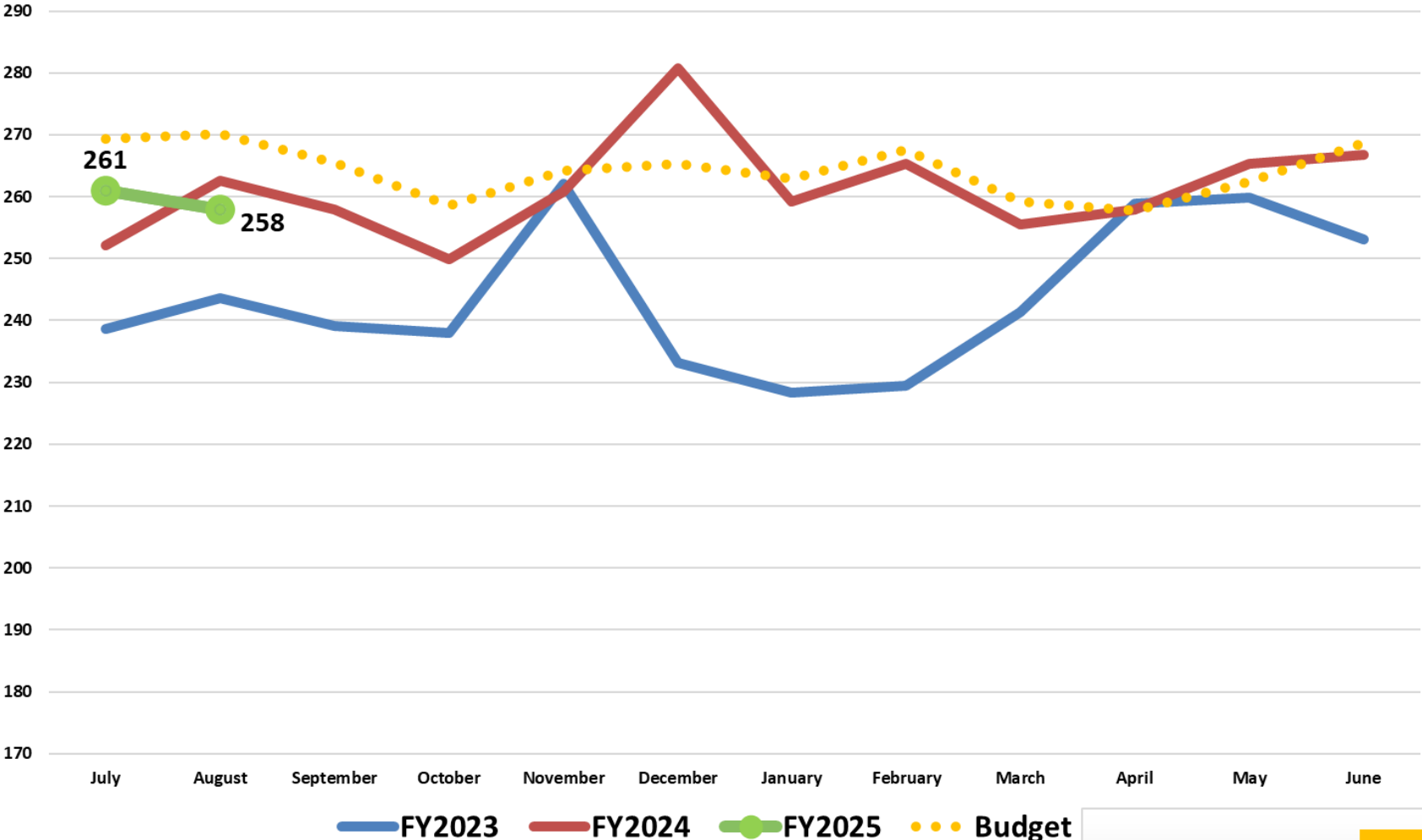


# Obstetrics - Avg Patients Per Day



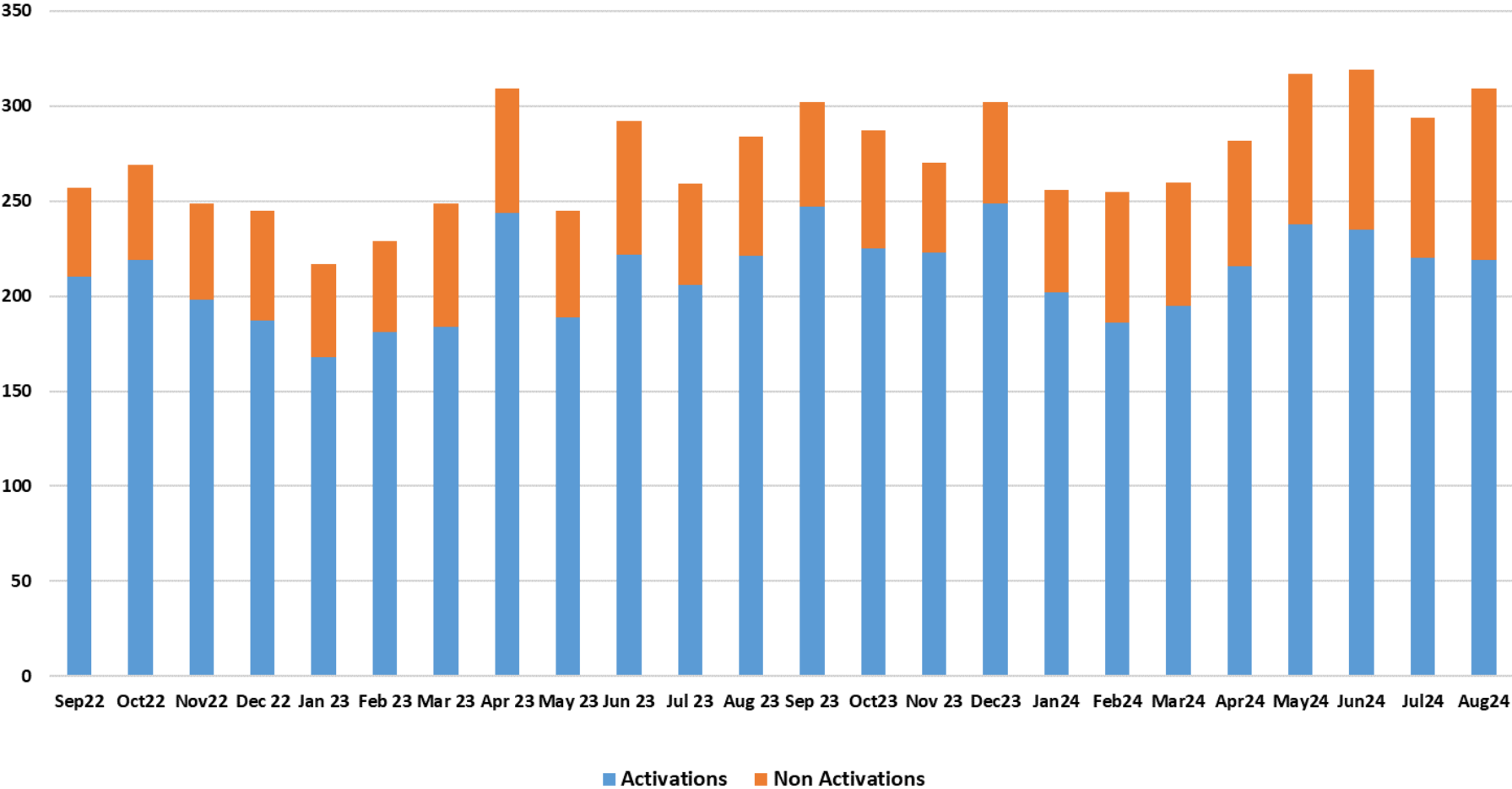
26	27	26	28
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget

# ED - Avg Treated Per Day

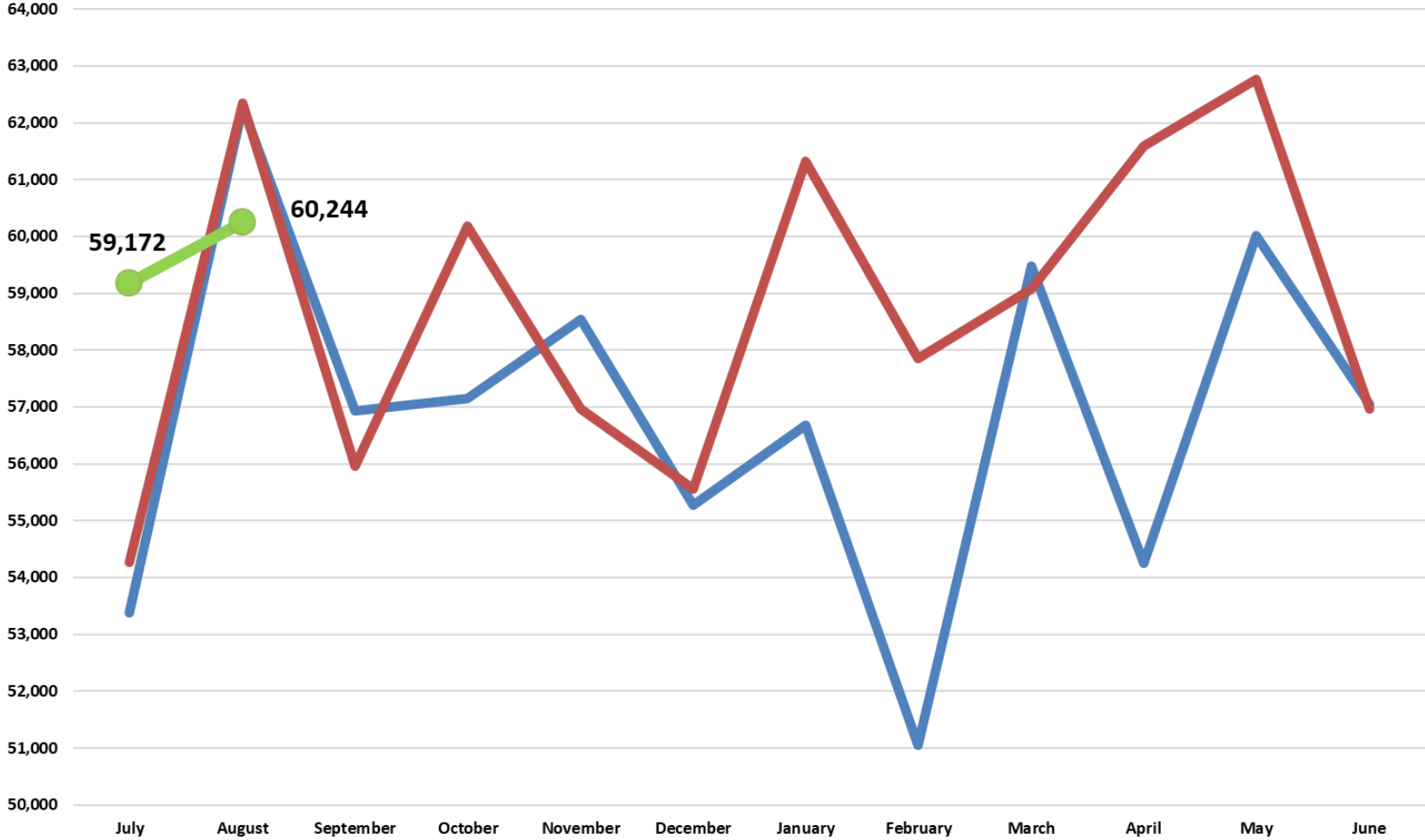


241	257	259	270
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget

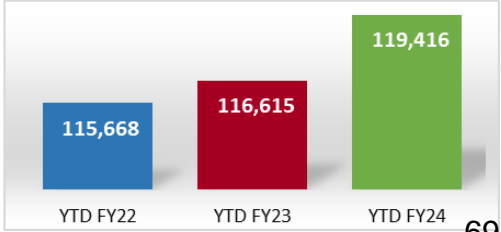
# Trauma Activations & Non Activations



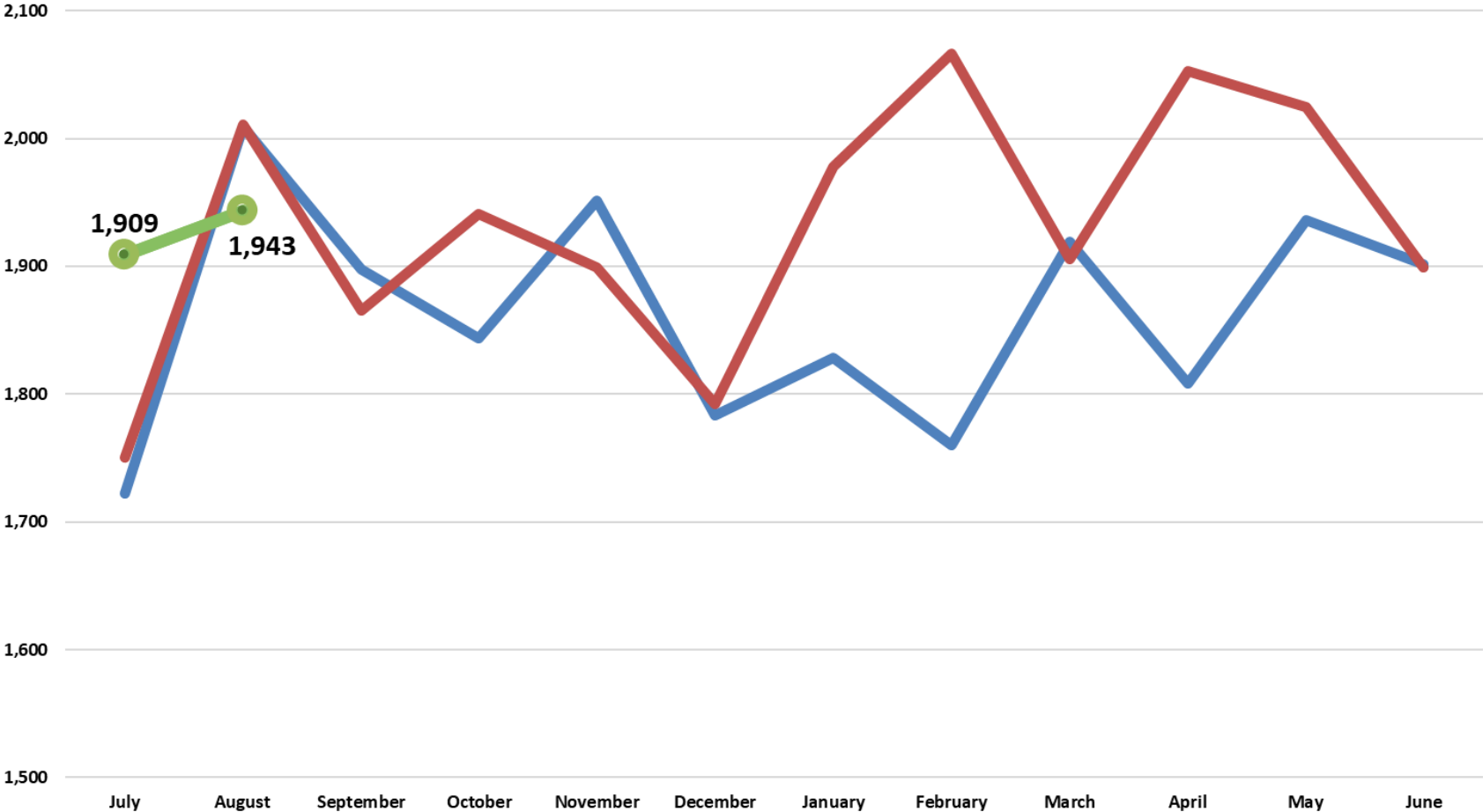
# Outpatient Registrations



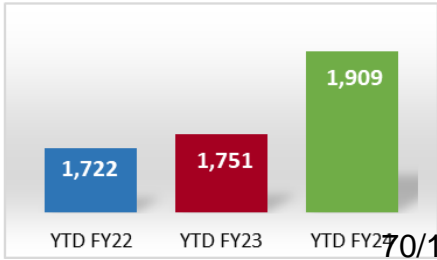
— FY2023 — FY2024 — FY2025



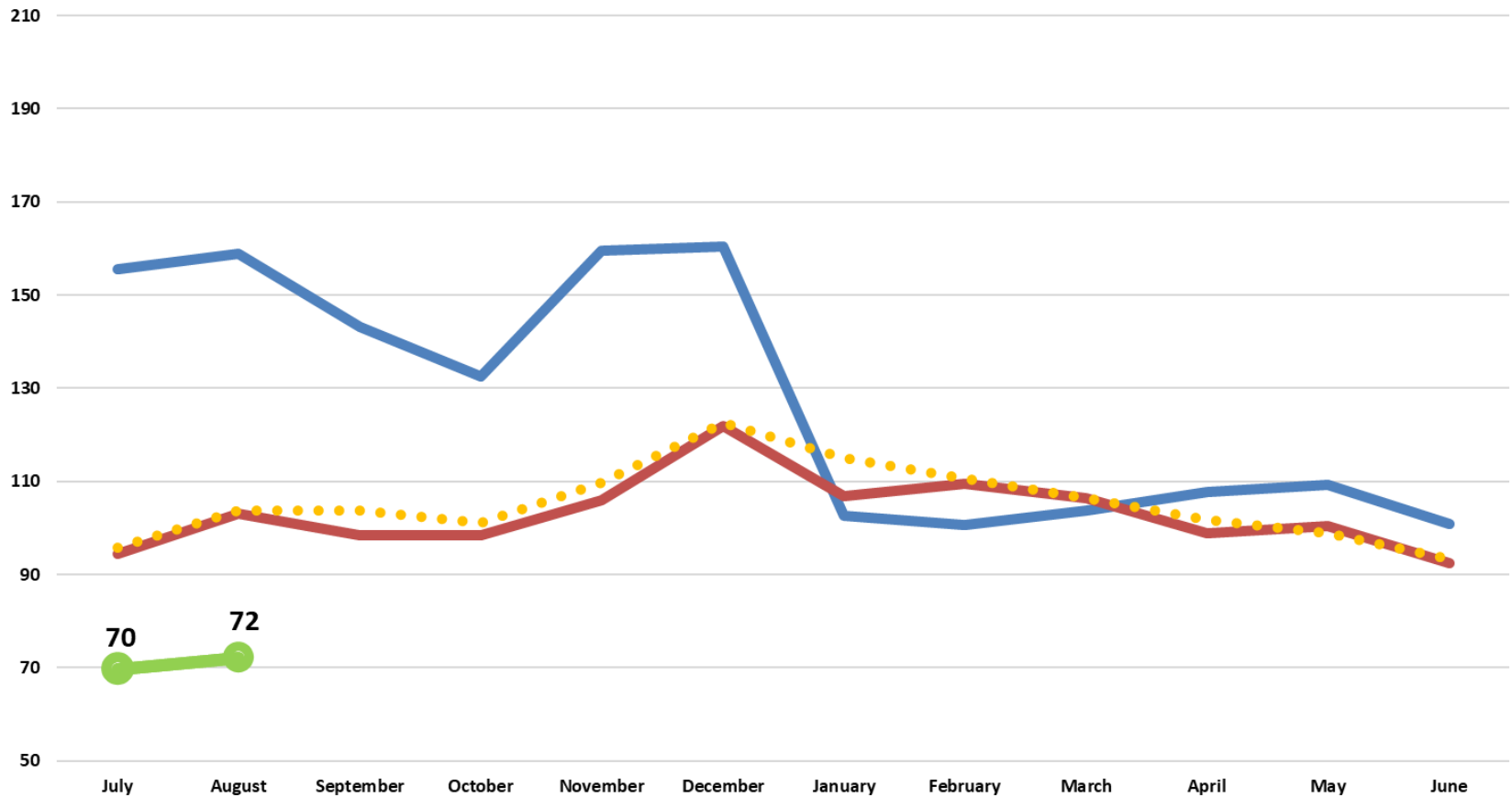
# Outpatient Registrations Per Day



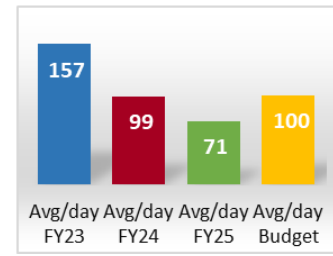
—● FY2023   
 —● FY2024   
 —● FY2025



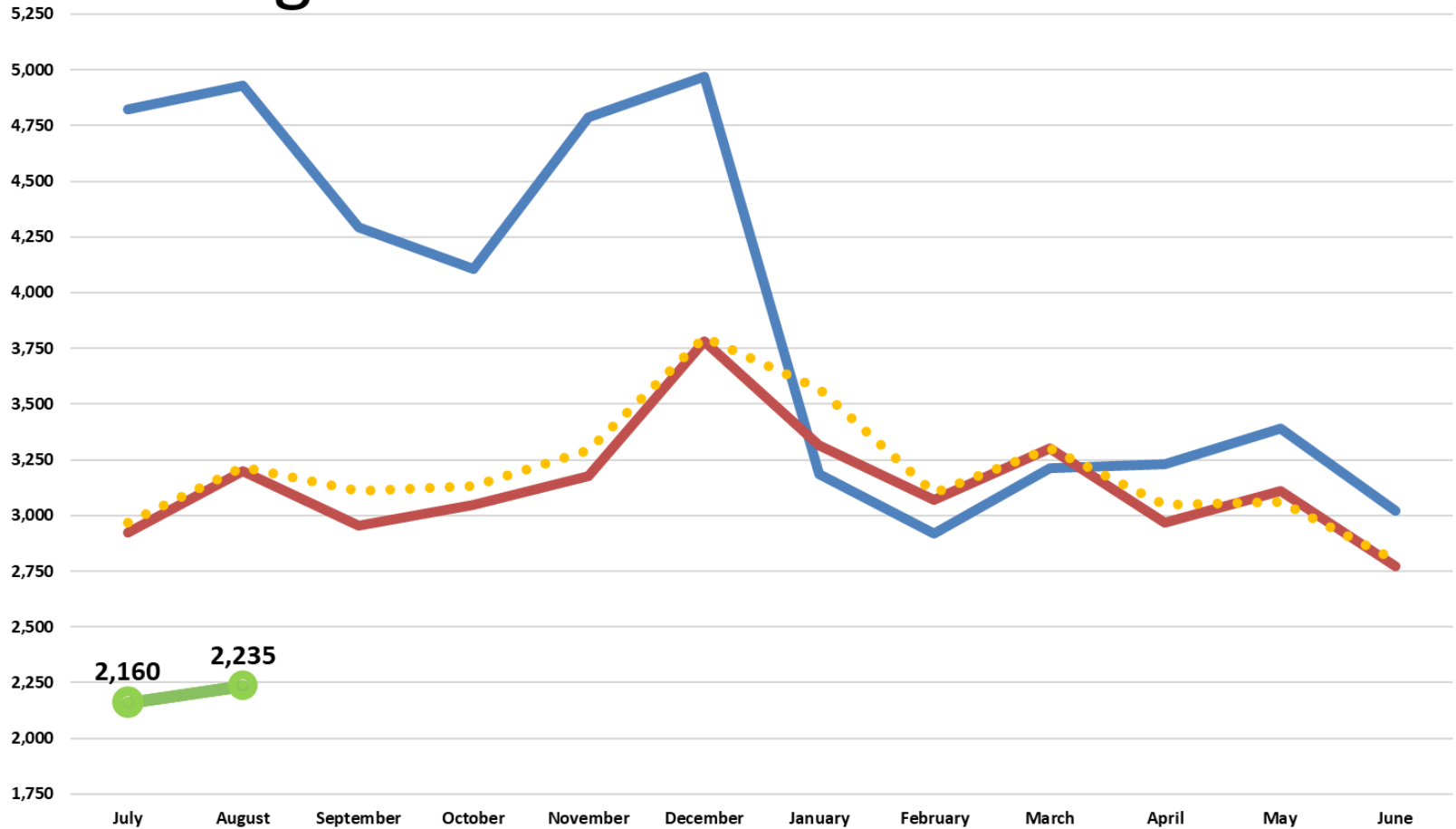
# Urgent Care – Court Avg Visits Per Day



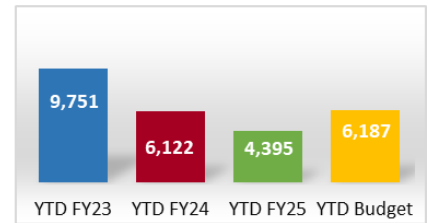
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●●● Budget



# Urgent Care – Court Total Visits

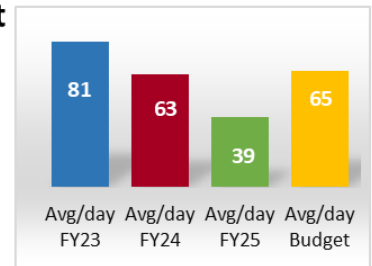
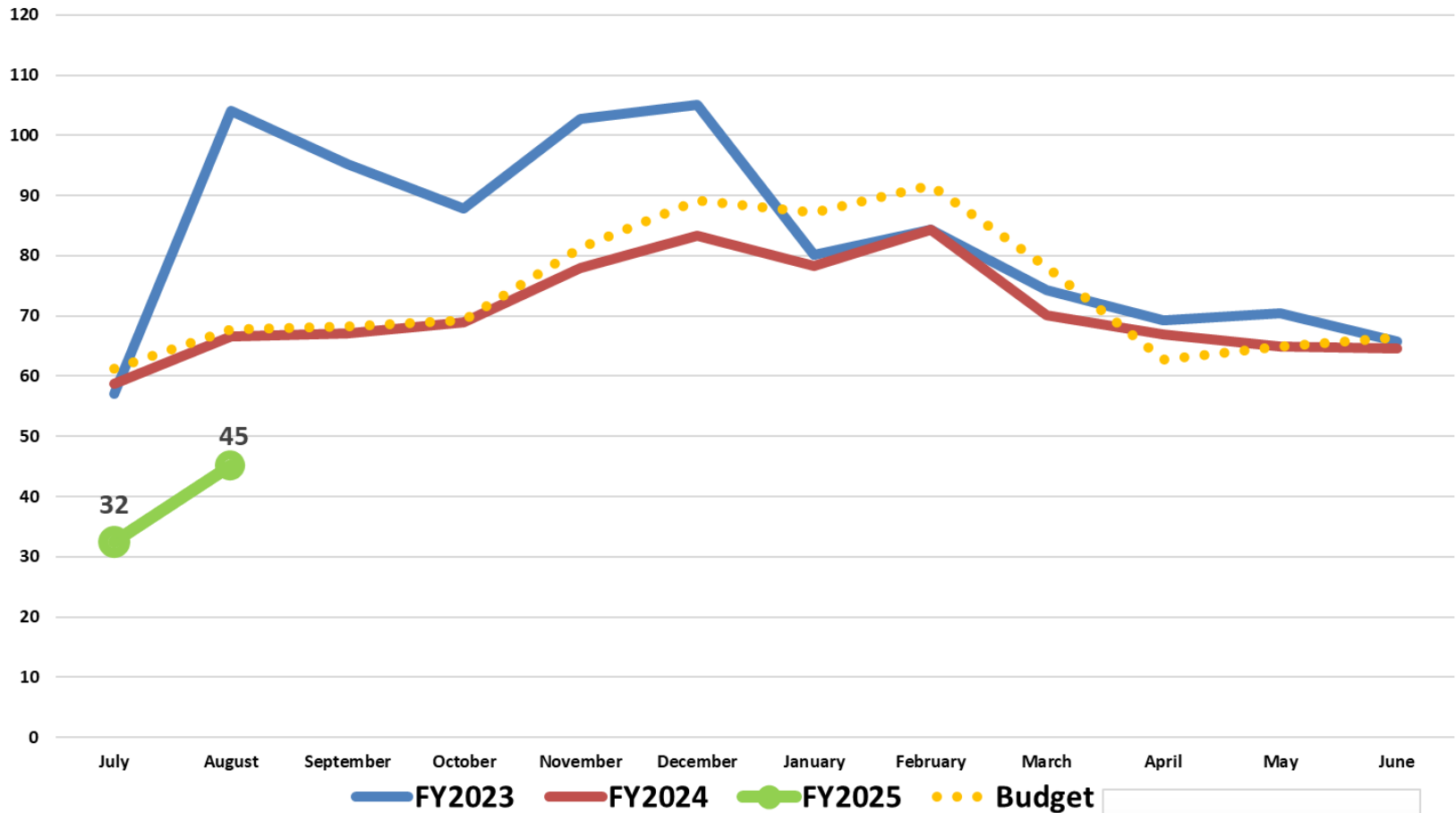


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

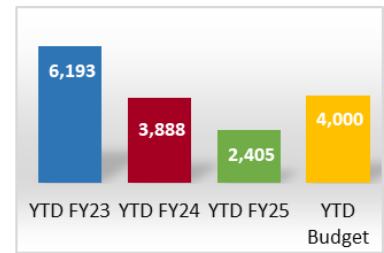
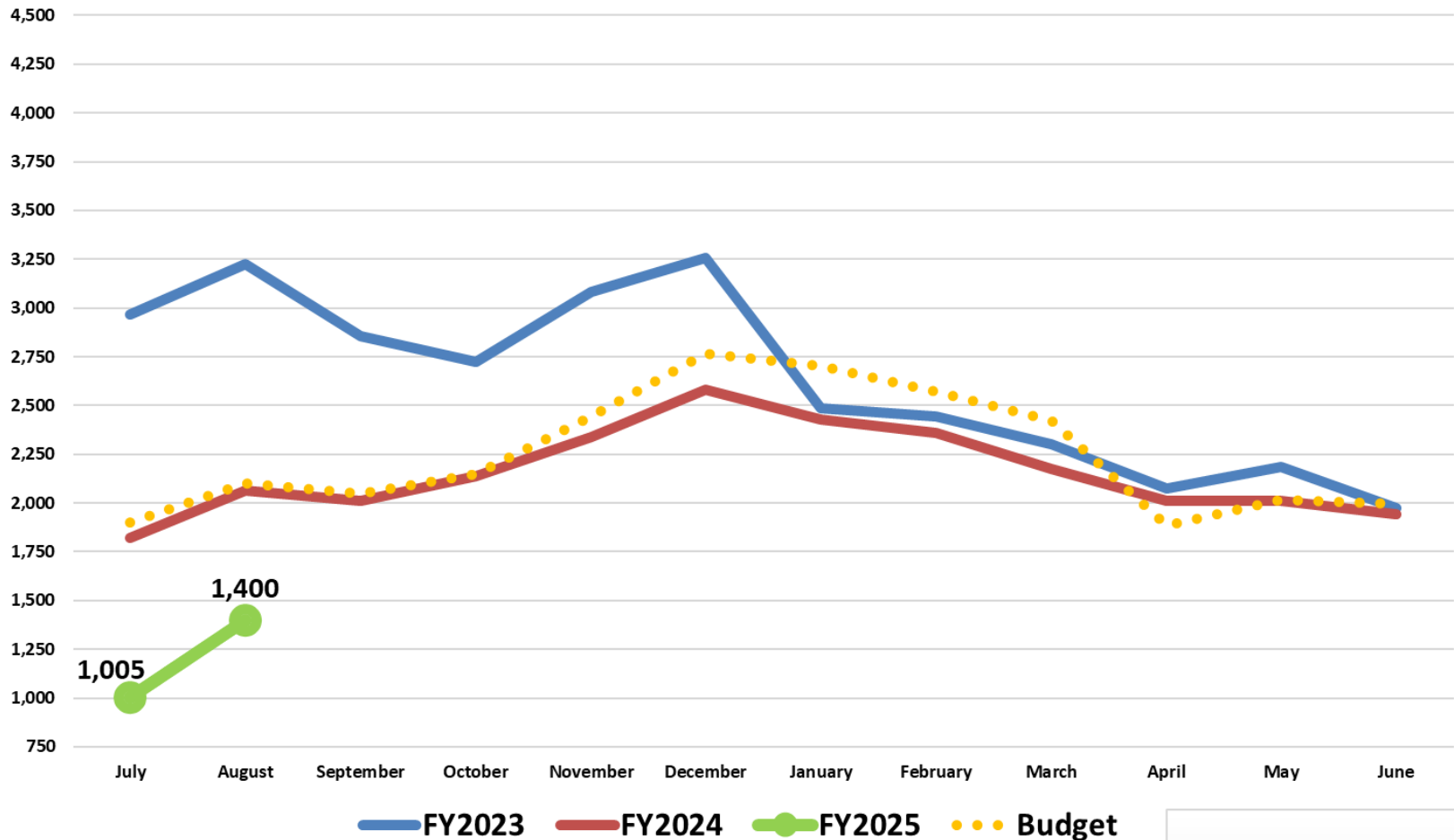




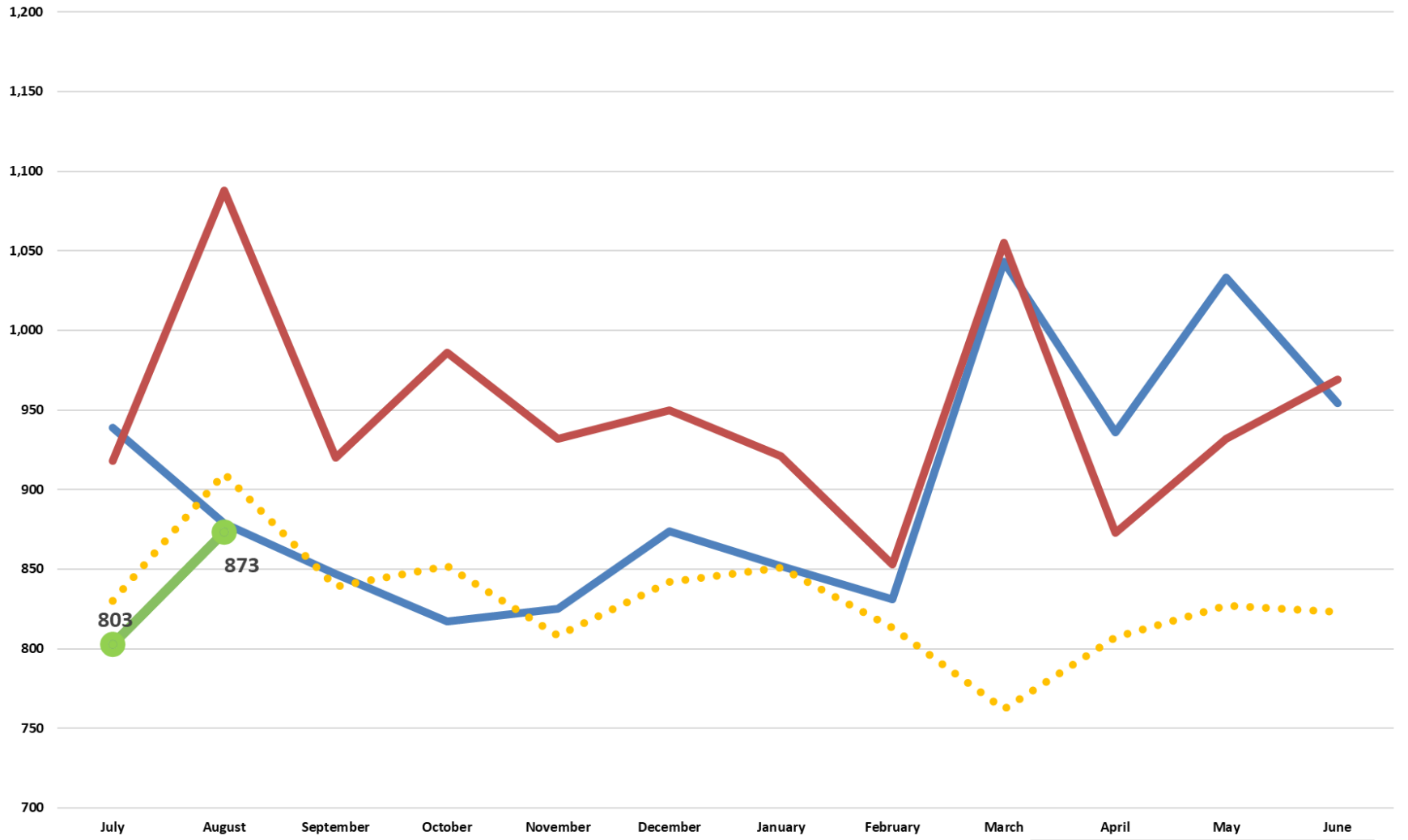
# Urgent Care – Demaree Avg Visits Per Day



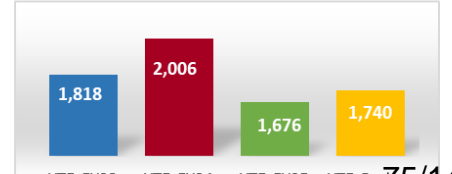
# Urgent Care – Demaree Total Visits



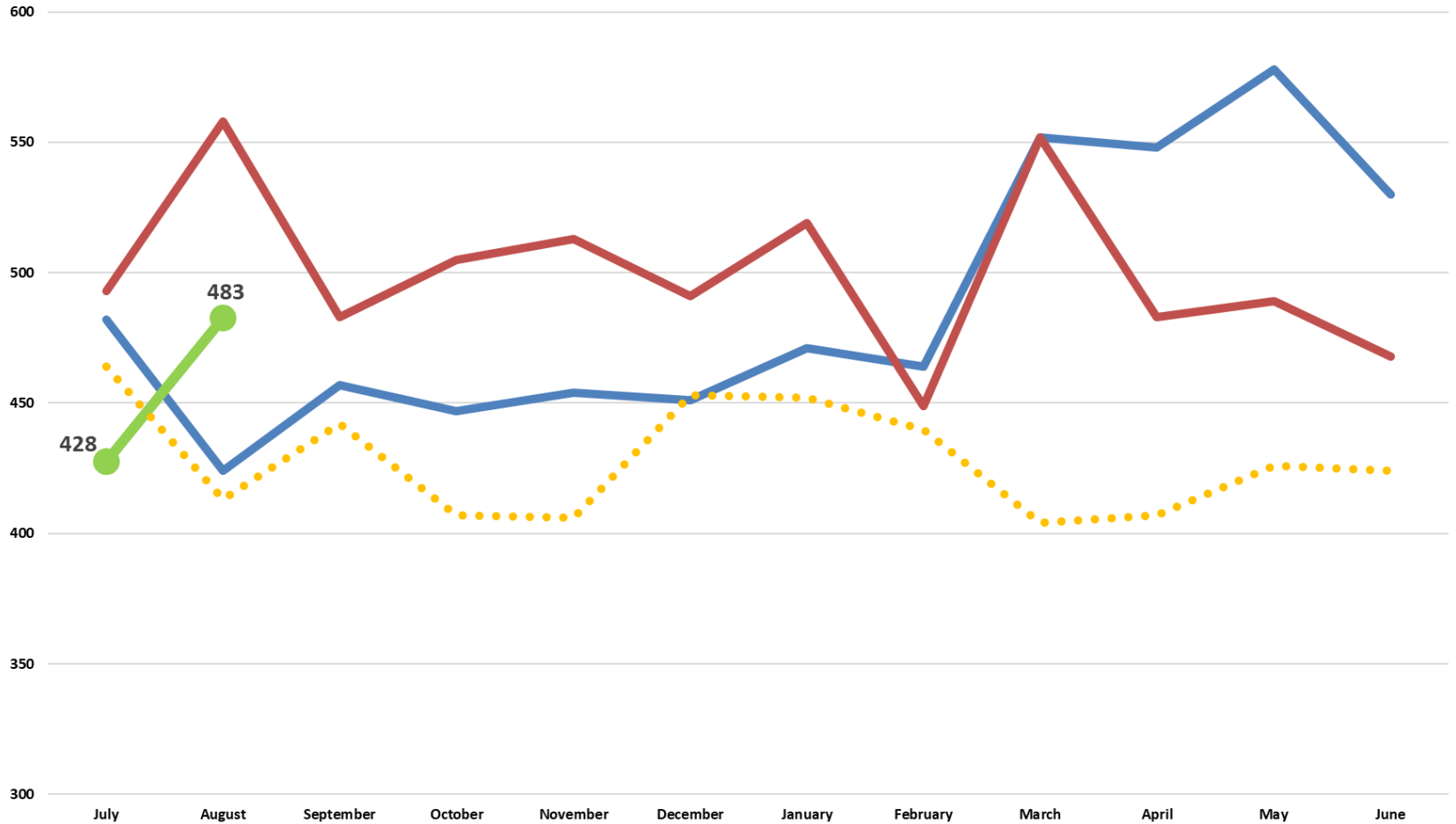
# Surgery (IP & OP) – 100 Min Units



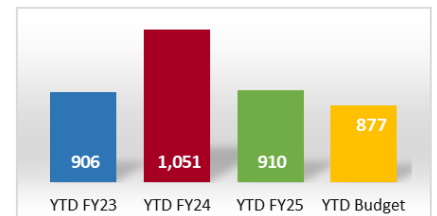
— FY2023   
 — FY2024   
 —● FY2025   
 ●● Budget



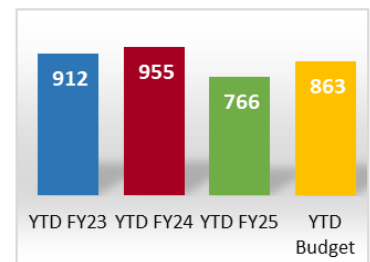
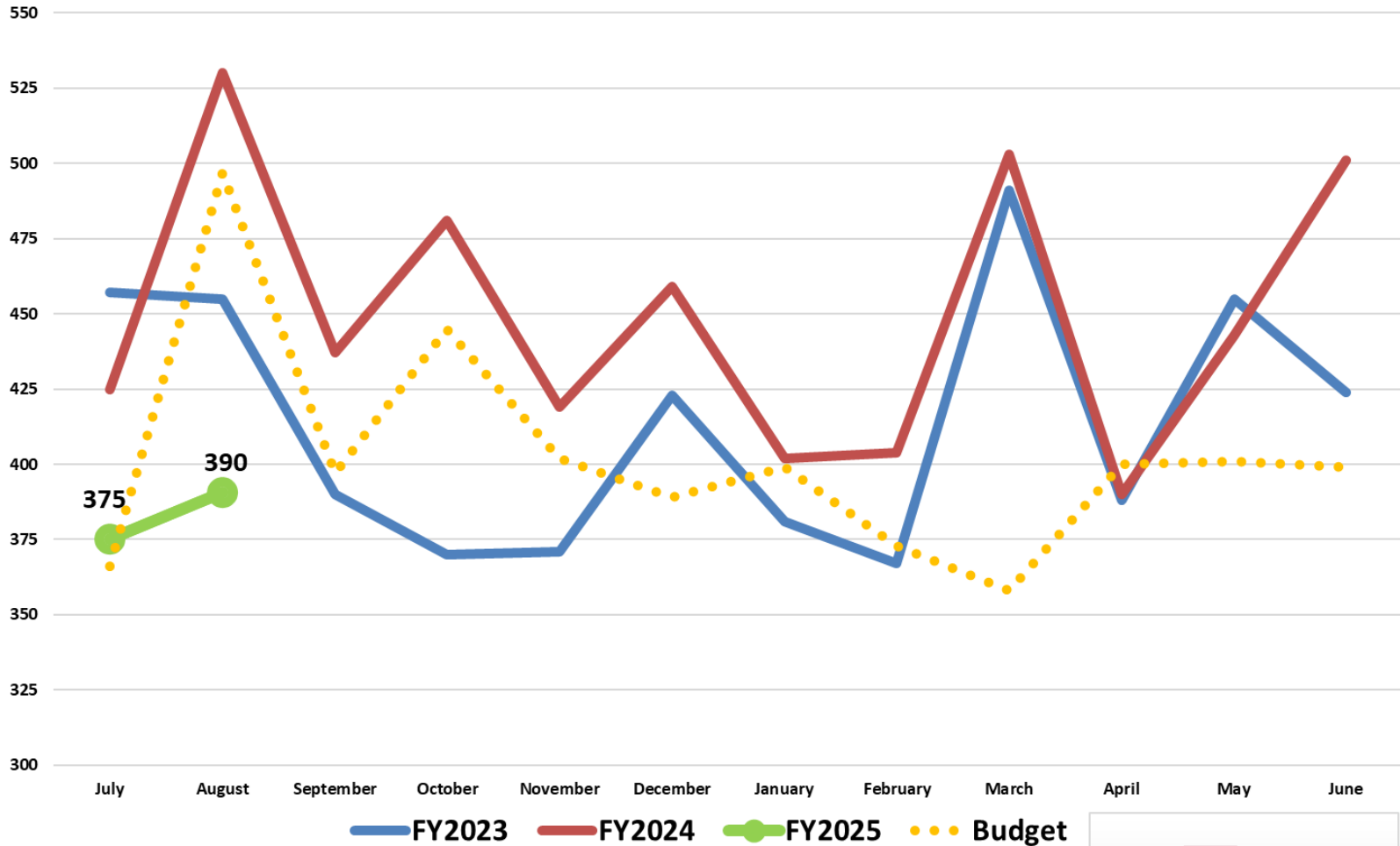
# Surgery (IP Only) - 100 Min Unit



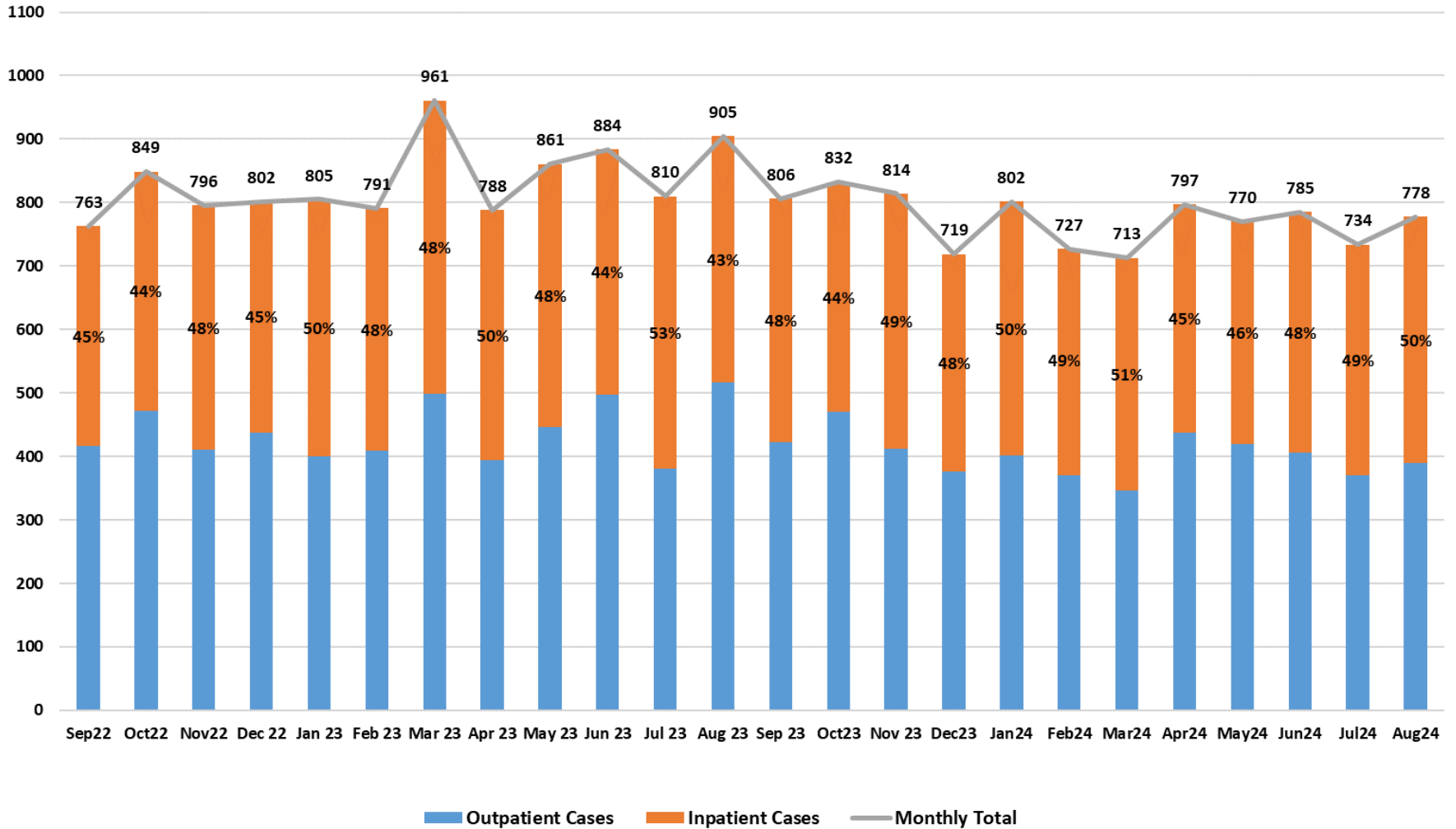
— FY2023 — FY2024 —●— FY2025 ●●● Budget



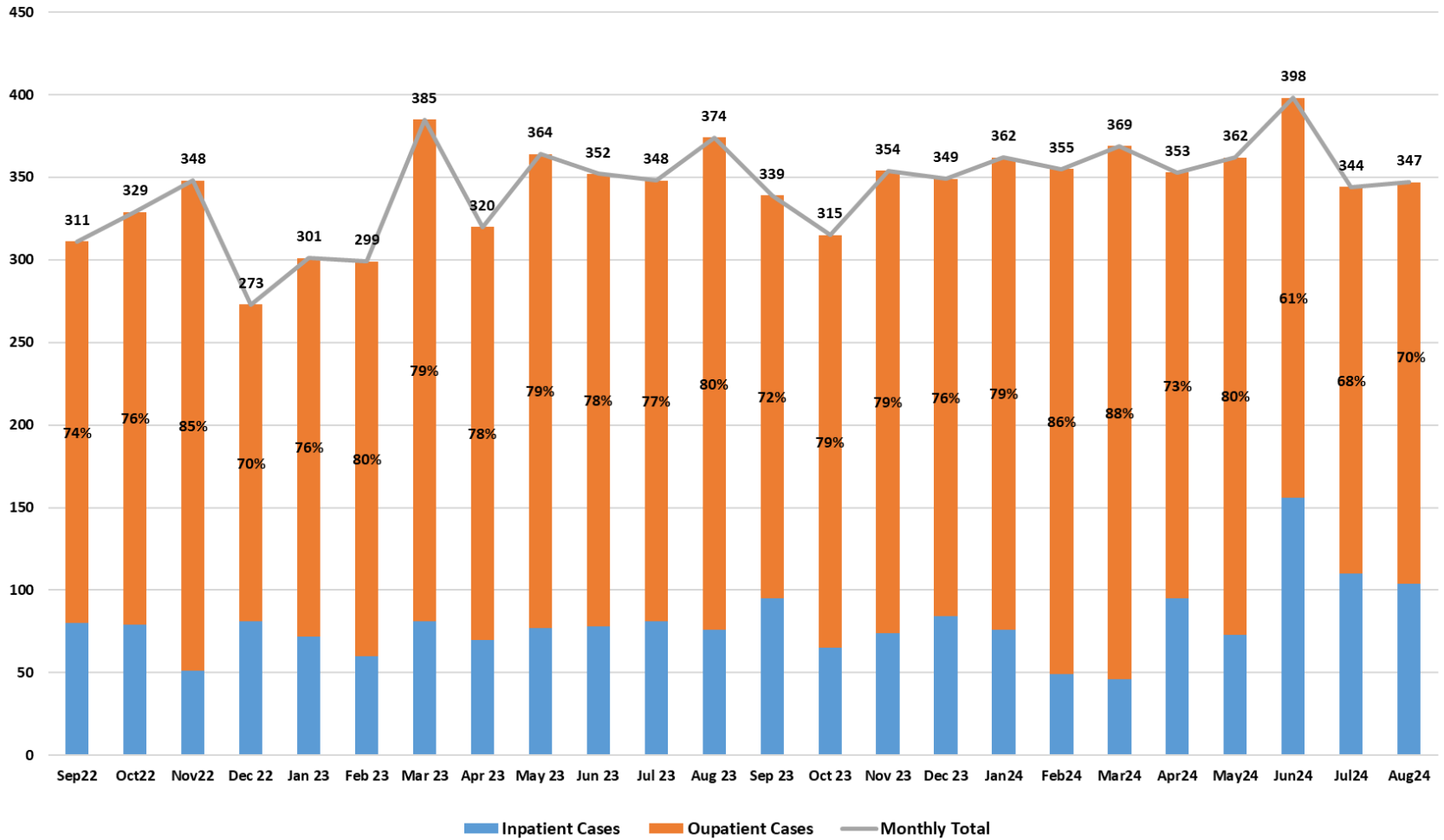
# Surgery (OP Only) - 100 Min Units



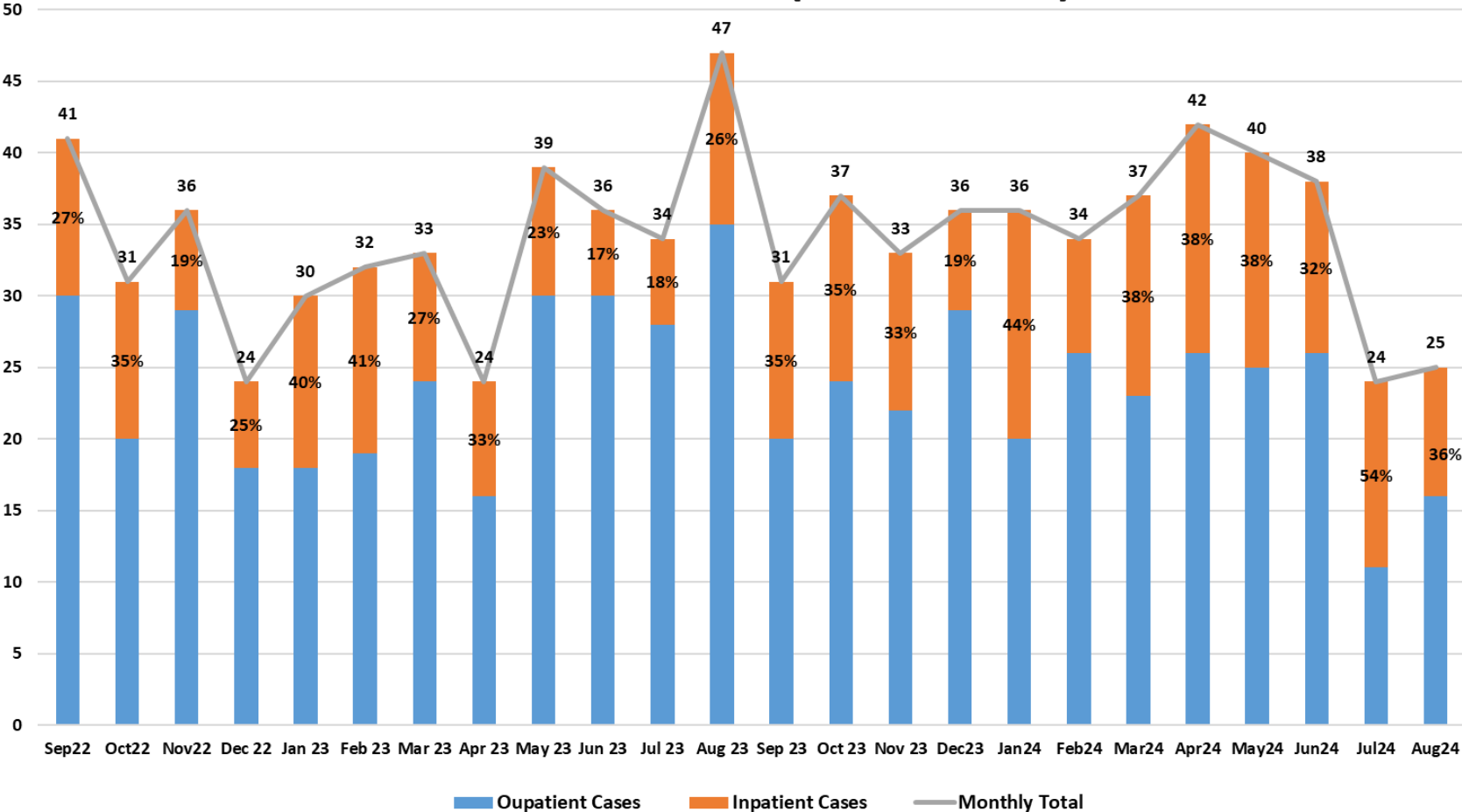
# Surgery Cases (IP & OP)



# Endo Cases (Suites A & B and OR )

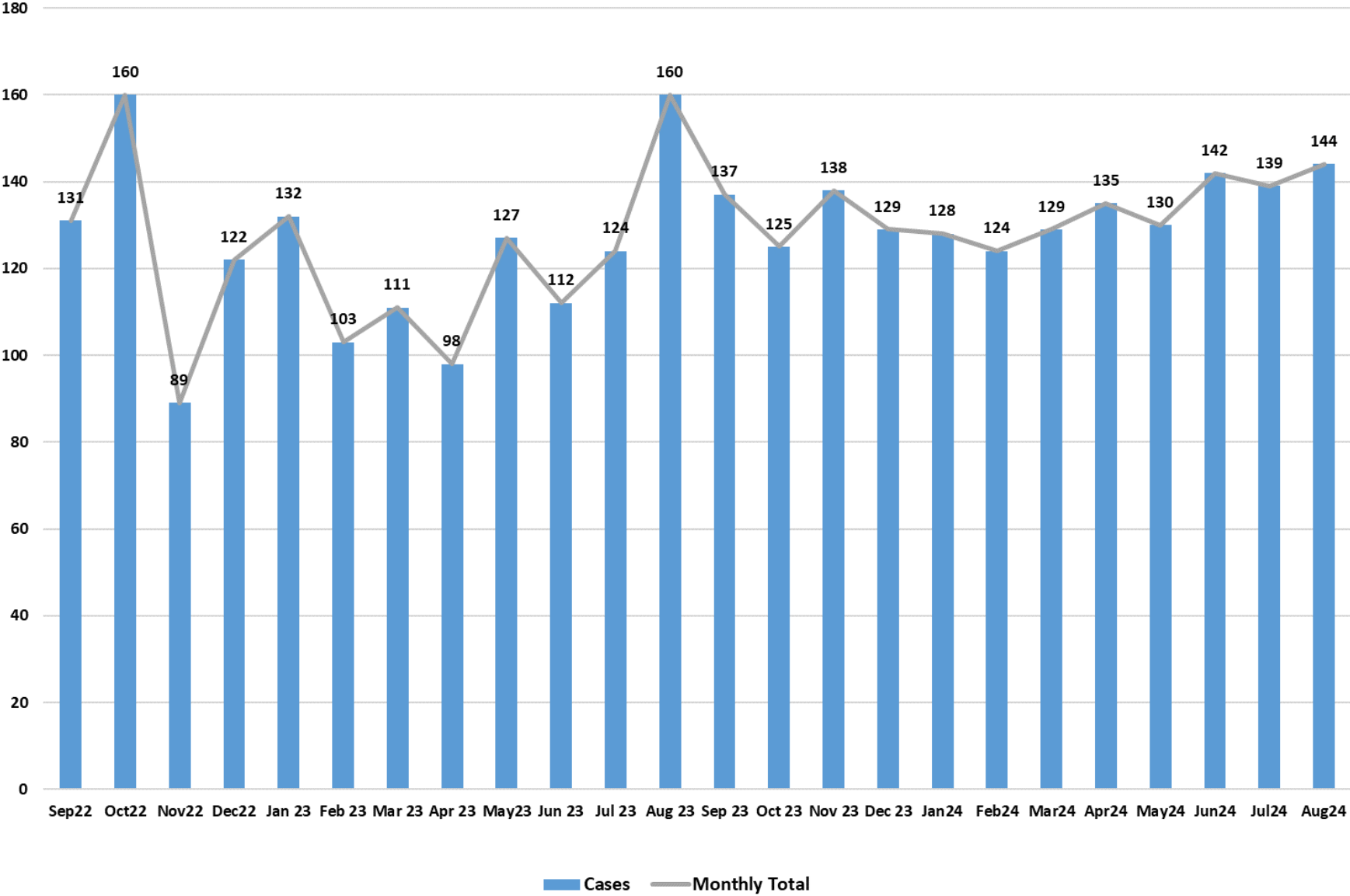


# Robotic Cases (IP & OP)

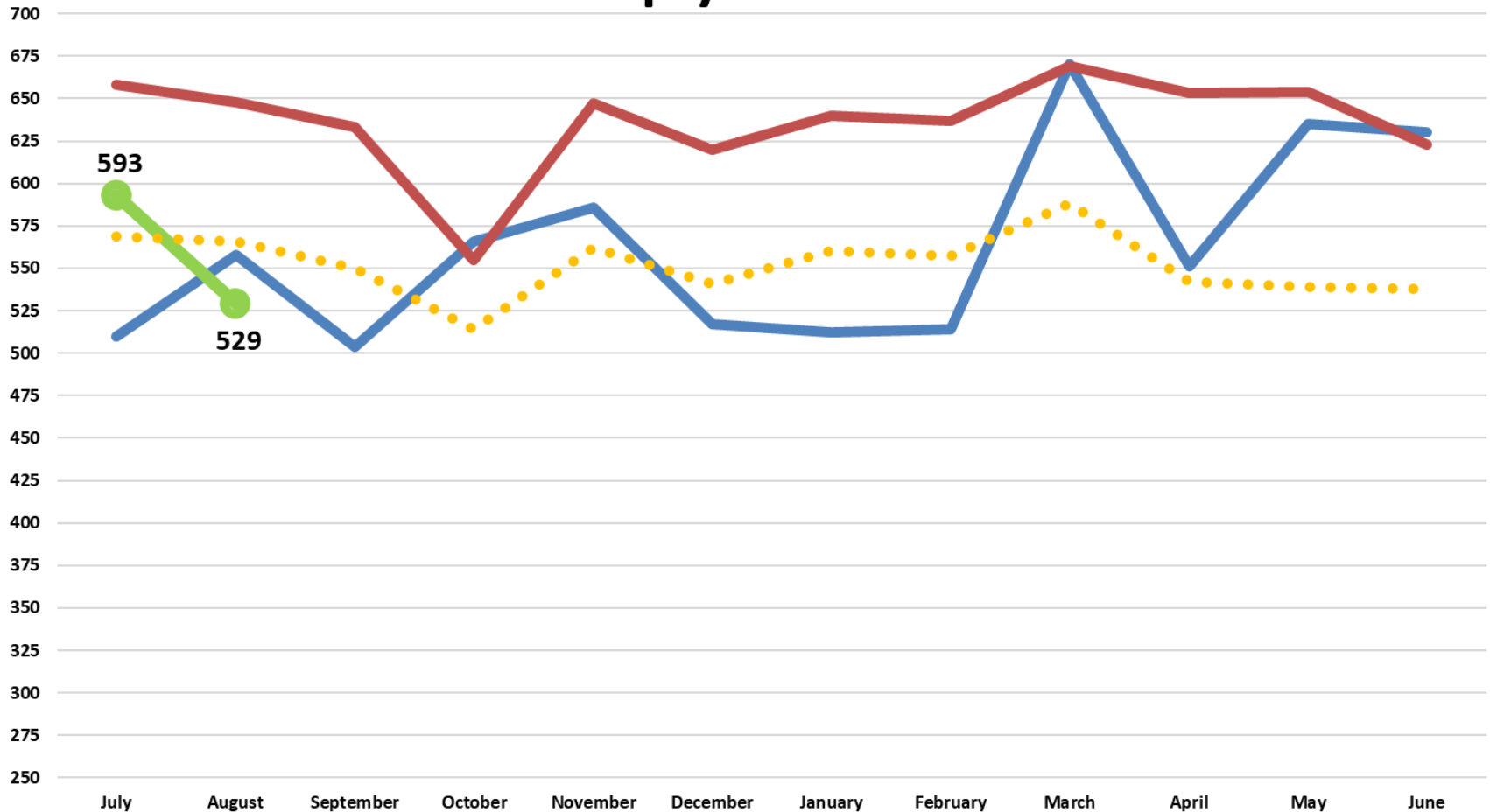




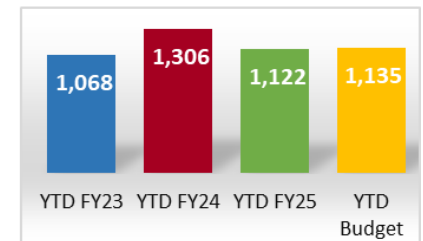
# OB Cases



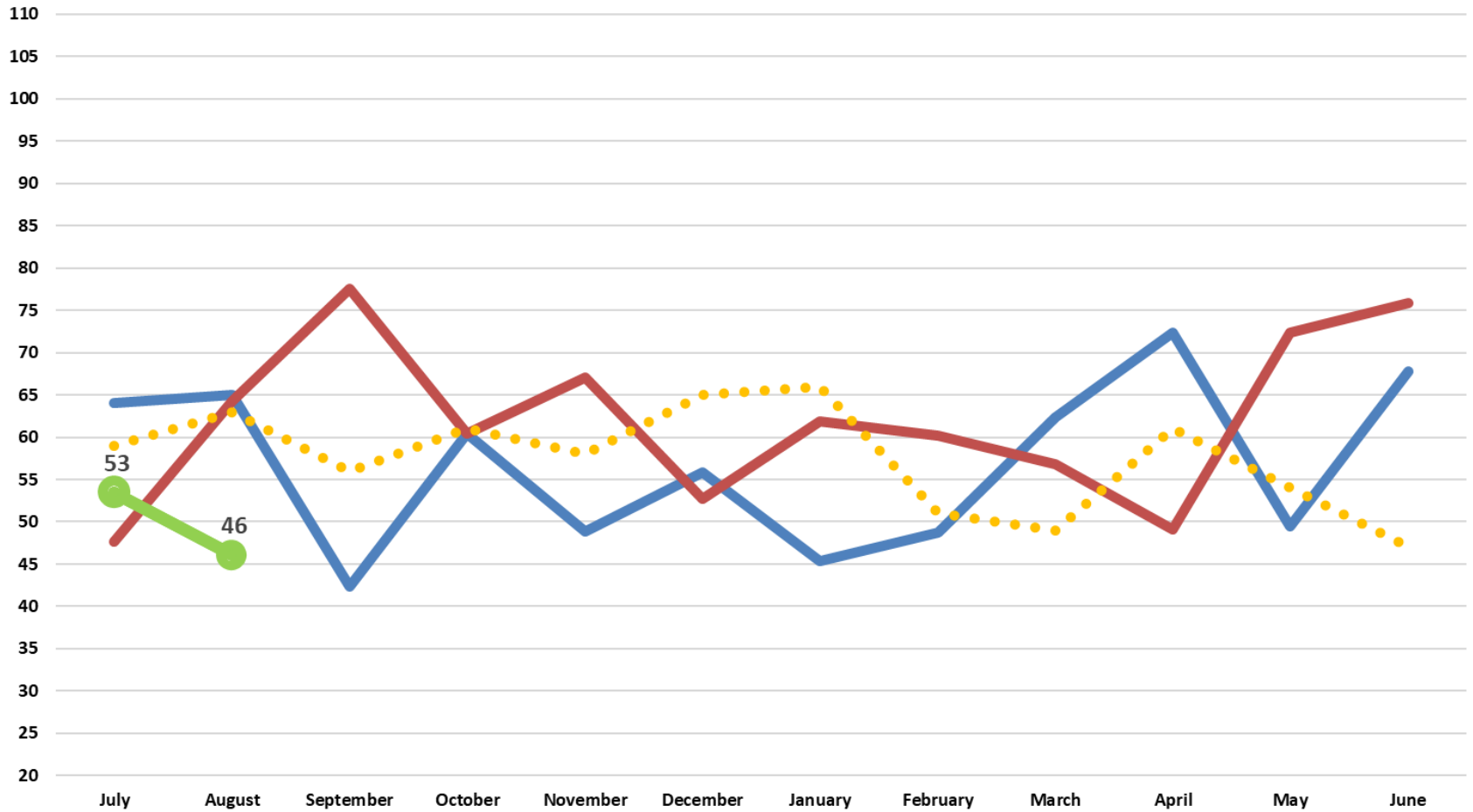
# Endoscopy Procedures



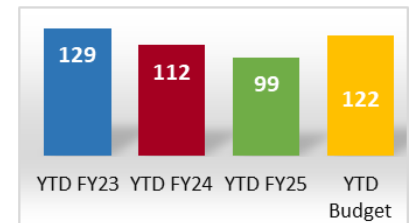
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



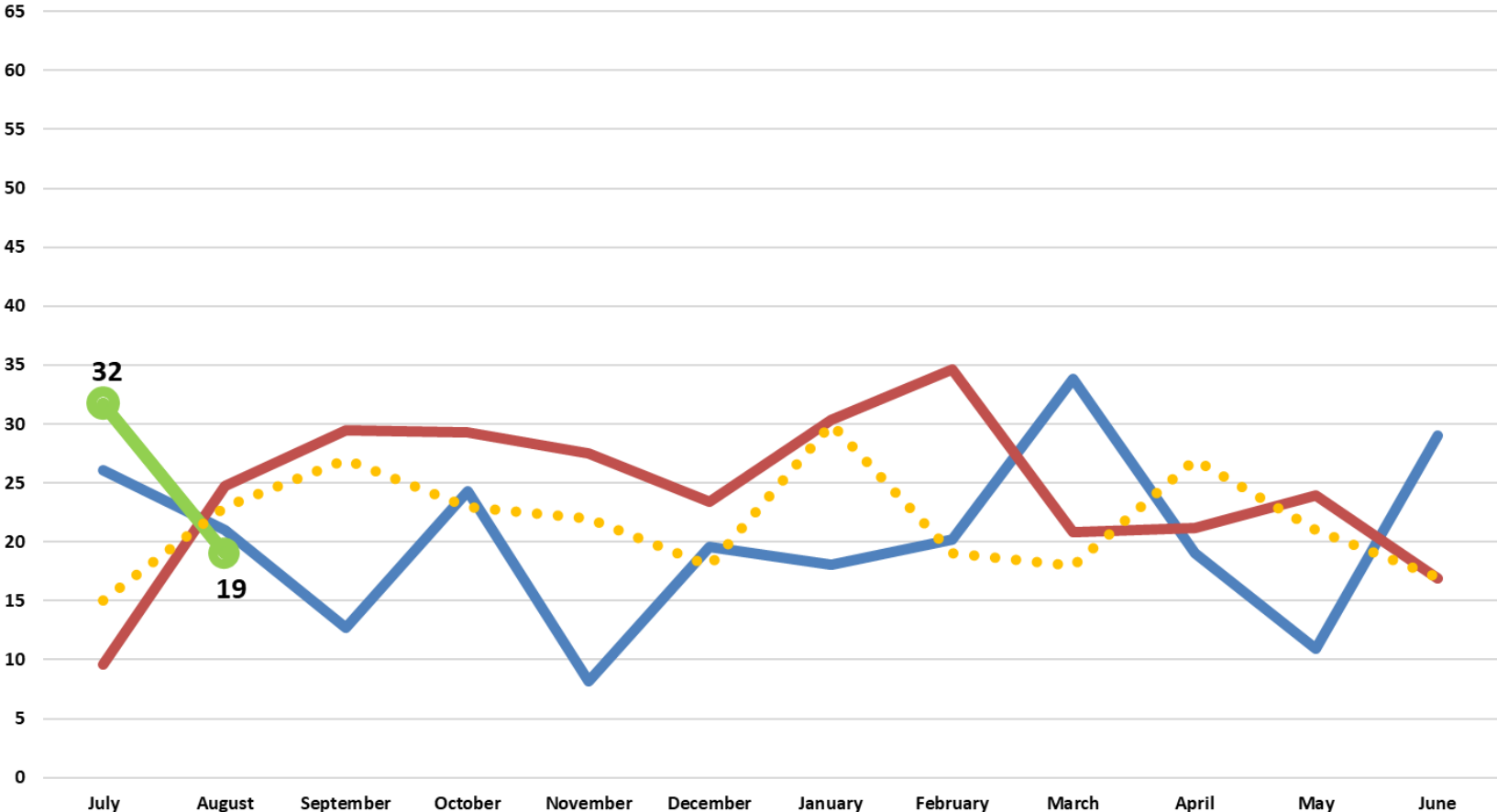
# Robotic Surgery (IP & OP) - 100 Min Units



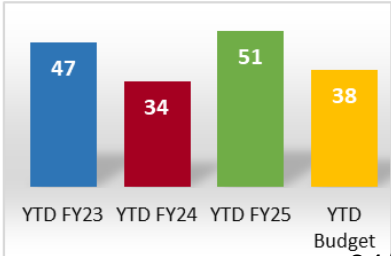
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



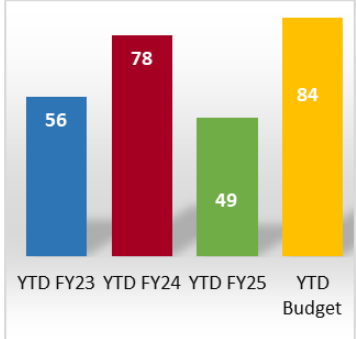
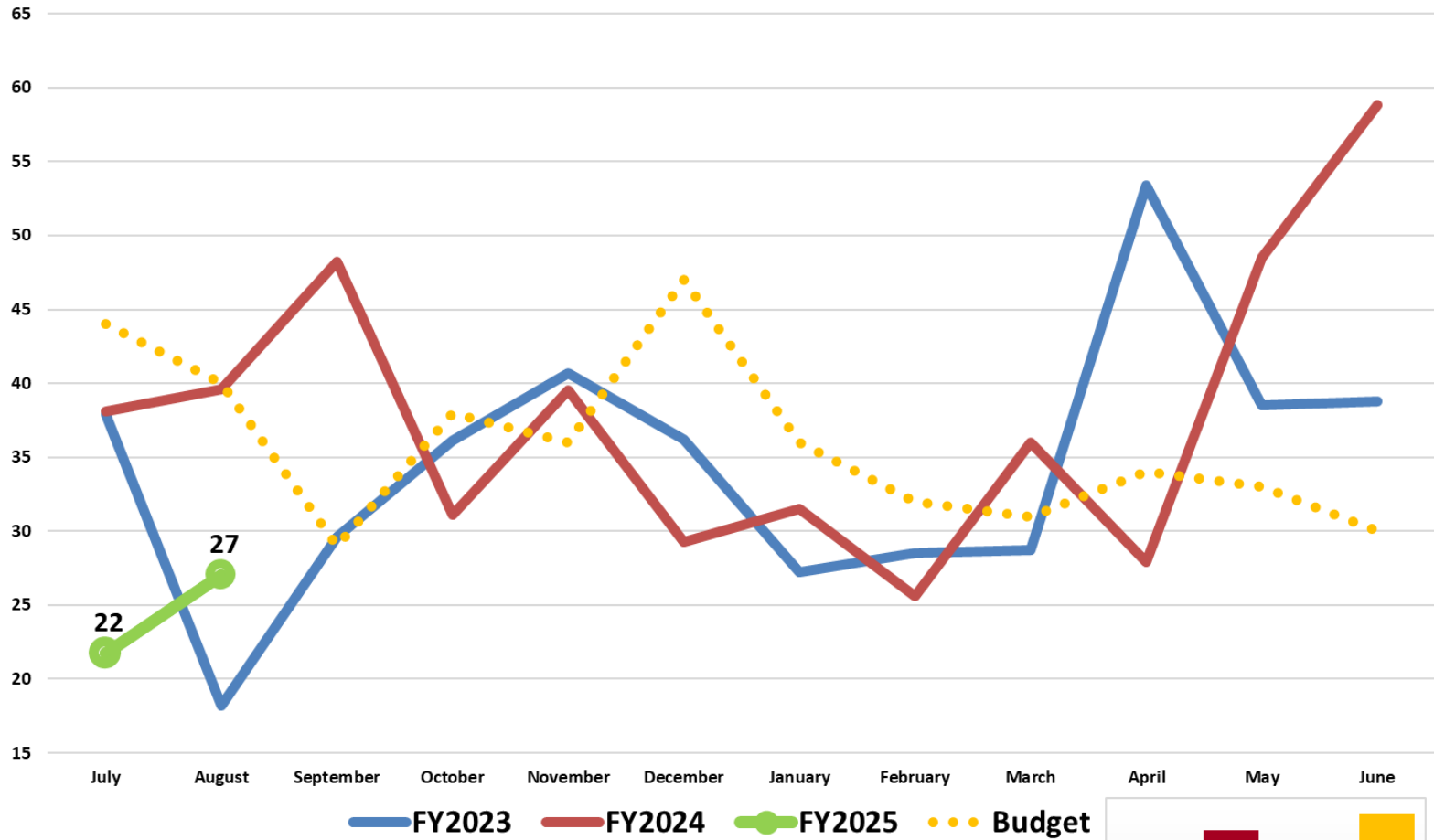
# Robotic Surgery Minutes (IP Only)



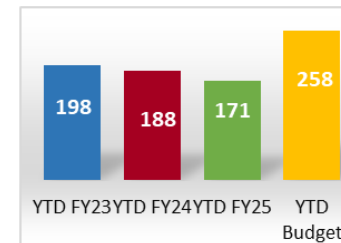
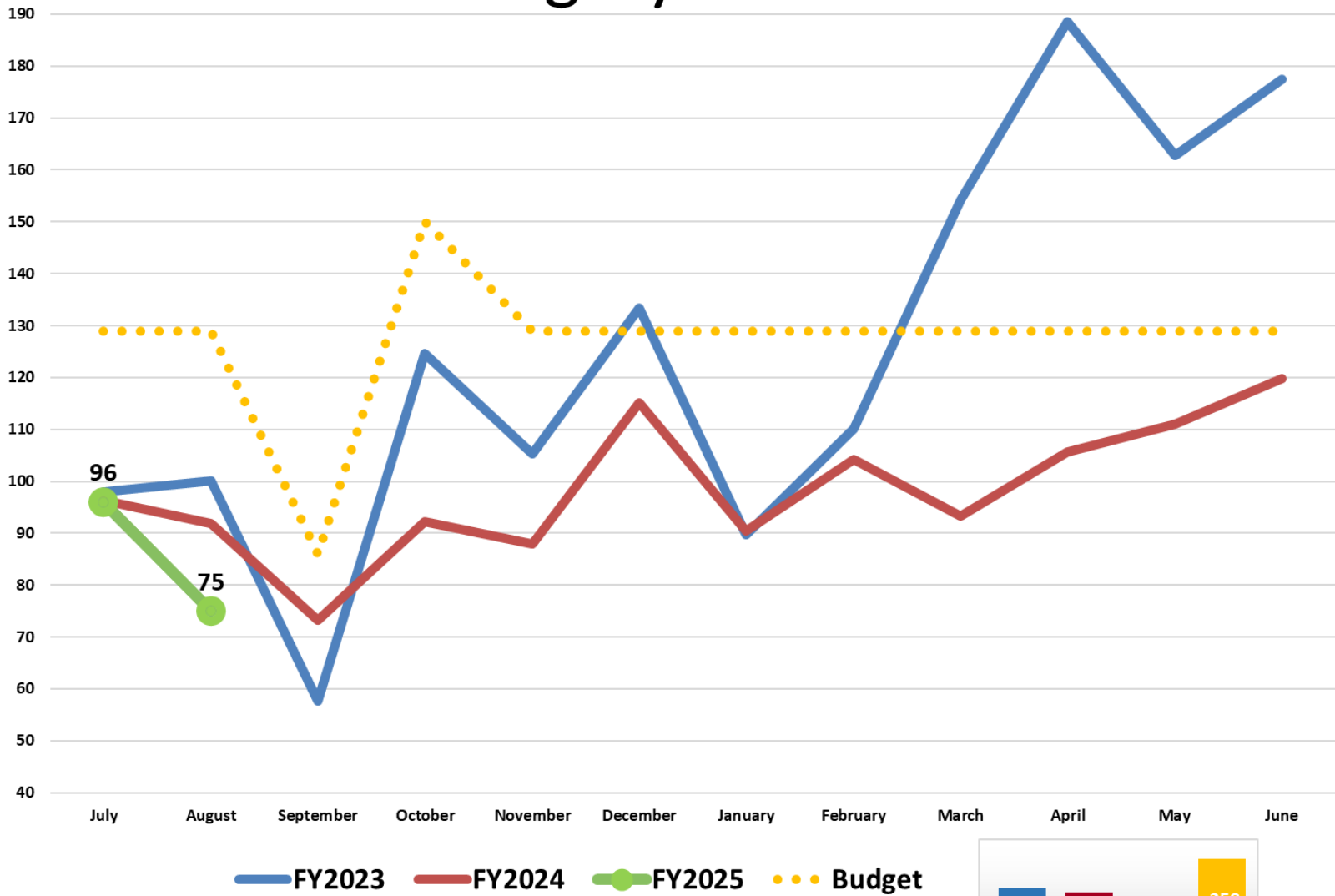
—● FY2023   
 —● FY2024   
 —● FY2025   
 ●●● Budget



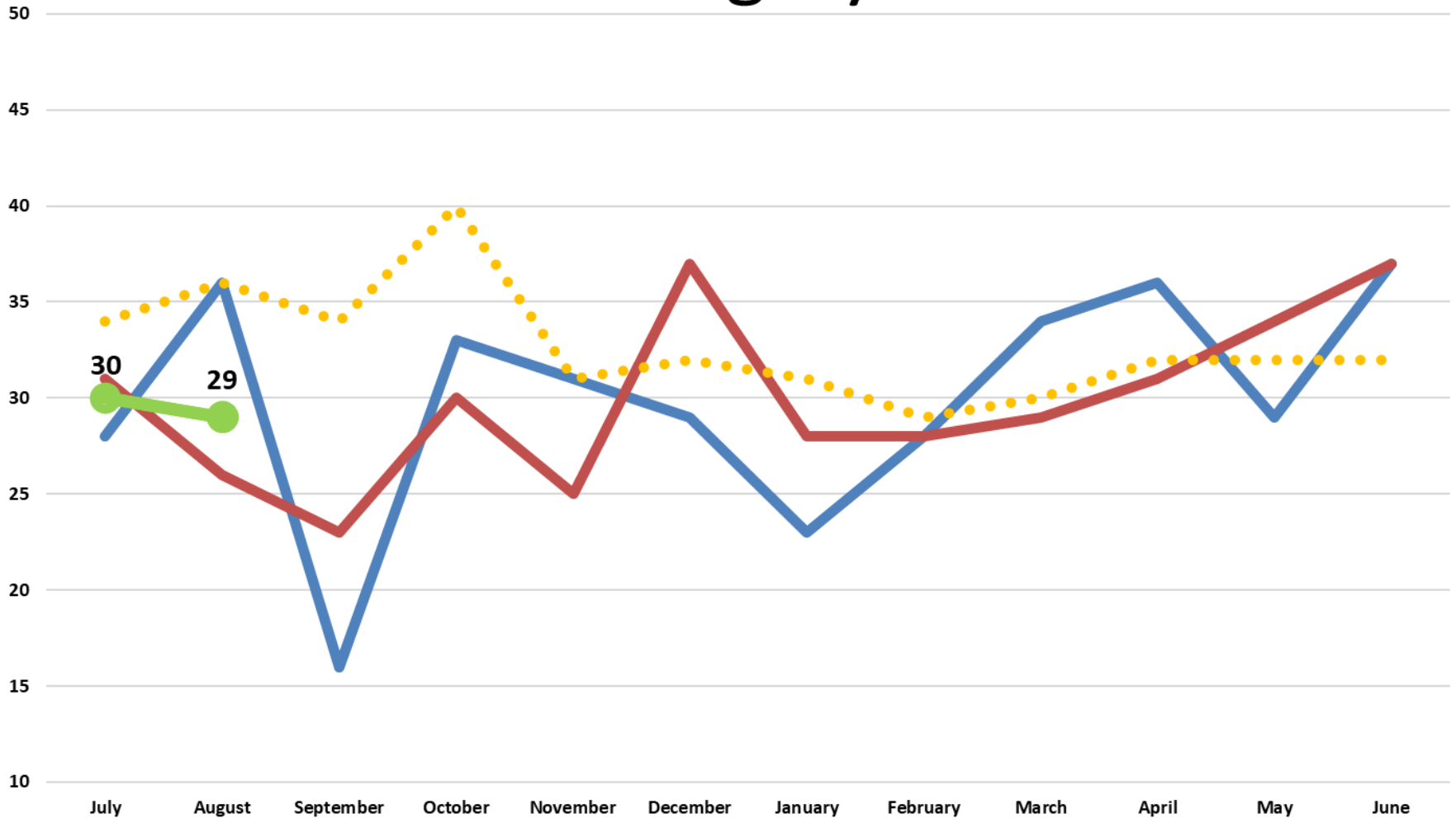
# Robotic Surgery Minutes (OP Only)



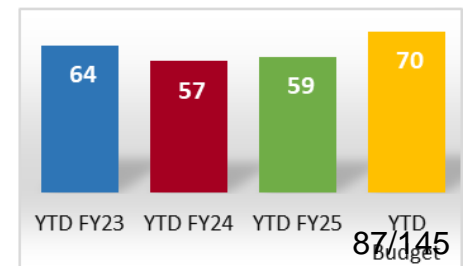
# Cardiac Surgery - 100 Min Units



# Cardiac Surgery Cases

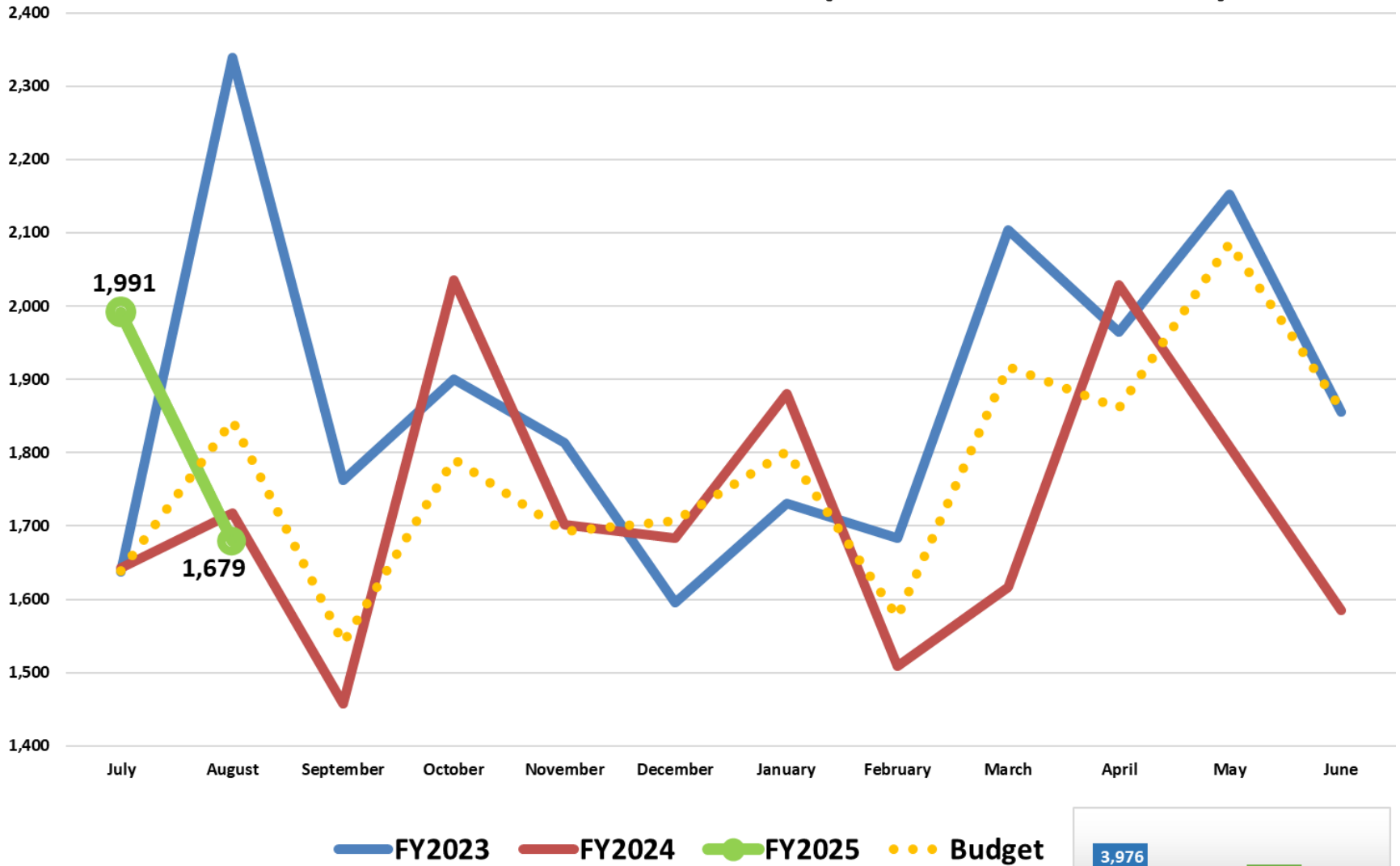


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

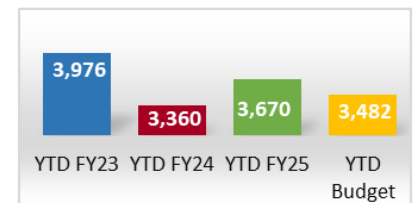


87/145

# Rad Onc Treatments (Vis. & Hanf.)

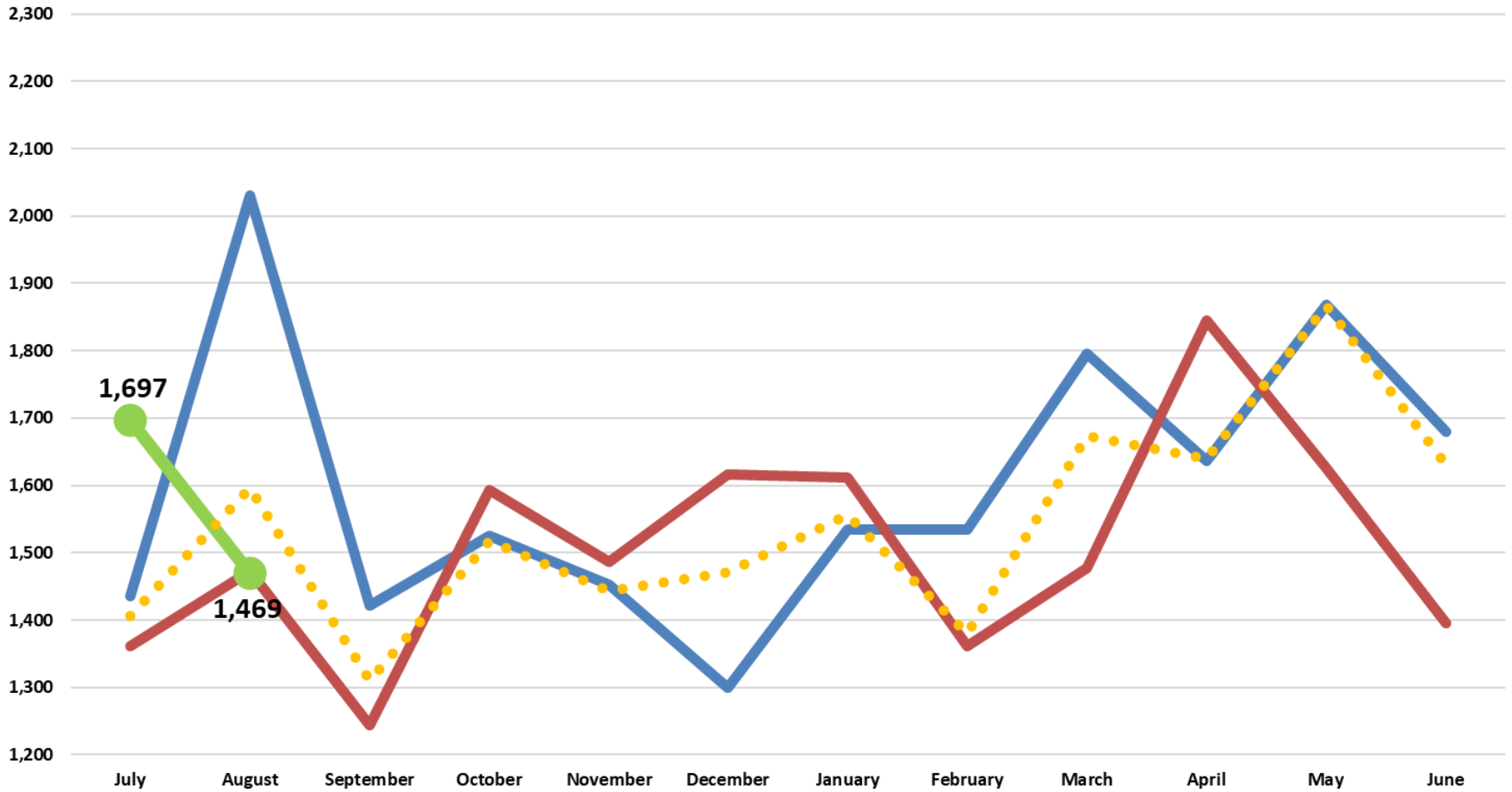


— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

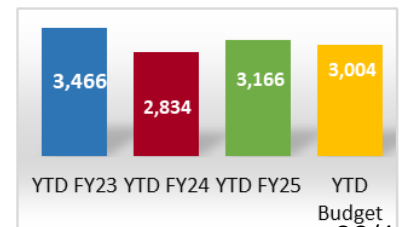




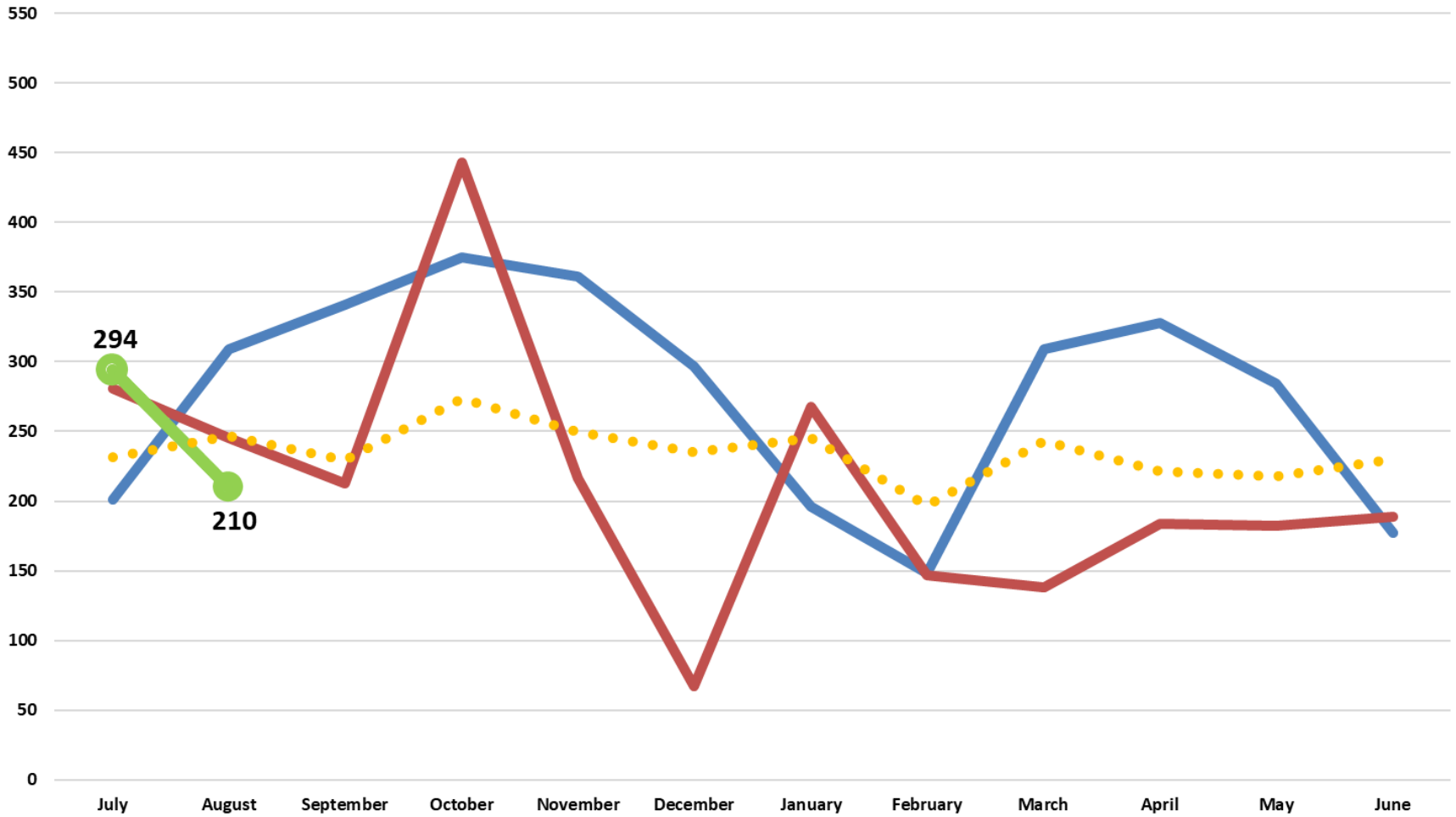
# Rad Onc Visalia



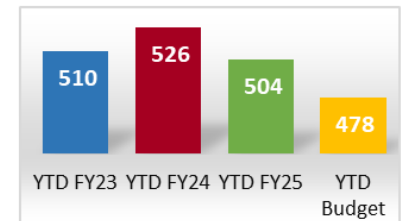
— FY2023   
 — FY2024   
 —● FY2025   
 ●● Budget



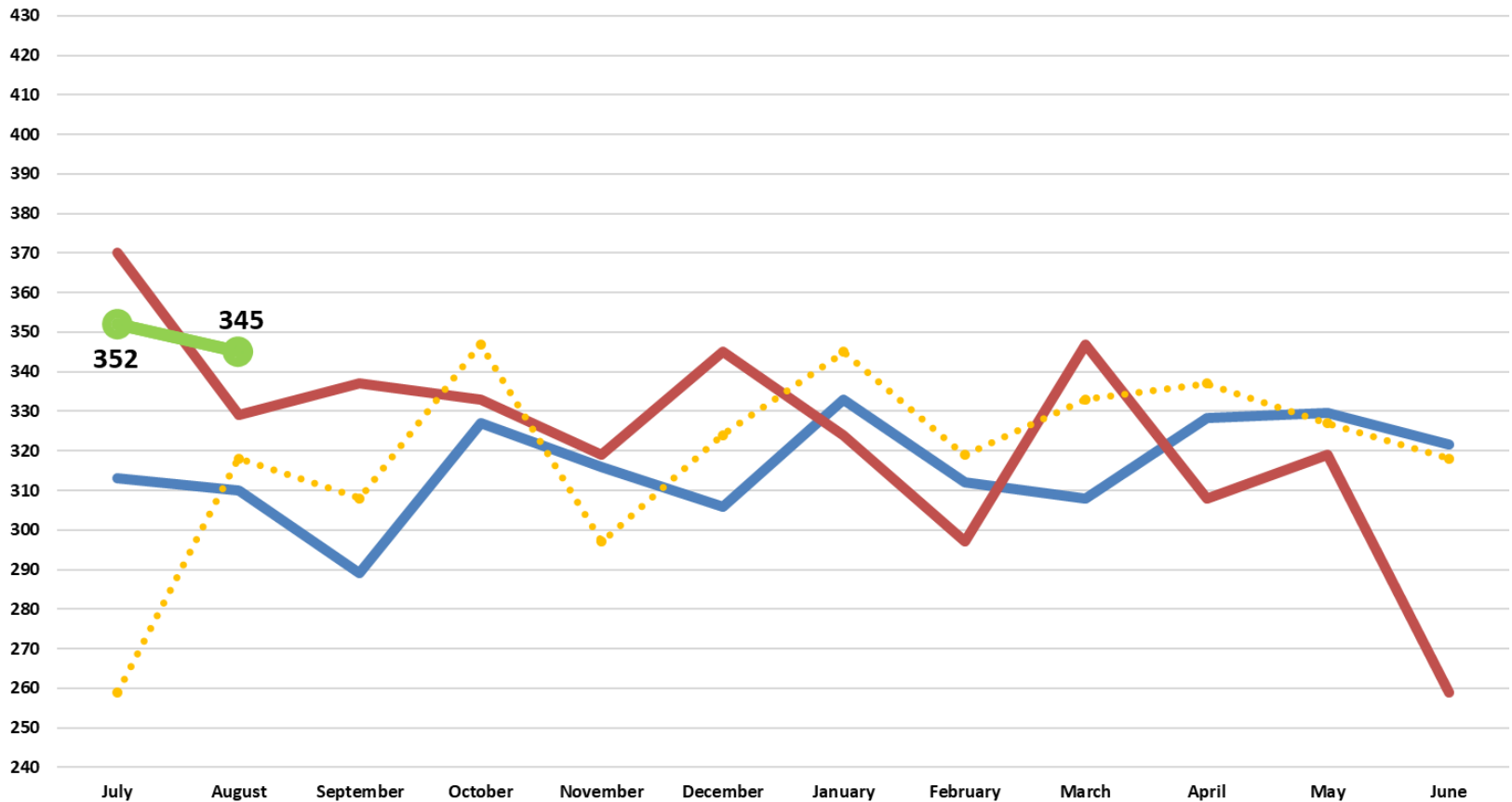
# Rad Onc Hanford



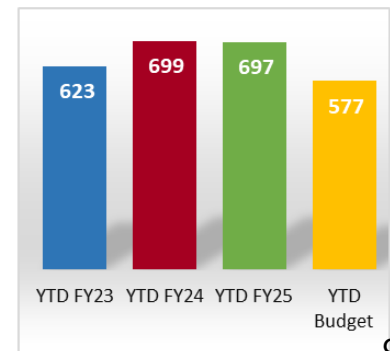
— **FY2023**  
 — **FY2024**  
 —● **FY2025**  
 ●●● **Budget**



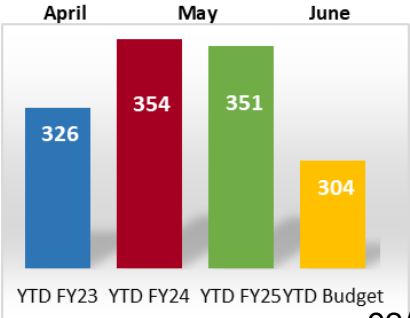
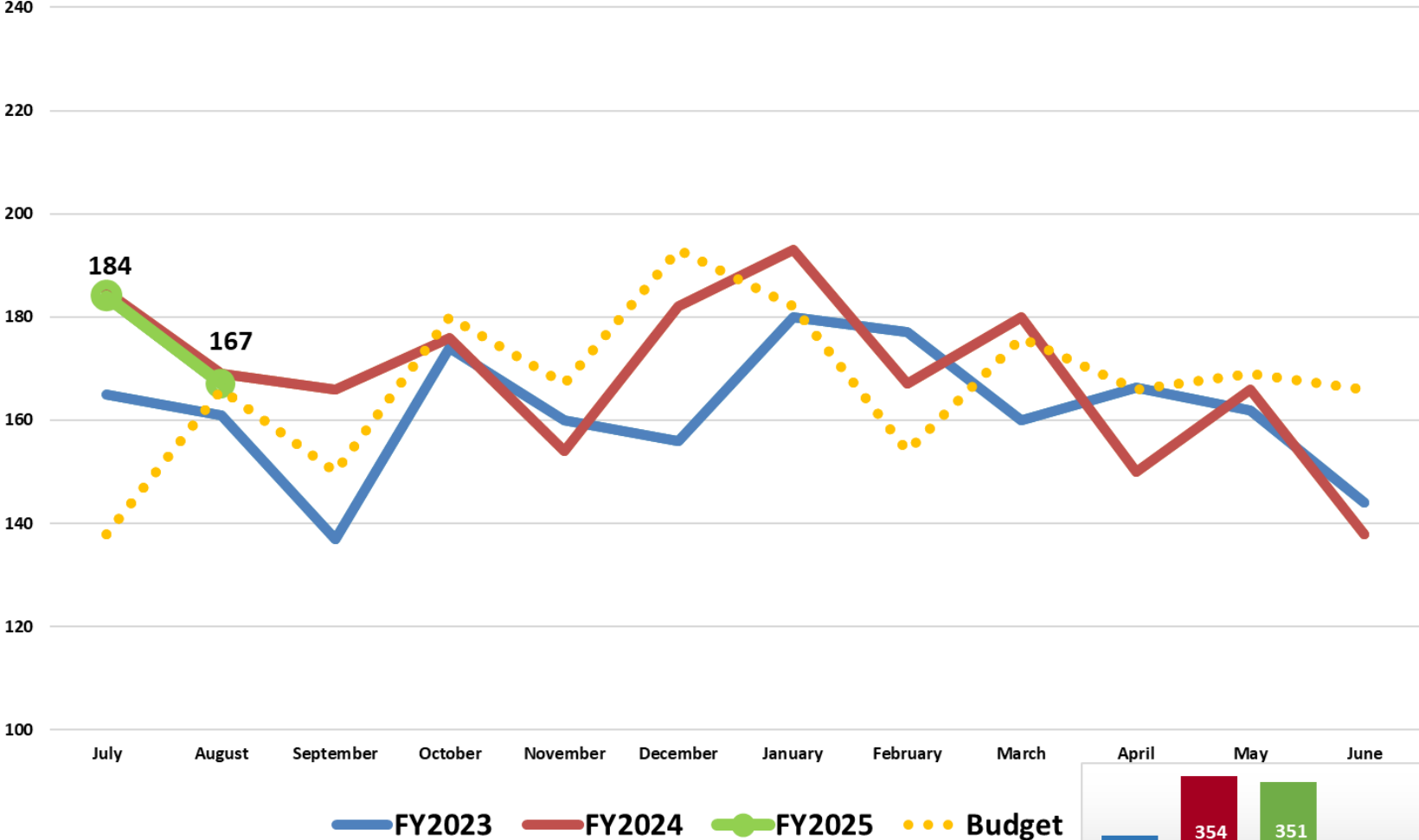
# Cath Lab (IP & OP) – 100 Min Units



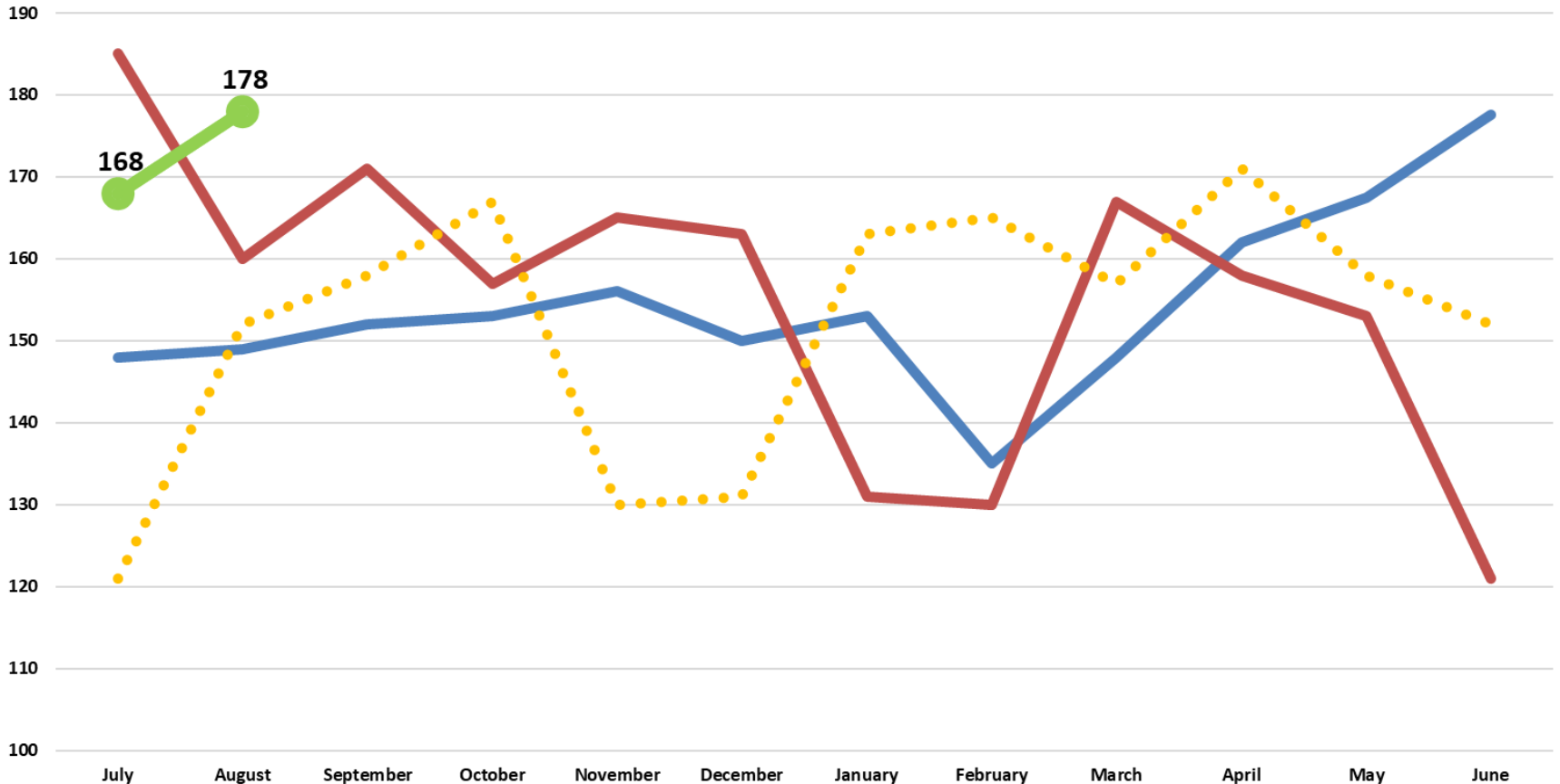
— FY2023   
 — FY2024   
 —● FY2025   
 ⋯ Budget



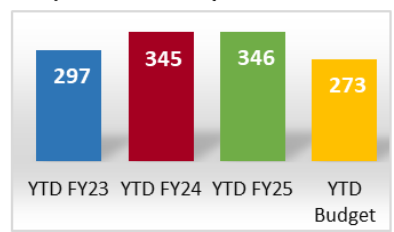
# Cath Lab (IP Only) – 100 Min Units



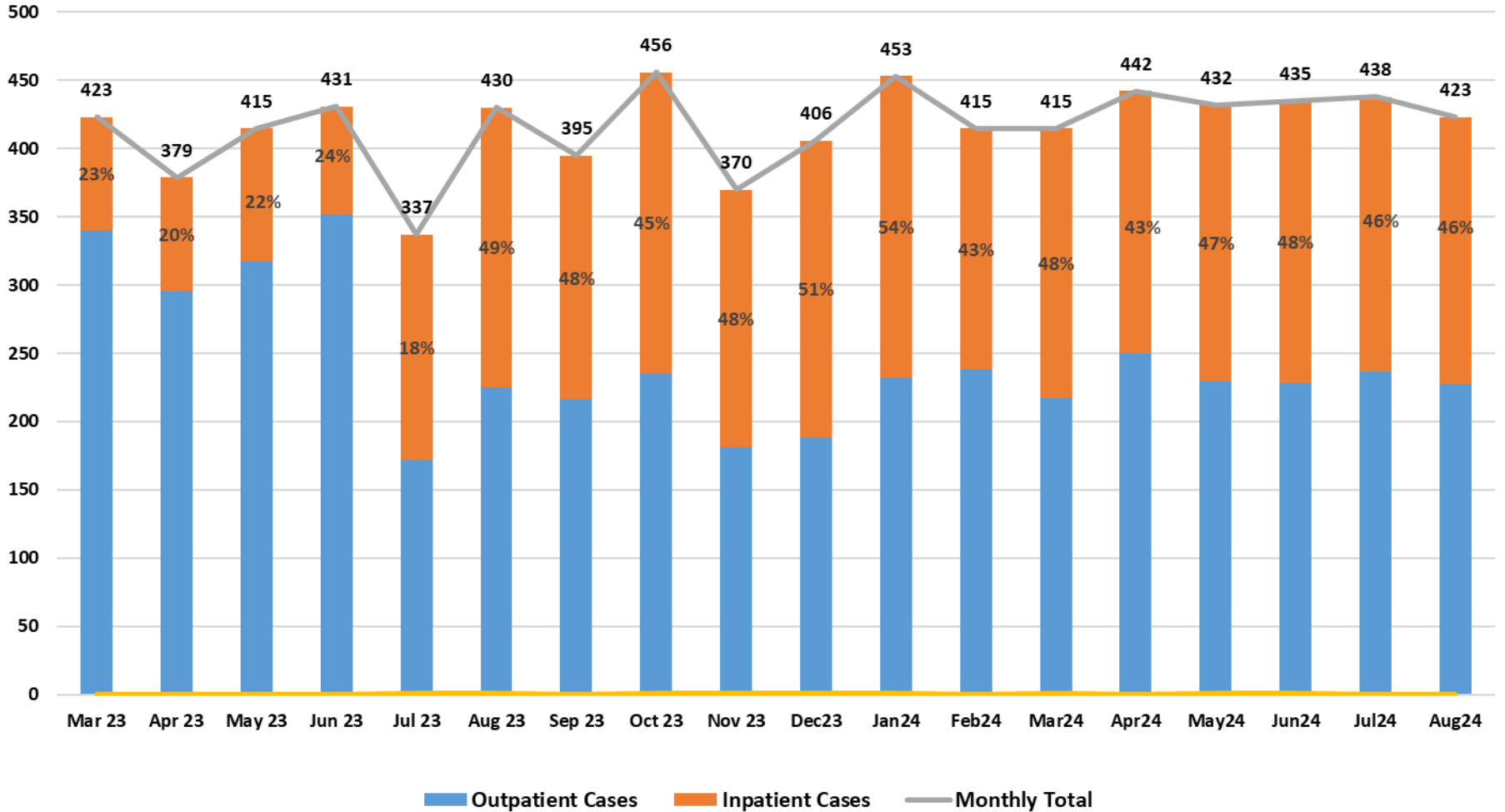
# Cath Lab (OP Only) – 100 Min Units



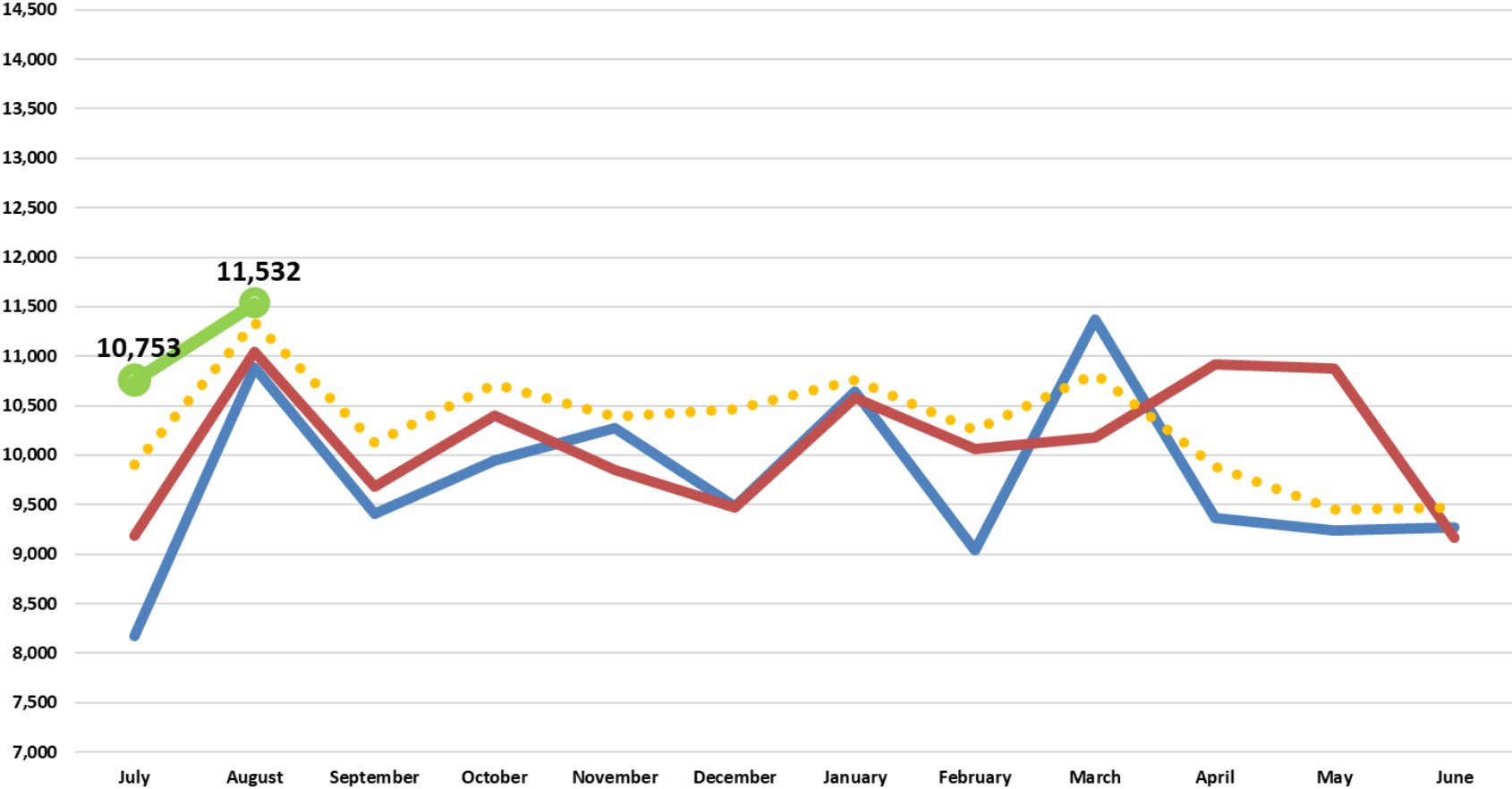
— FY2023   
 — FY2024   
 —● FY2025   
 ●● Budget



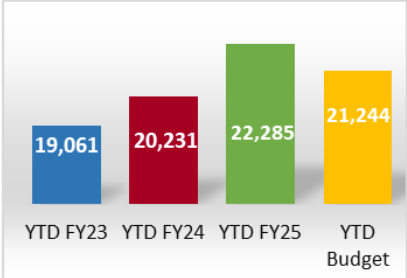
# Cath Lab Patients (IP & OP)



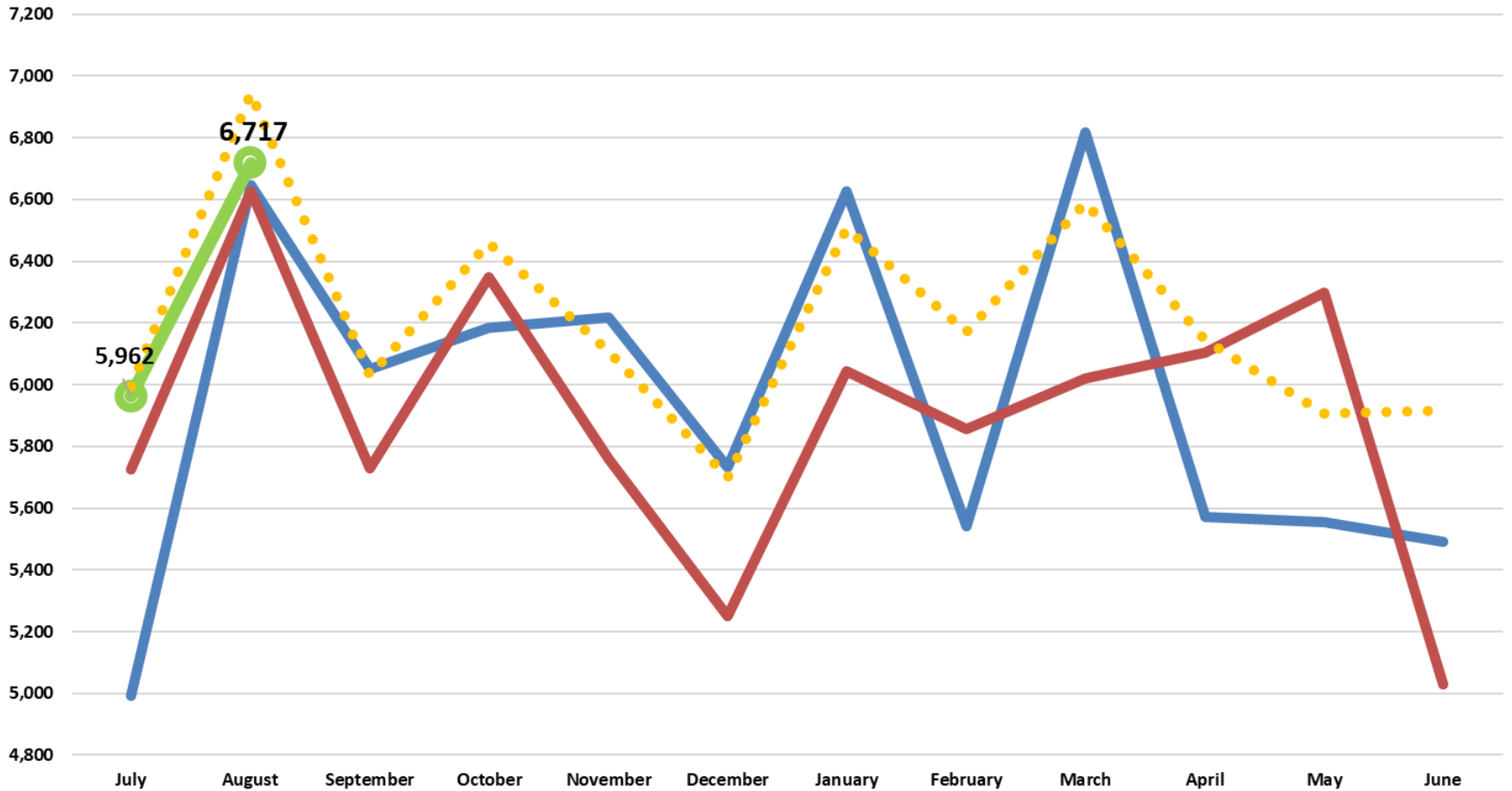
# Rural Health Clinics Registrations



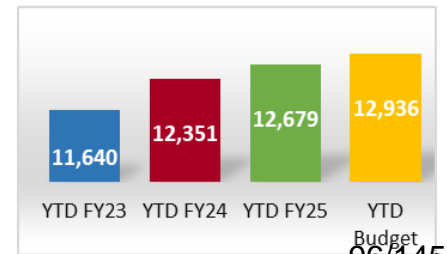
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



# RHC Exeter - Registrations

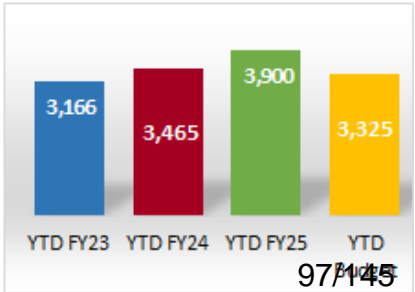
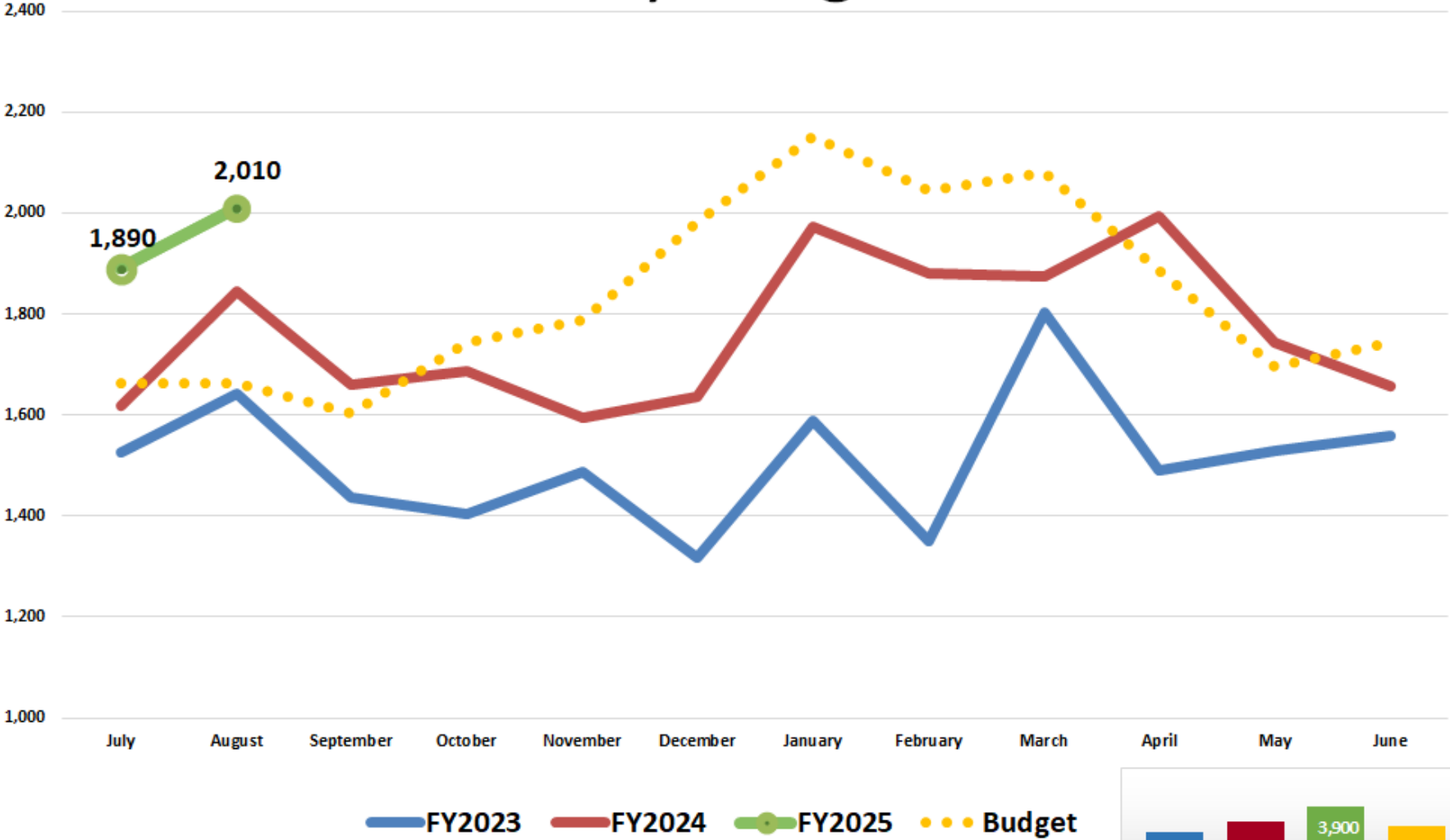


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

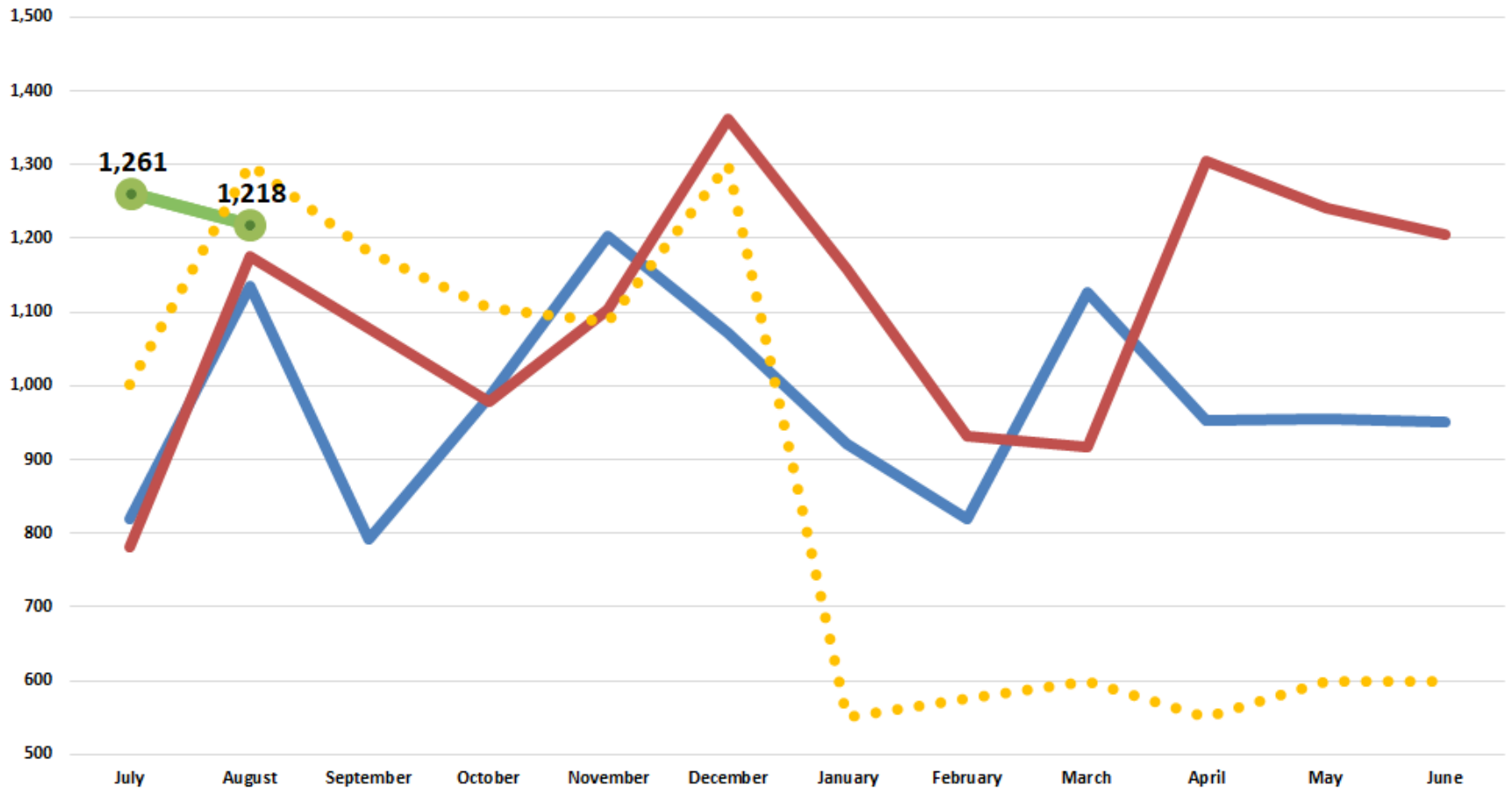




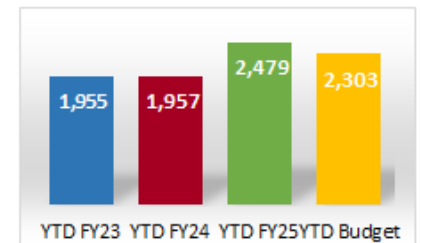
# RHC Lindsay - Registrations



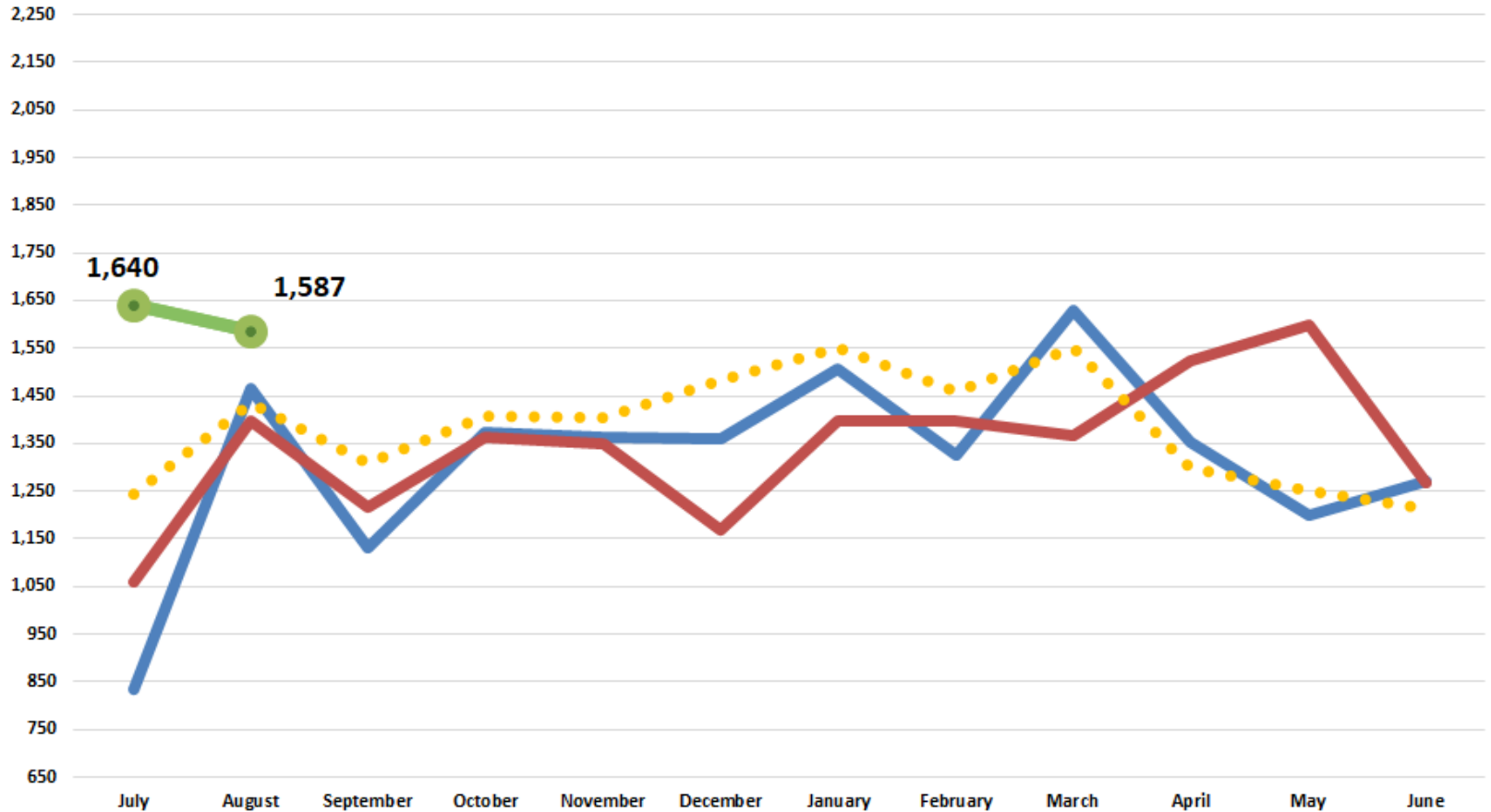
# RHC Woodlake - Registrations



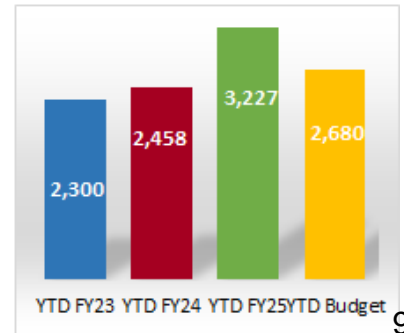
— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



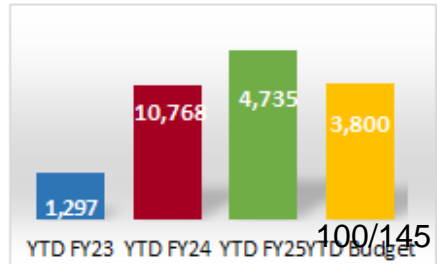
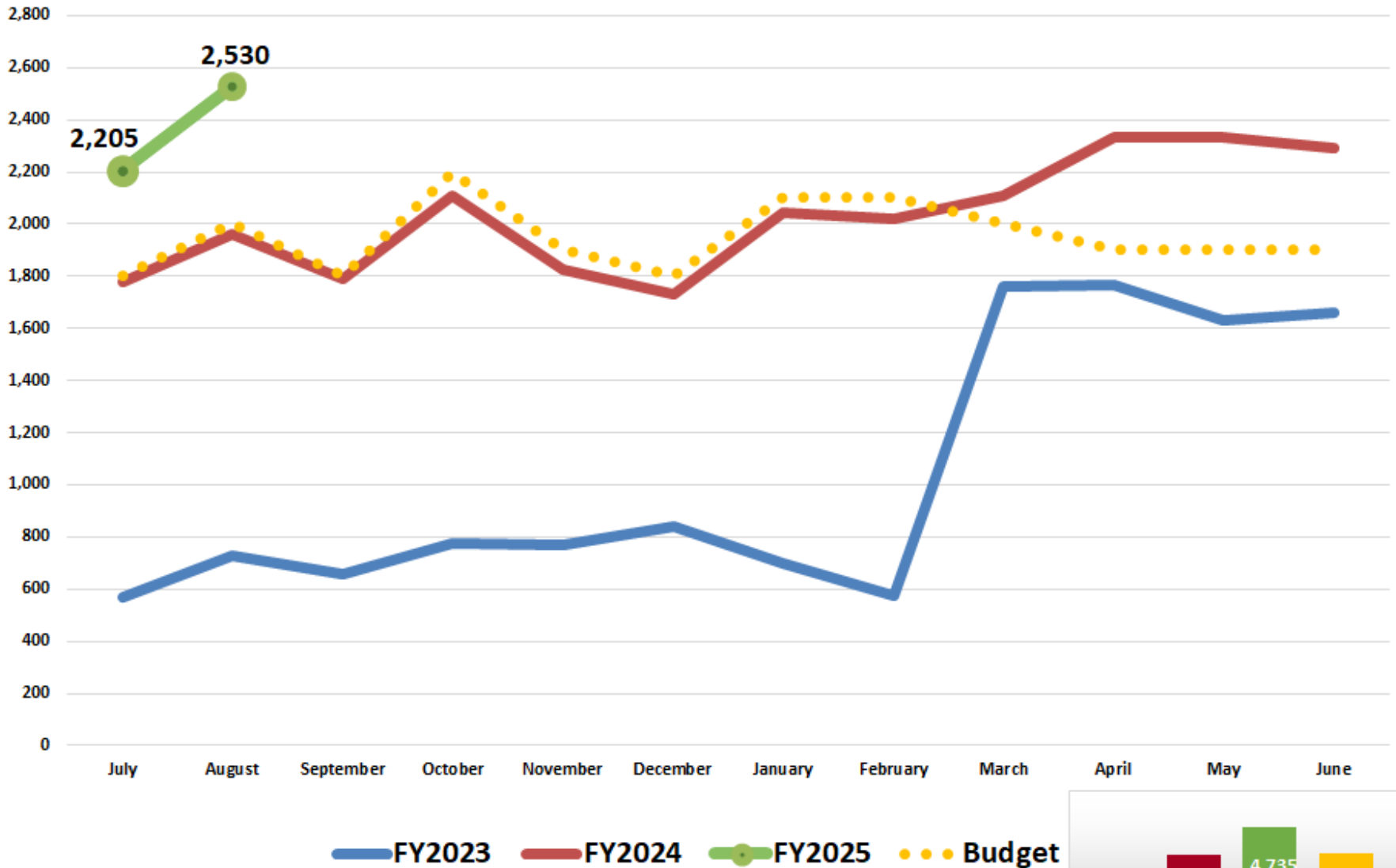
# RHC Dinuba - Registrations



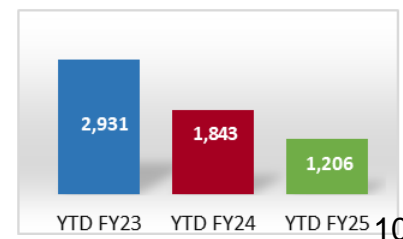
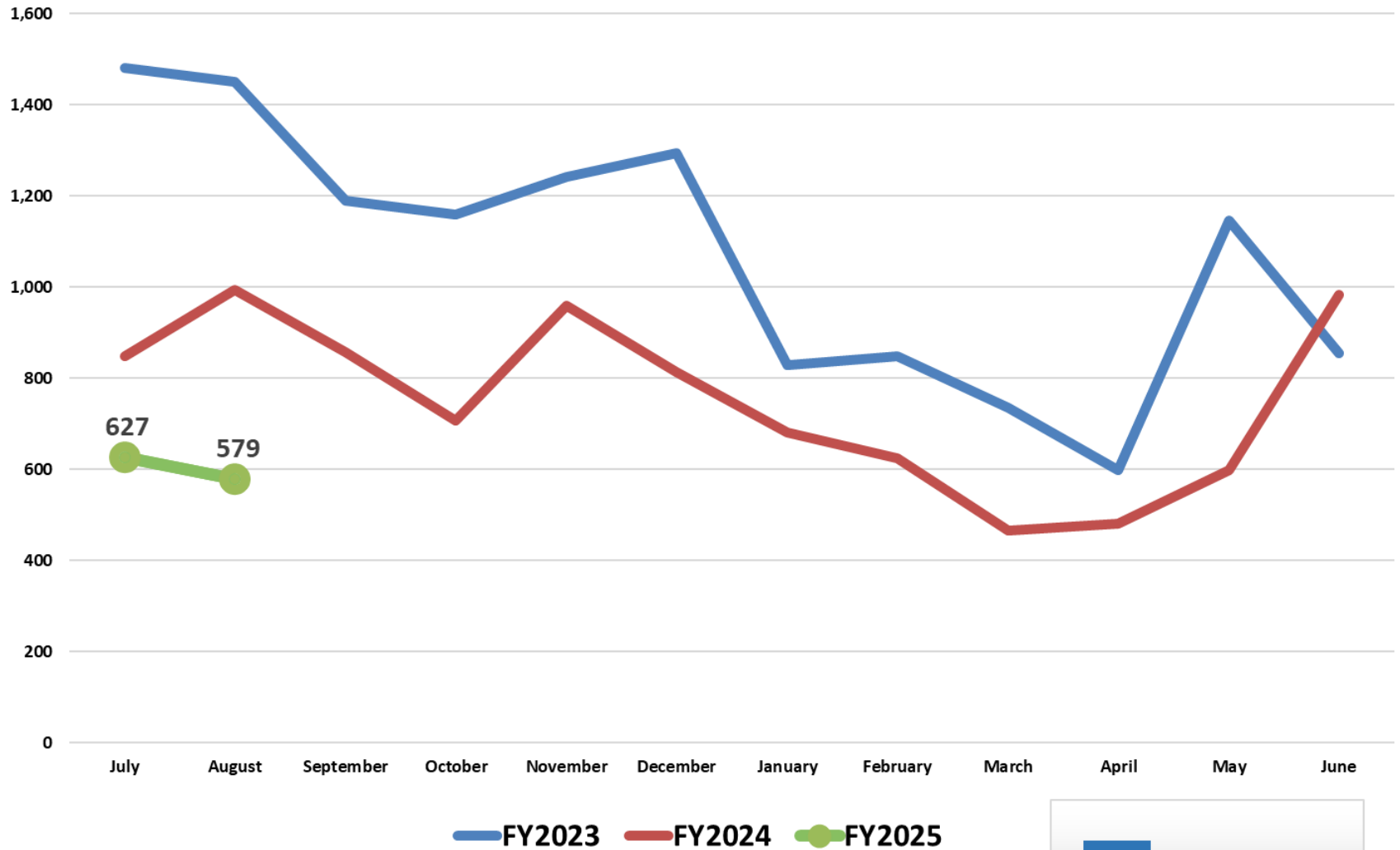
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



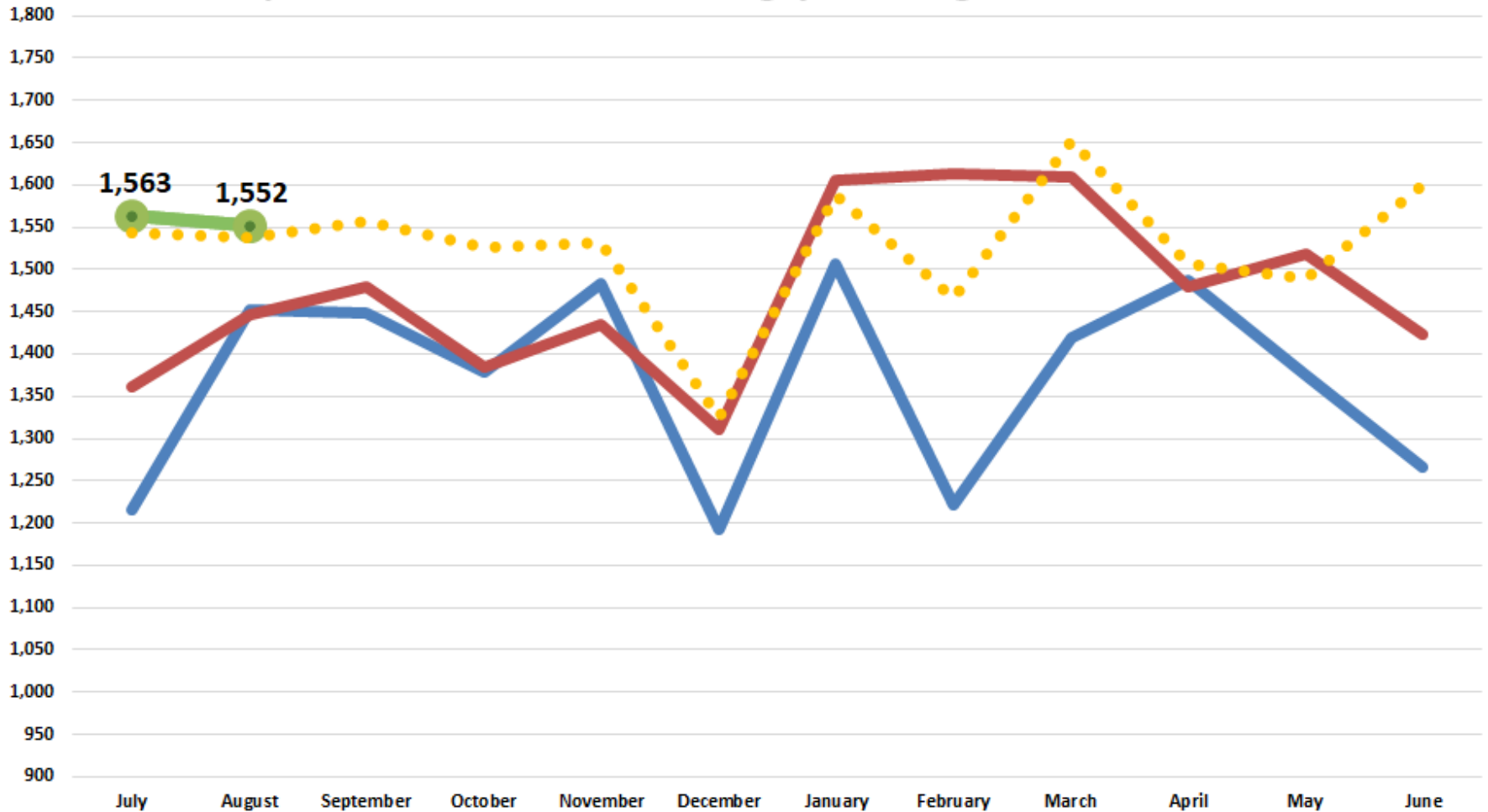
# RHC Tulare - Registrations



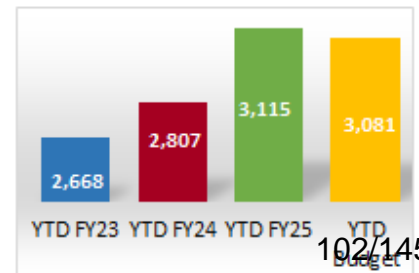
# Neurosurgery Clinic - wRVU's



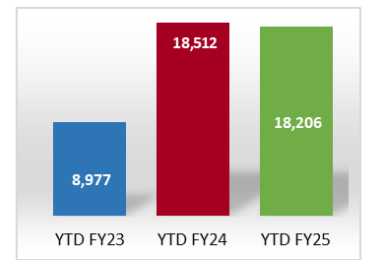
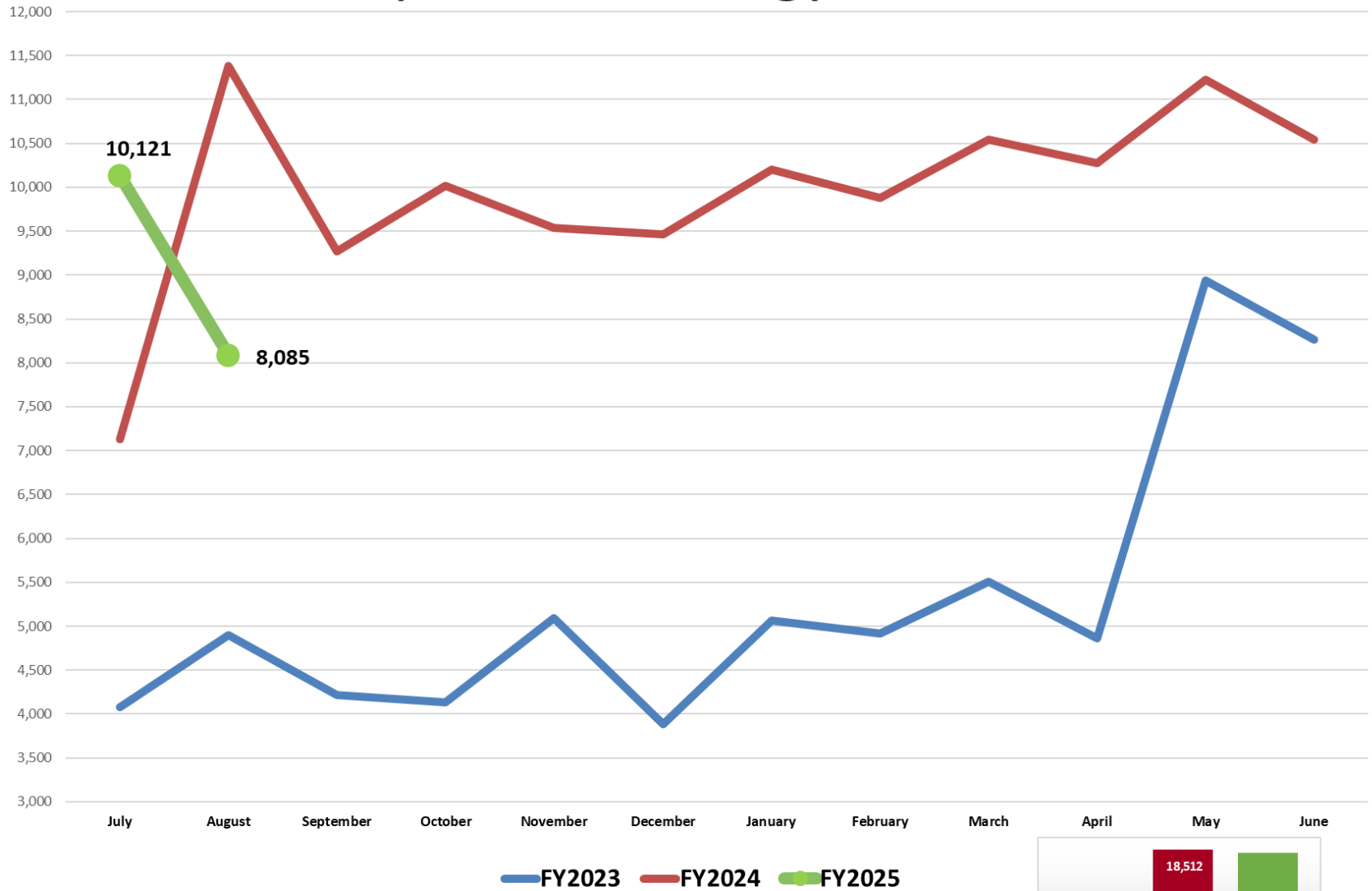
# Sequoia Cardiology Registrations



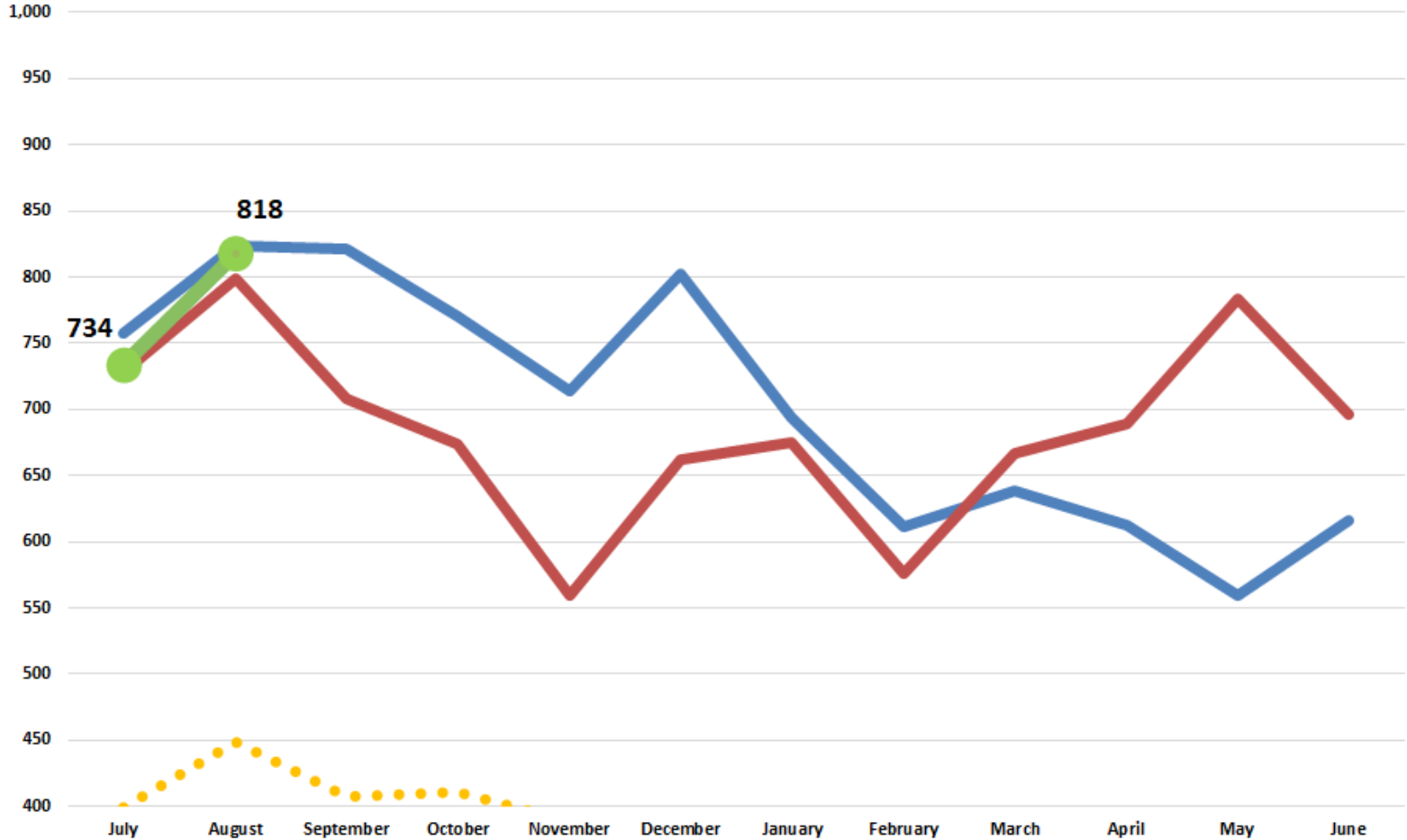
— **FY2023**   
 — **FY2024**   
 —●— **FY2025**   
 ●●● **Budget**



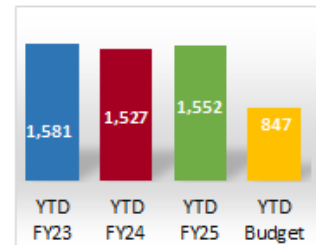
# Sequoia Cardiology - wRVU's



# Labor Triage Registrations

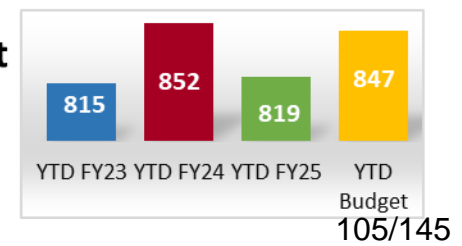
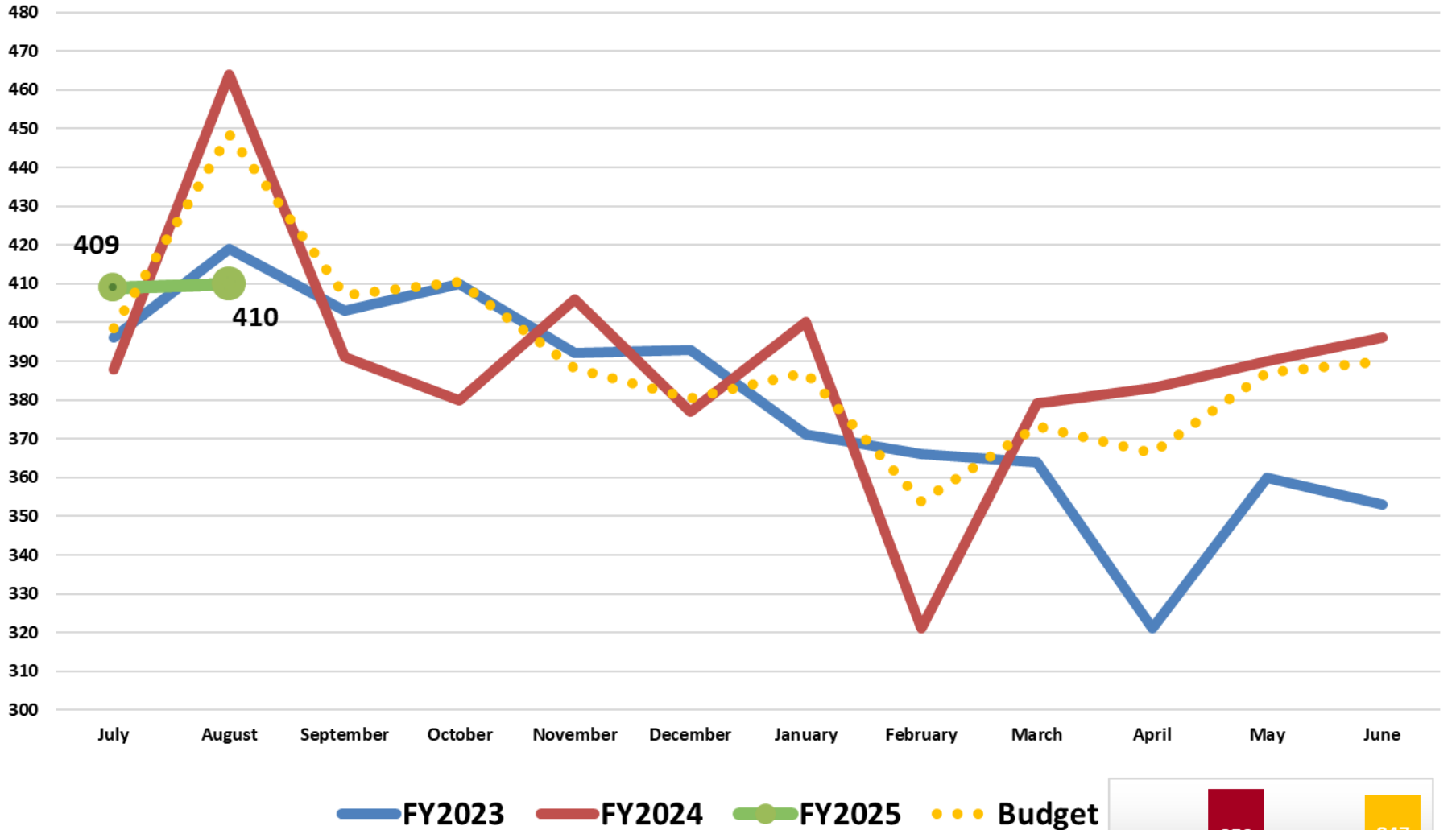


—● FY2023   
 —● FY2024   
 —● FY2025   
 ●●● Budget

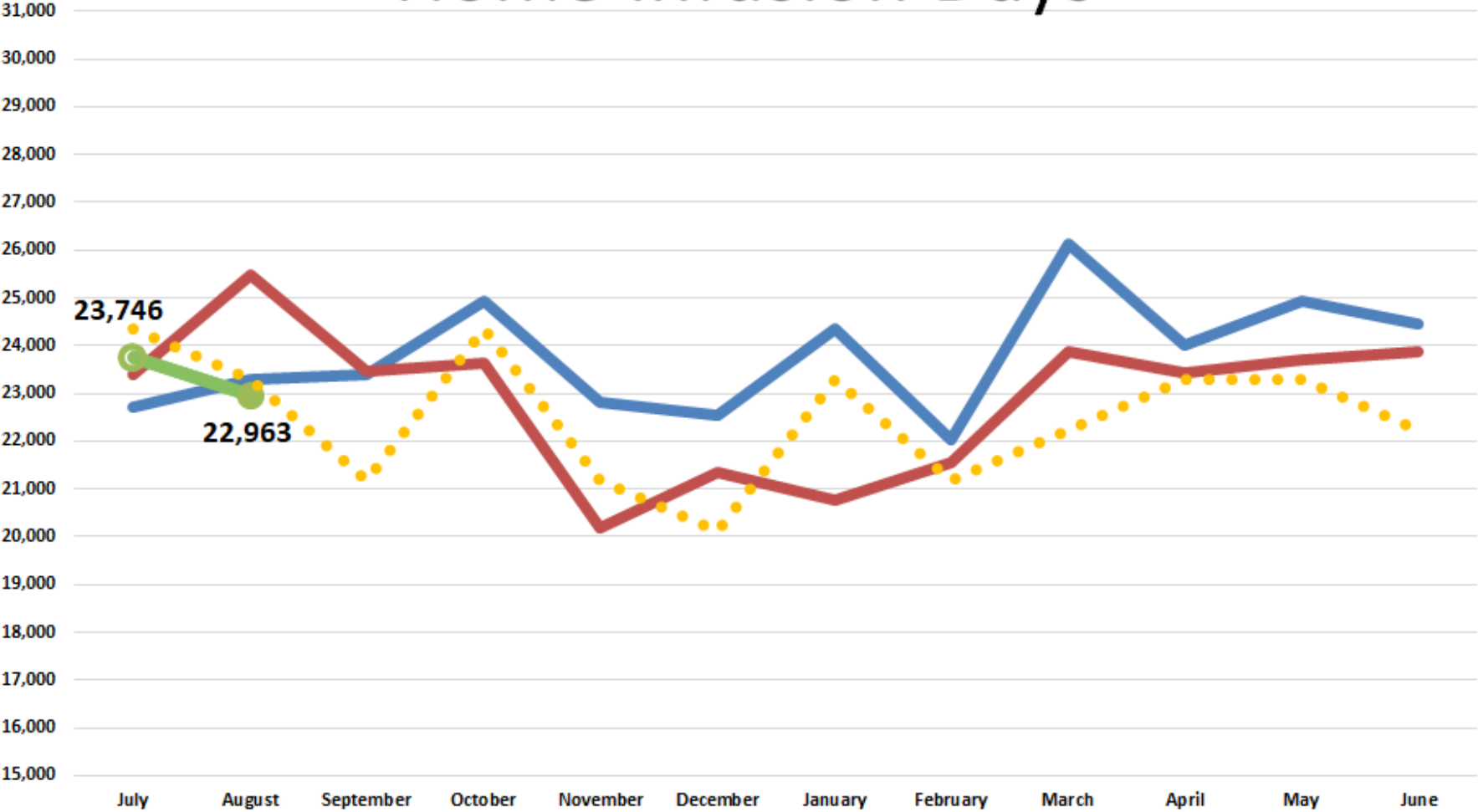




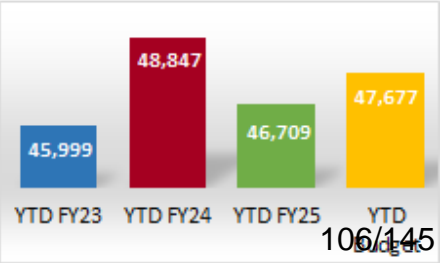
# Deliveries



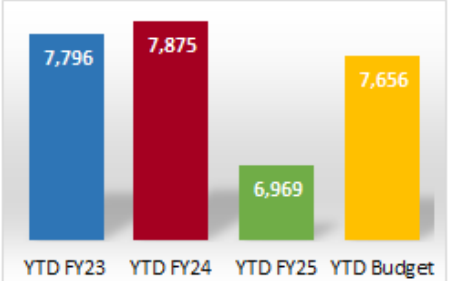
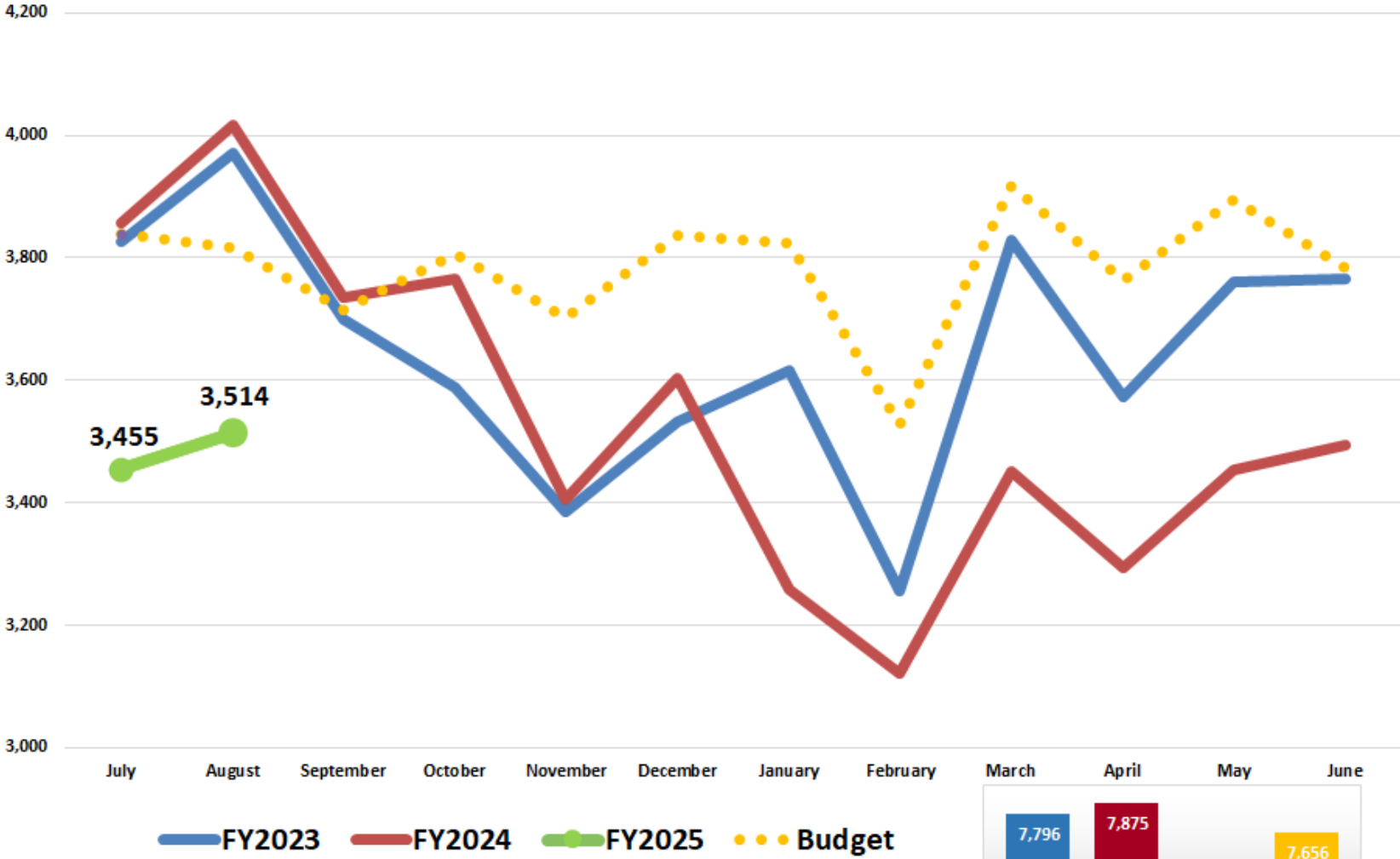
# Home Infusion Days



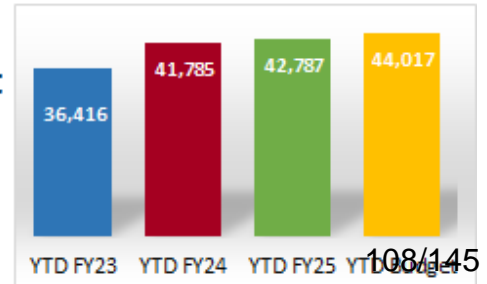
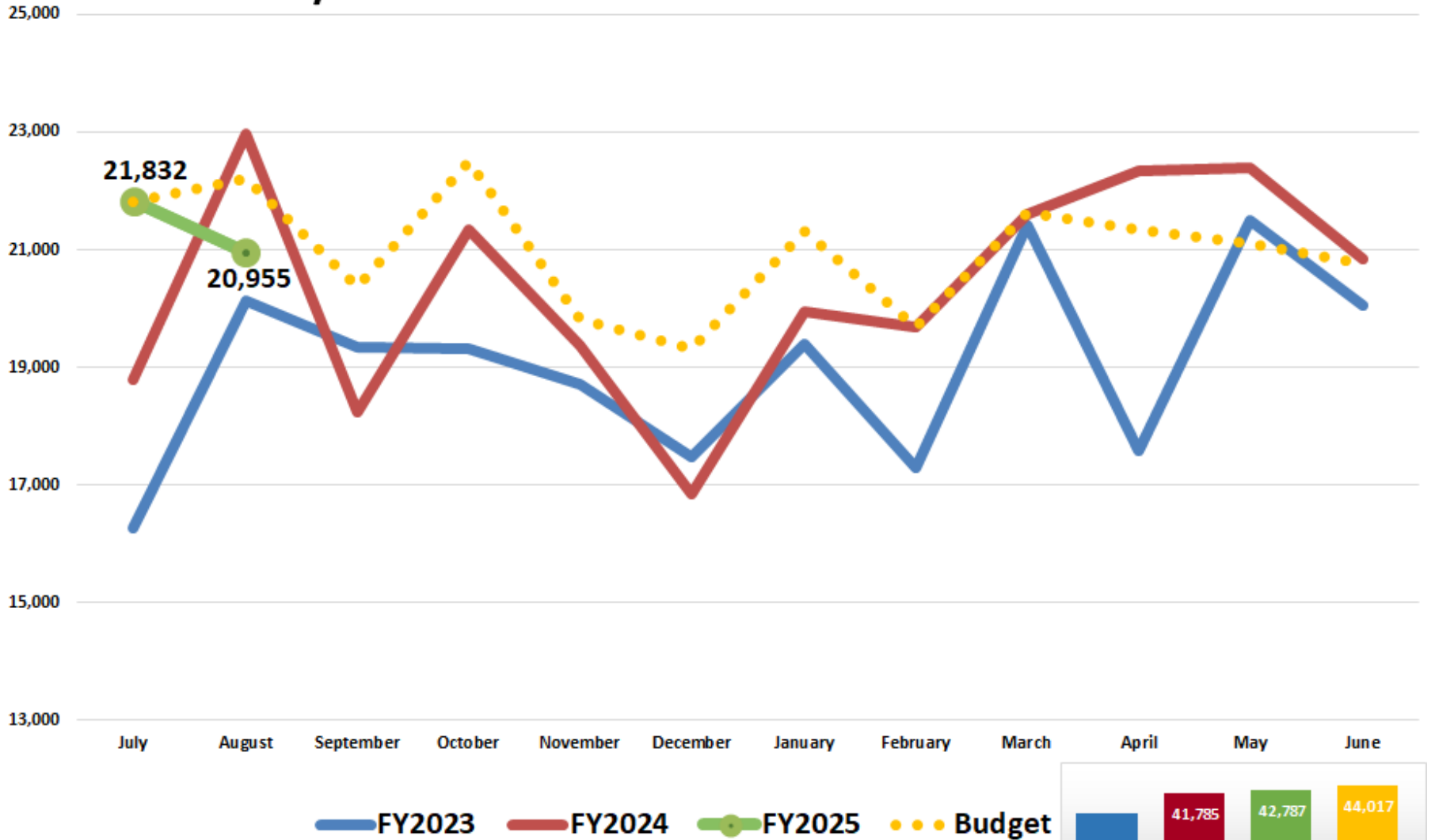
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



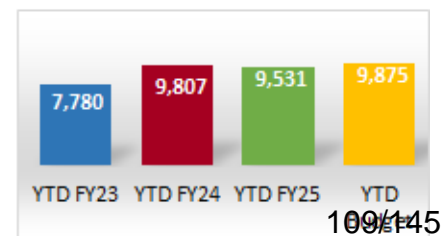
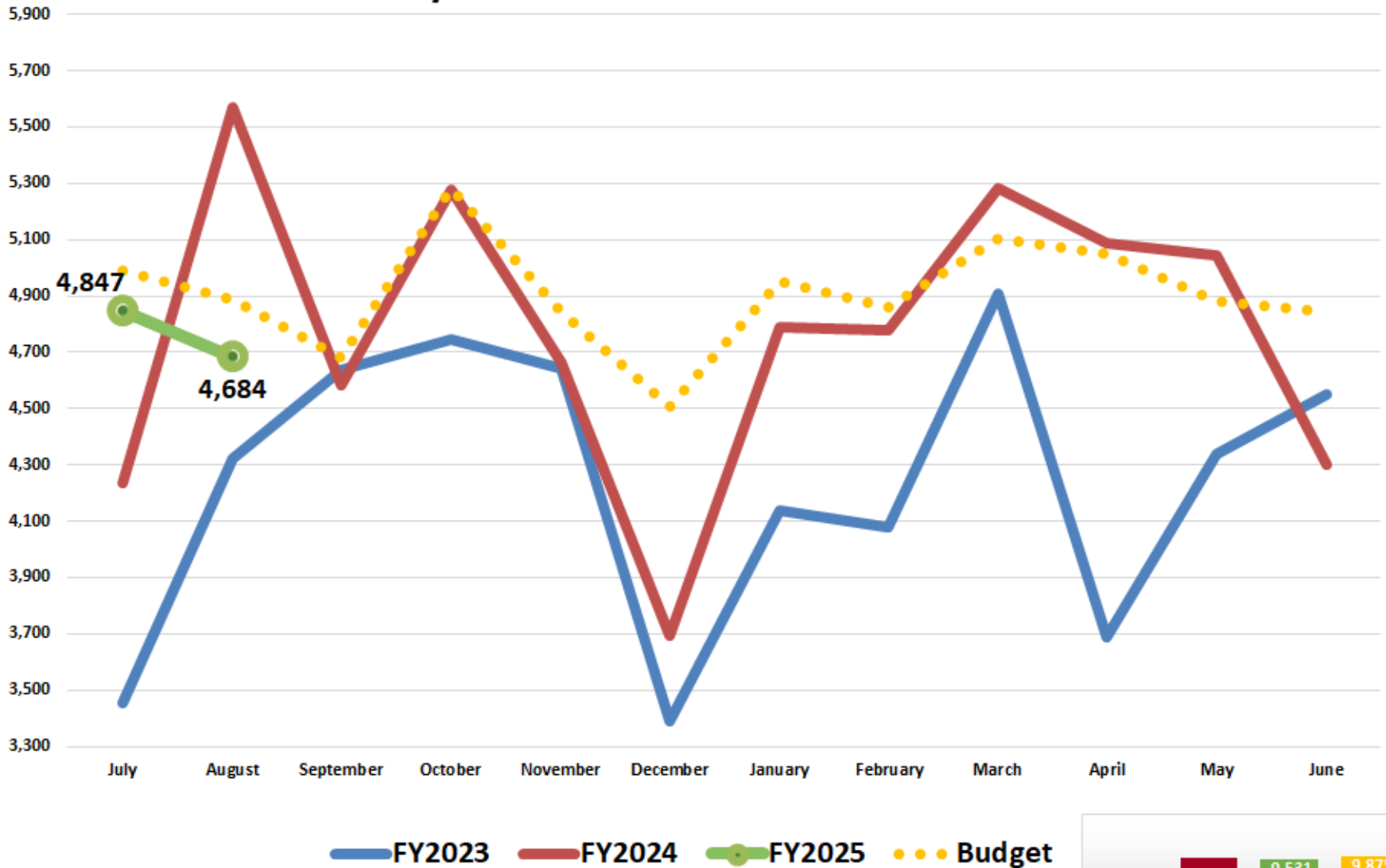
# Hospice Days



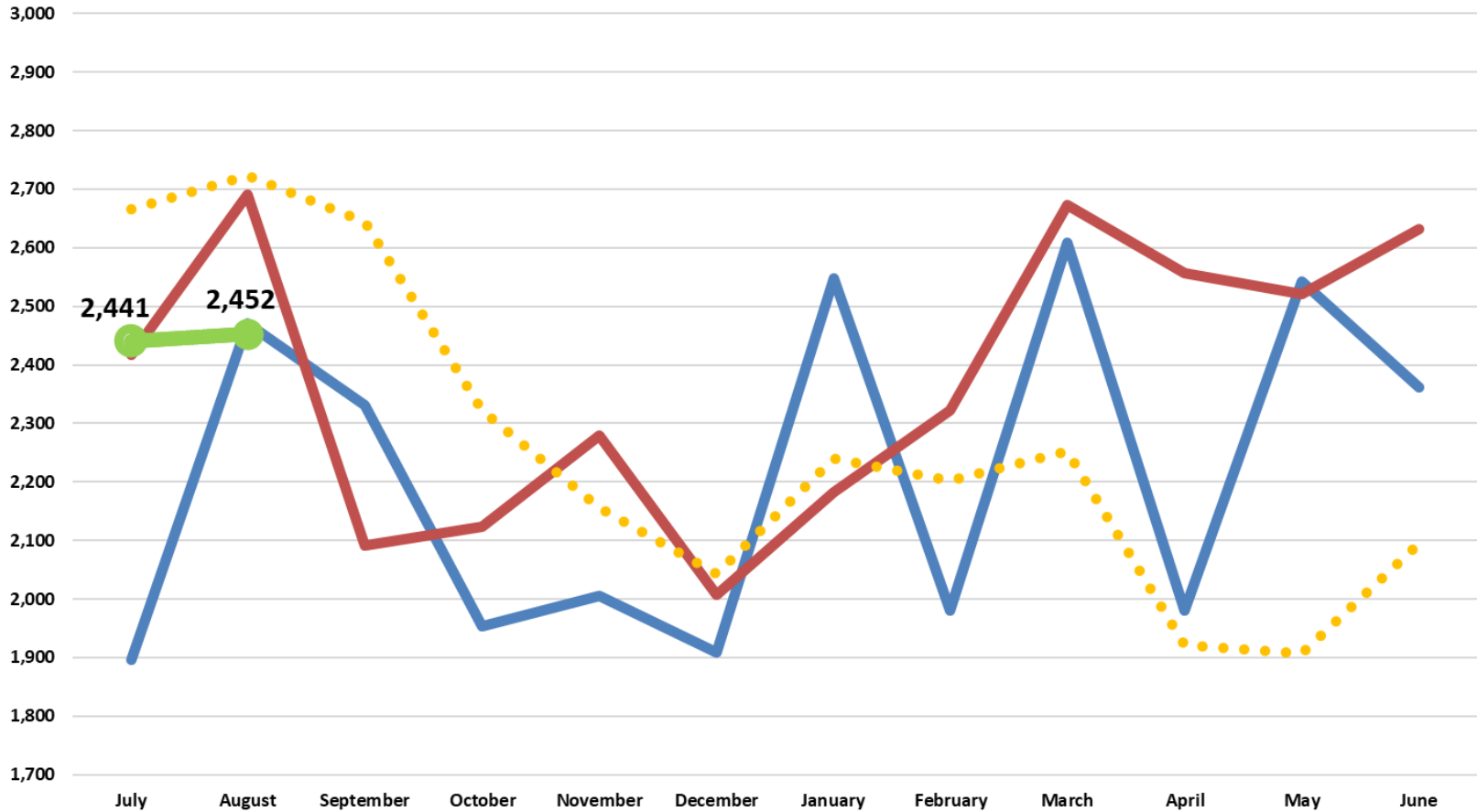
# All O/P Rehab Svcs Across District



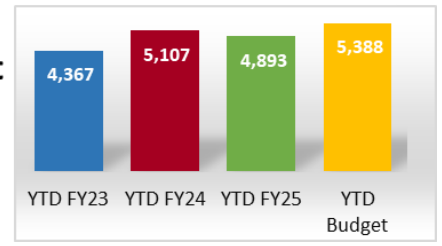
# O/P Rehab Services



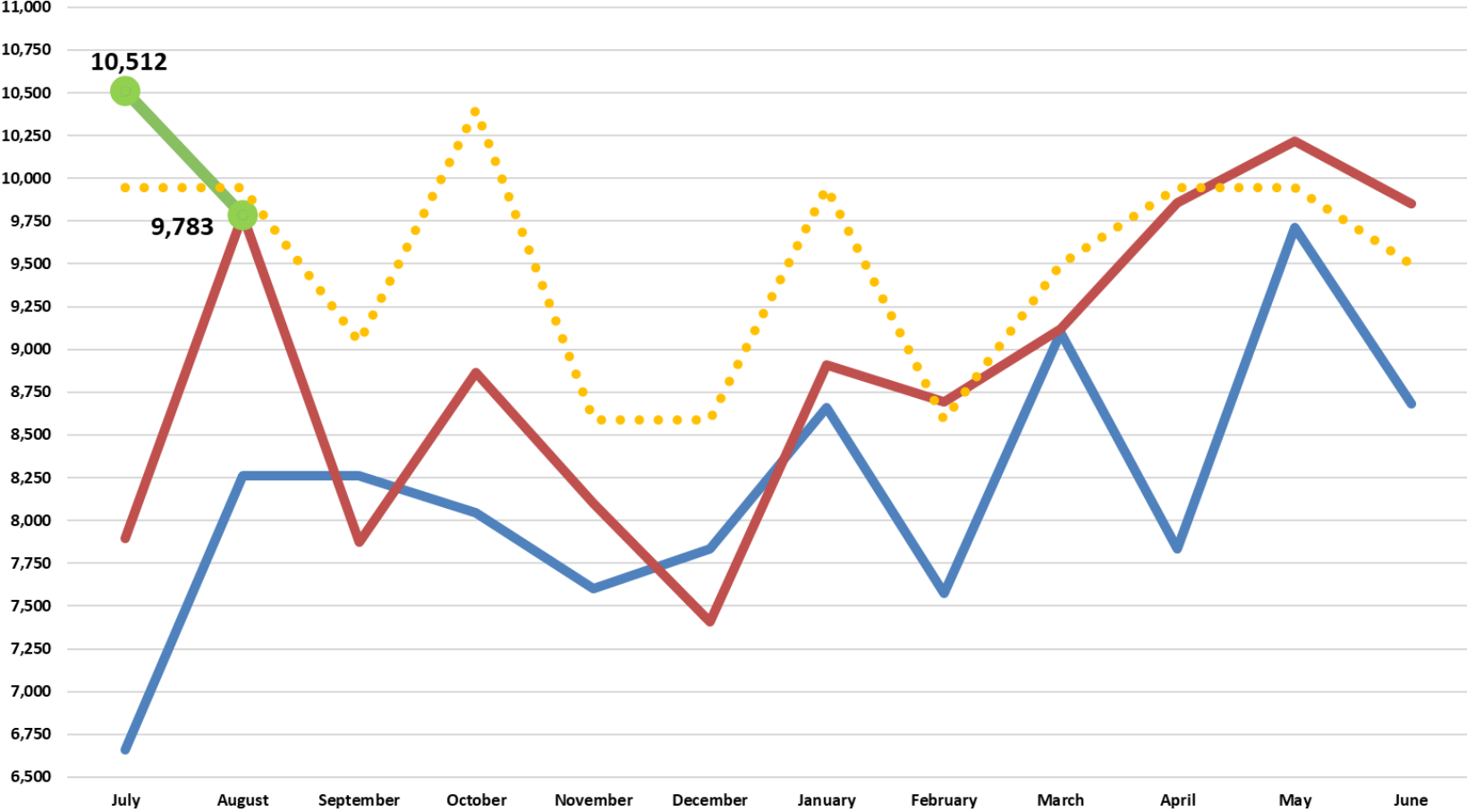
# O/P Rehab - Exeter



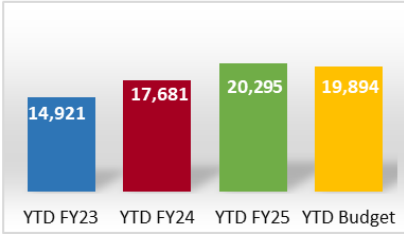
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



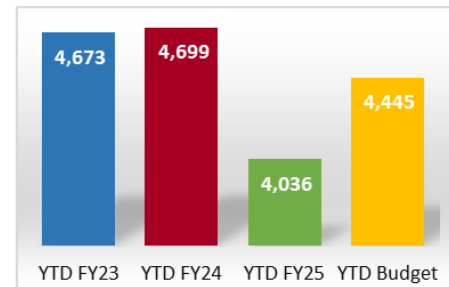
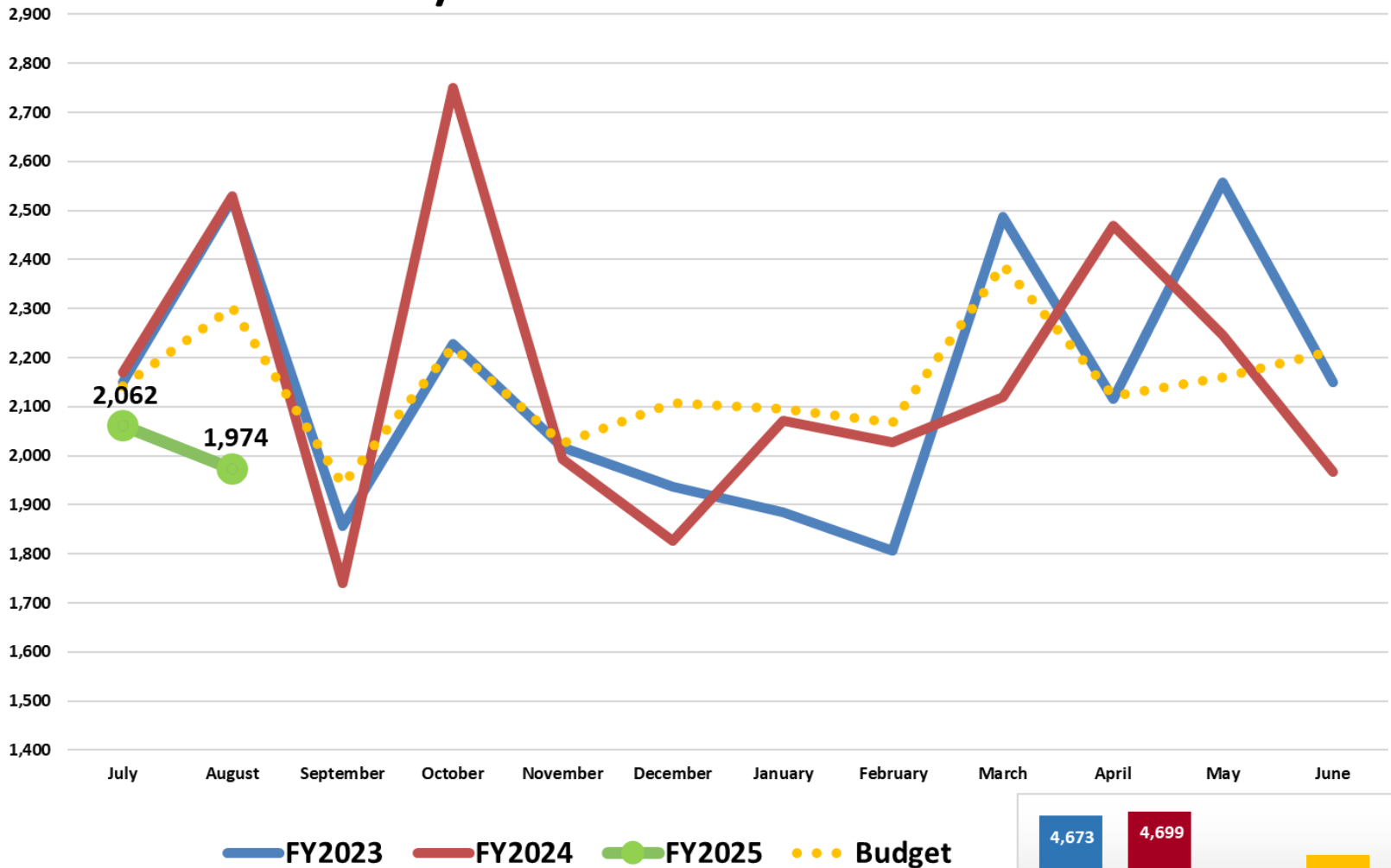
# O/P Rehab - Akers



— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

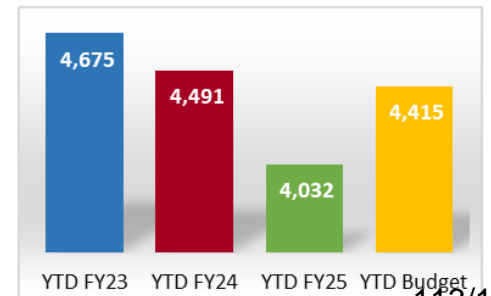
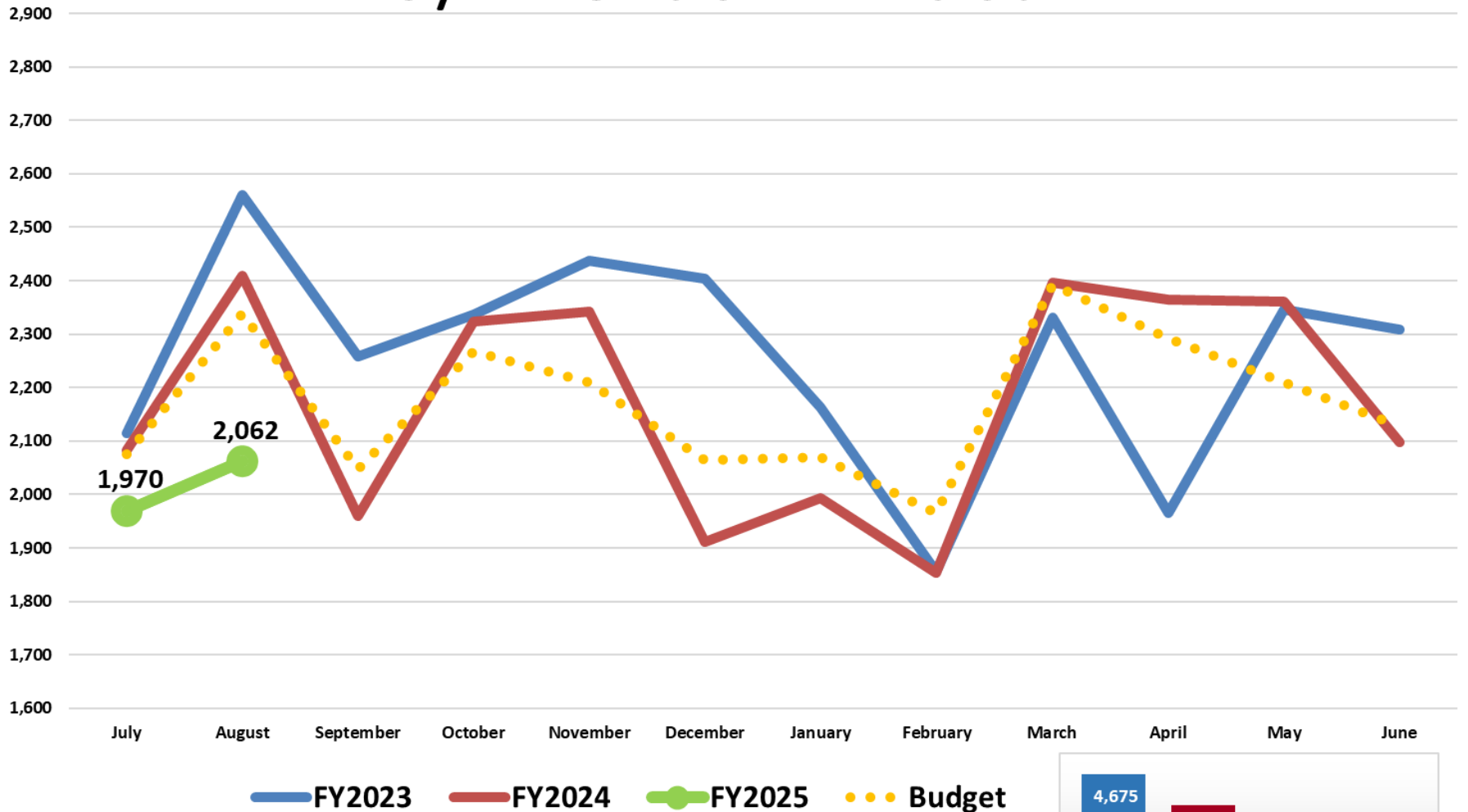


# O/P Rehab - LLOPT

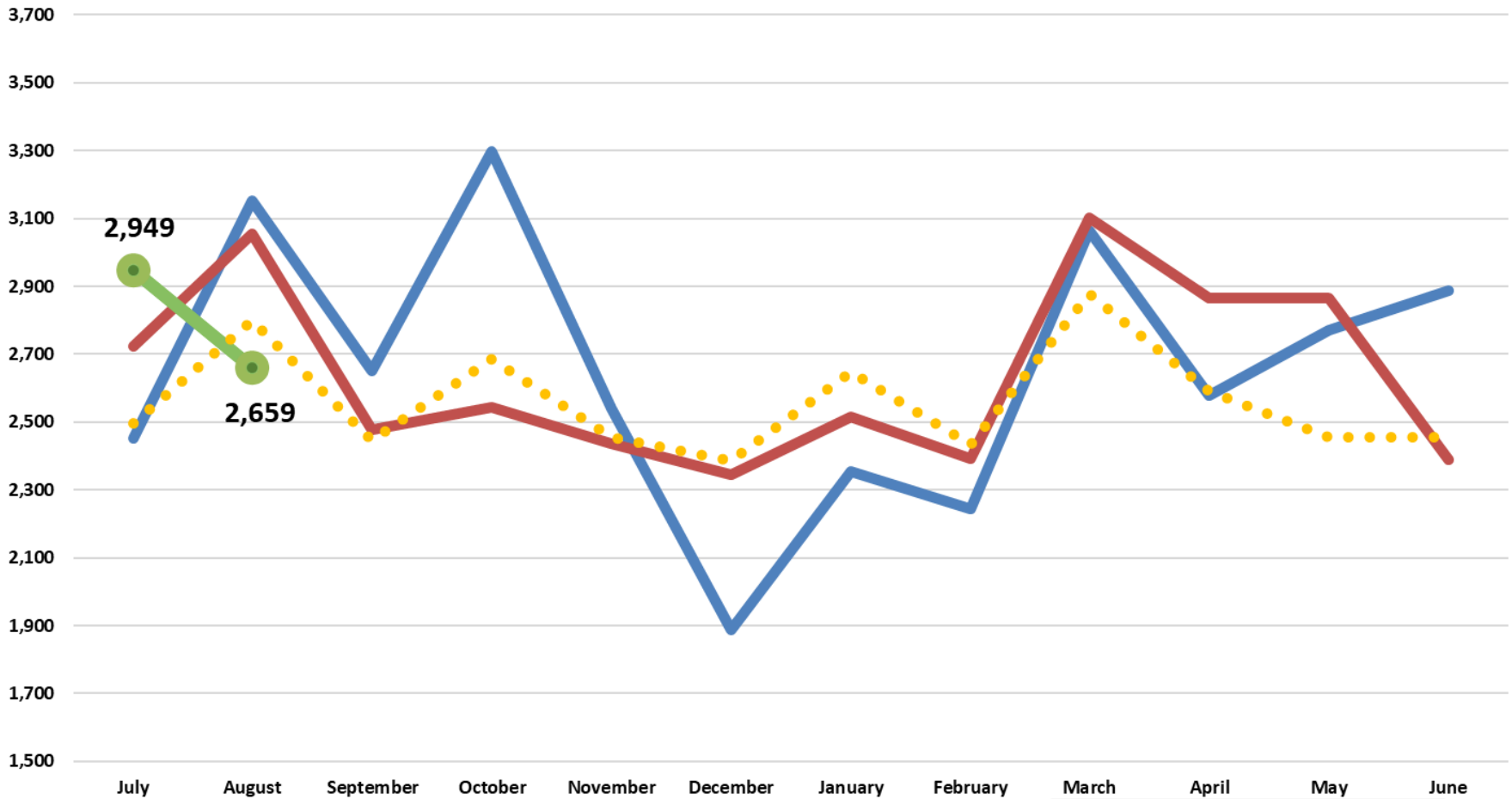




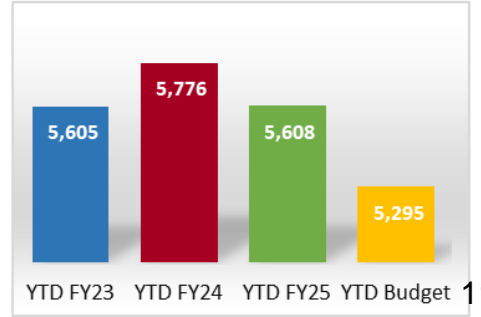
# O/P Rehab - Dinuba



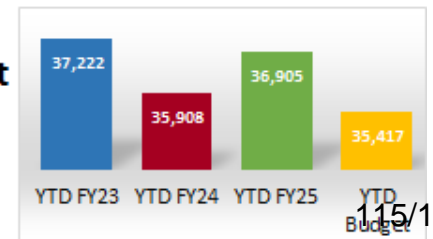
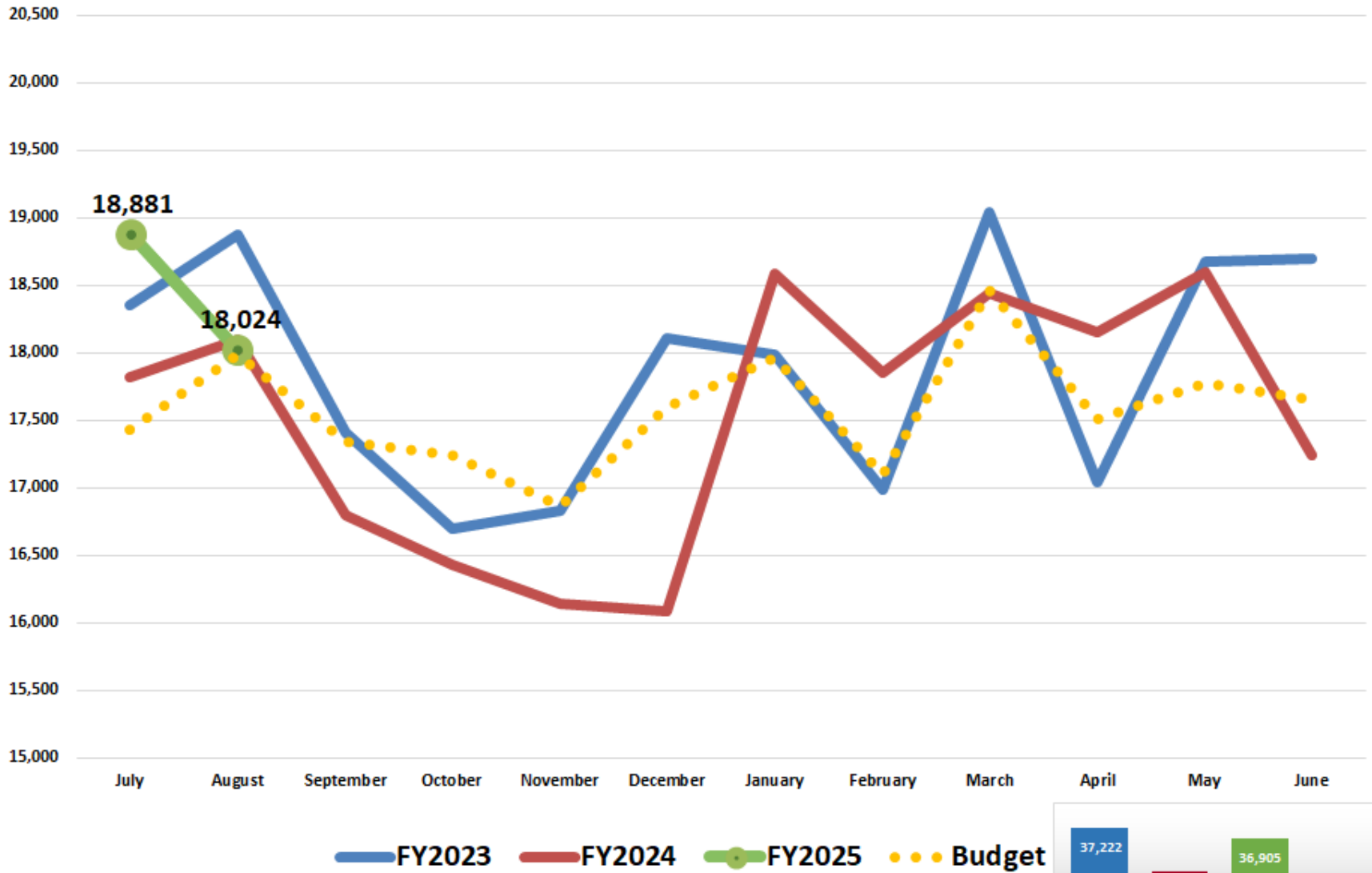
# Therapy - Cypress Hand Center



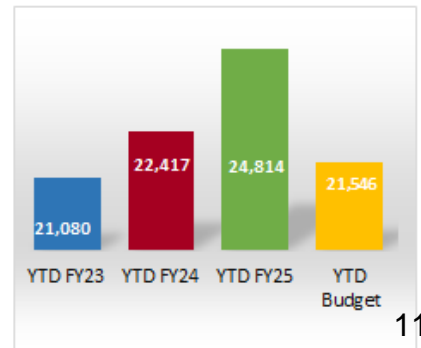
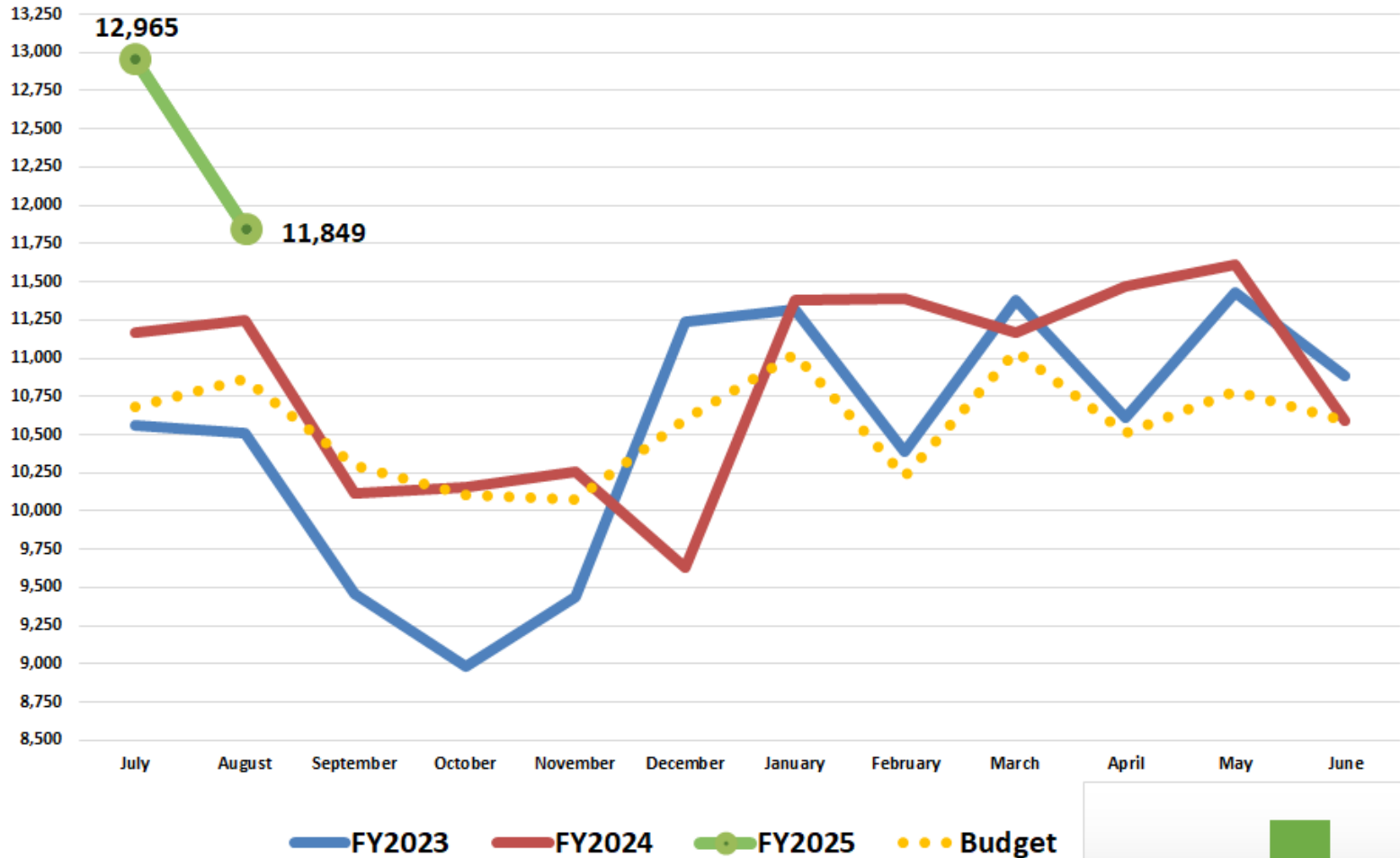
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



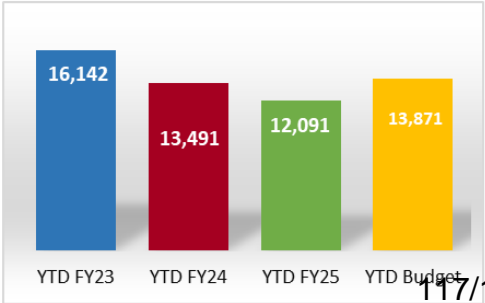
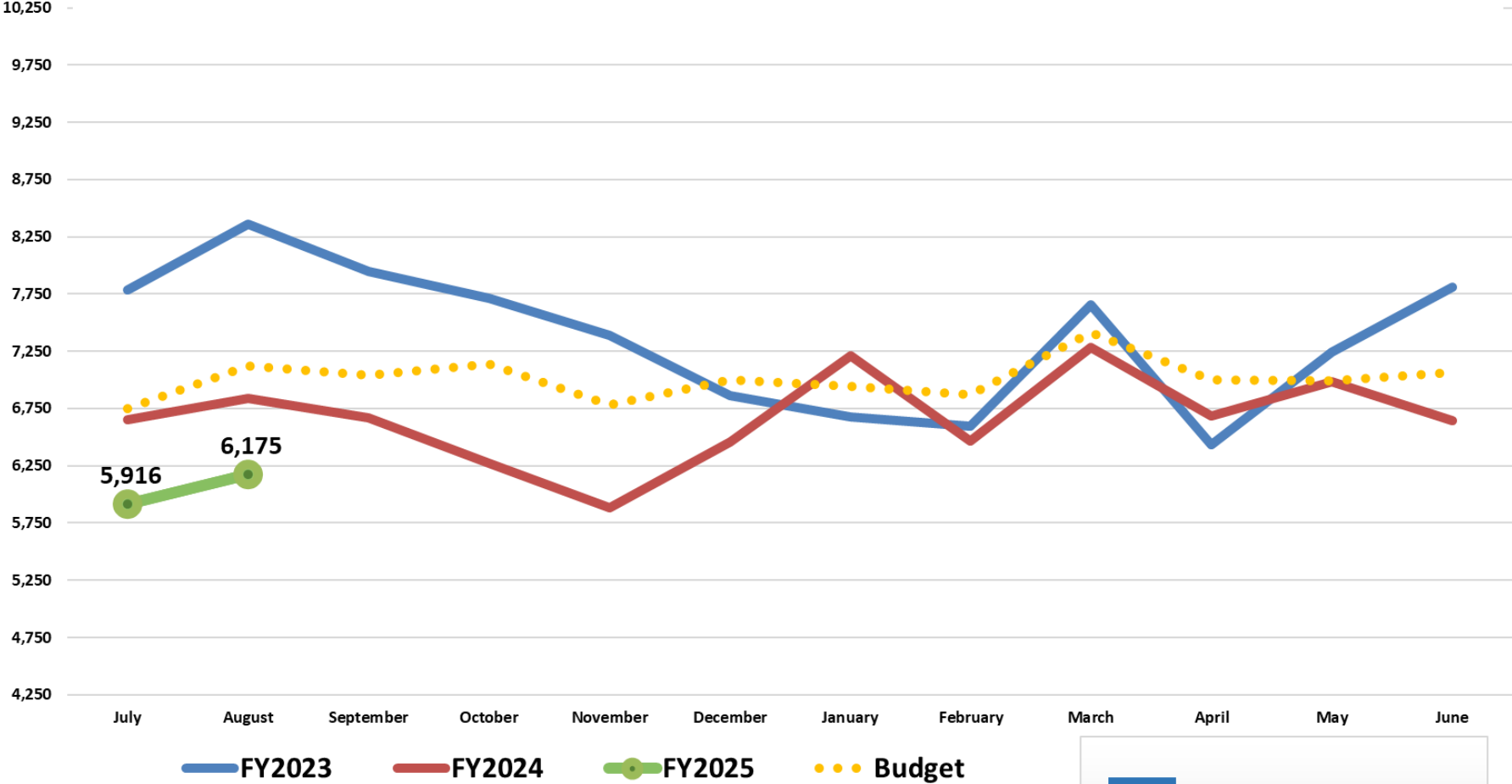
# Physical & Other Therapy Units (I/P & O/P)



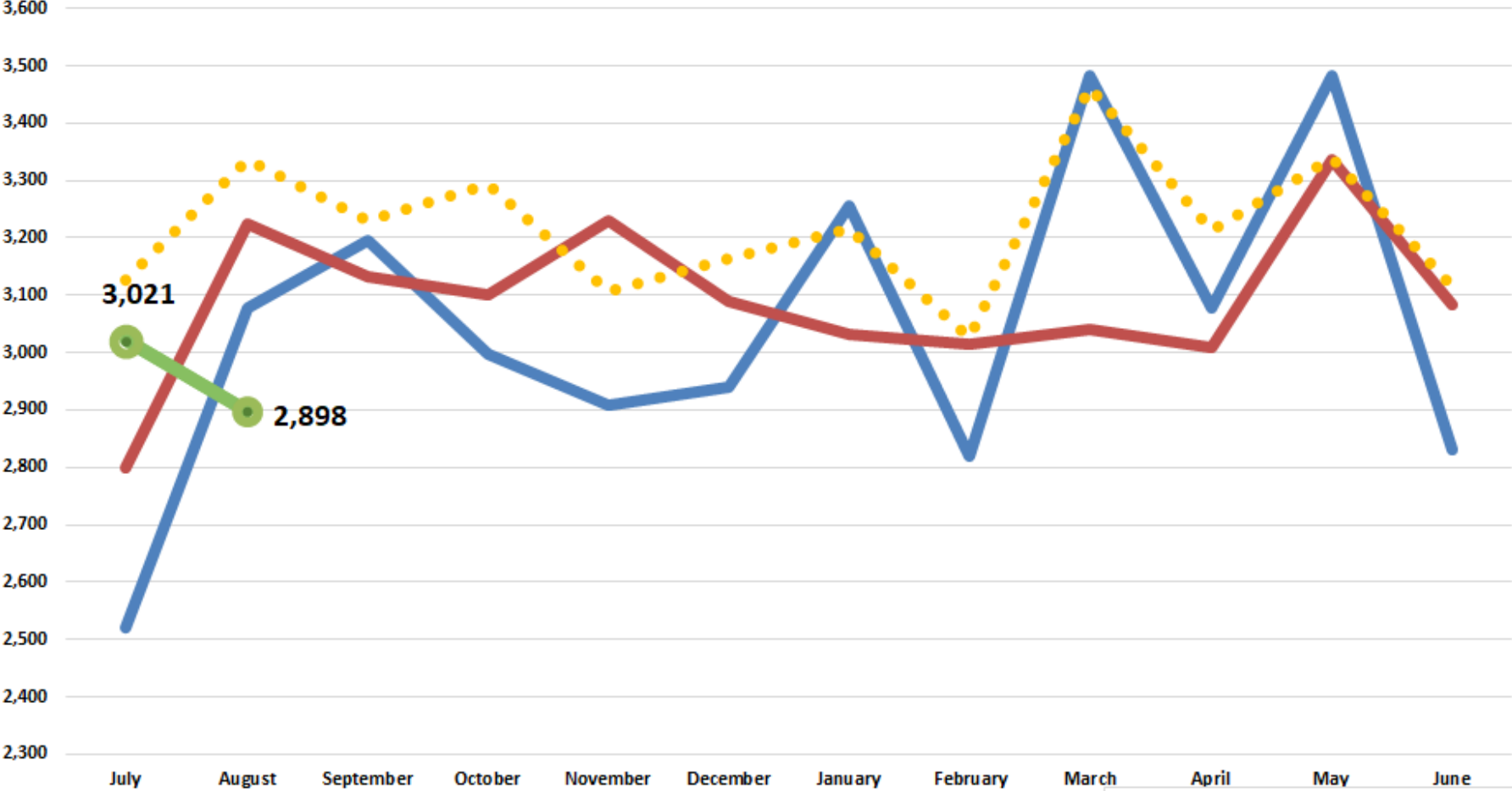
# Physical & Other Therapy Units (I/P & O/P)-Main Campus



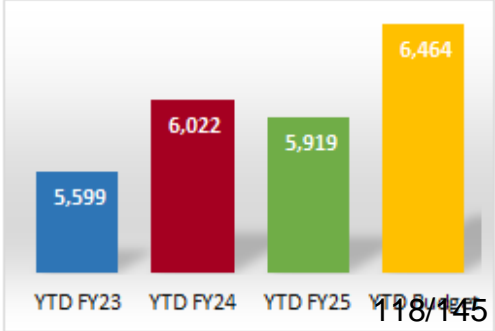
# Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



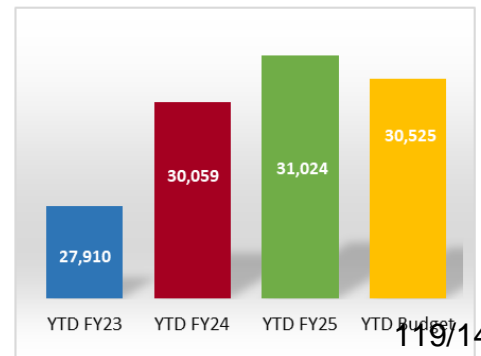
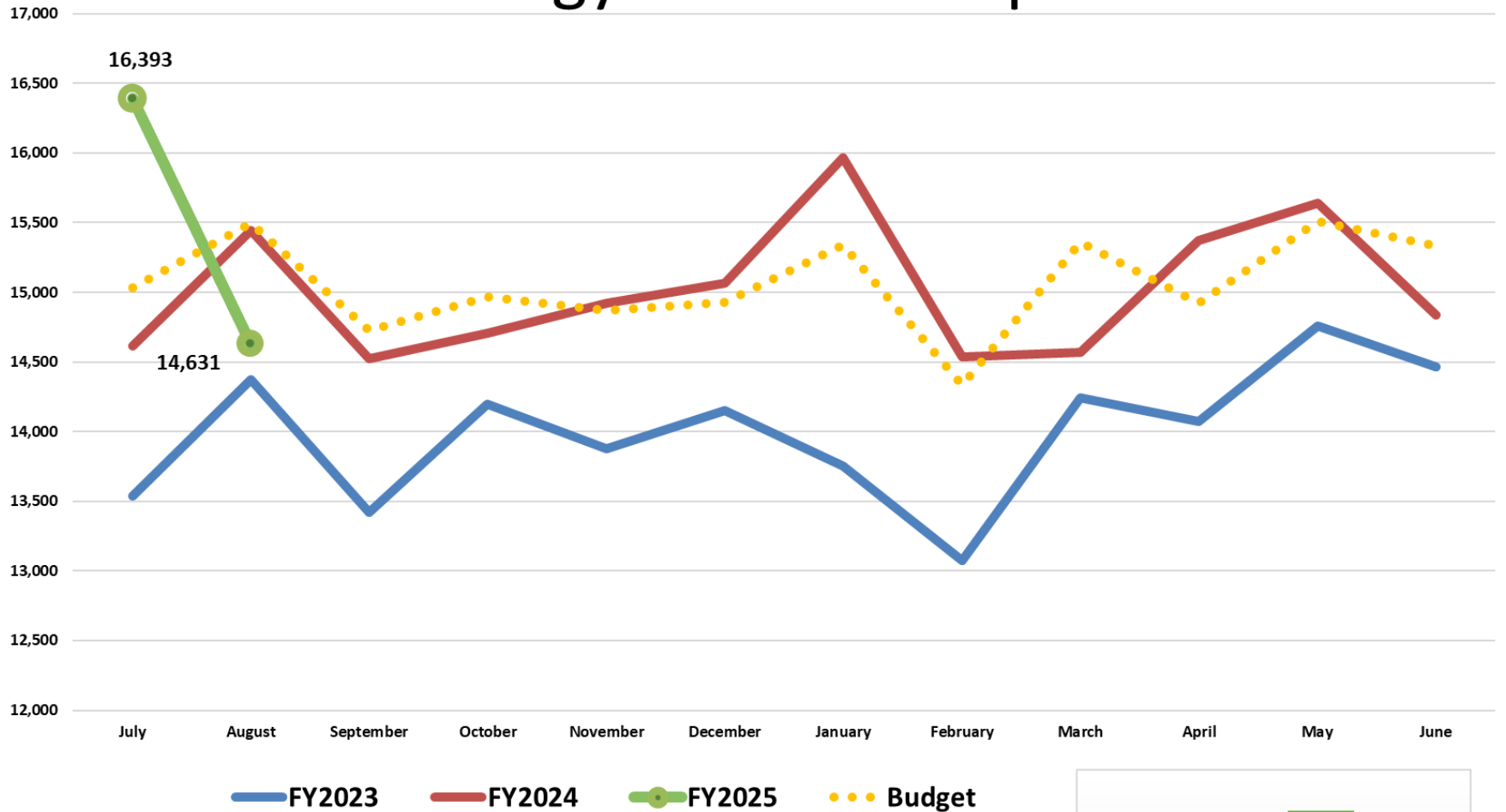
# Home Health Visits



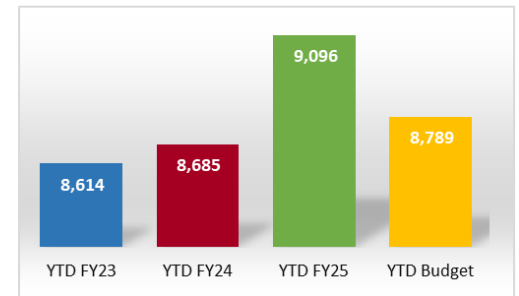
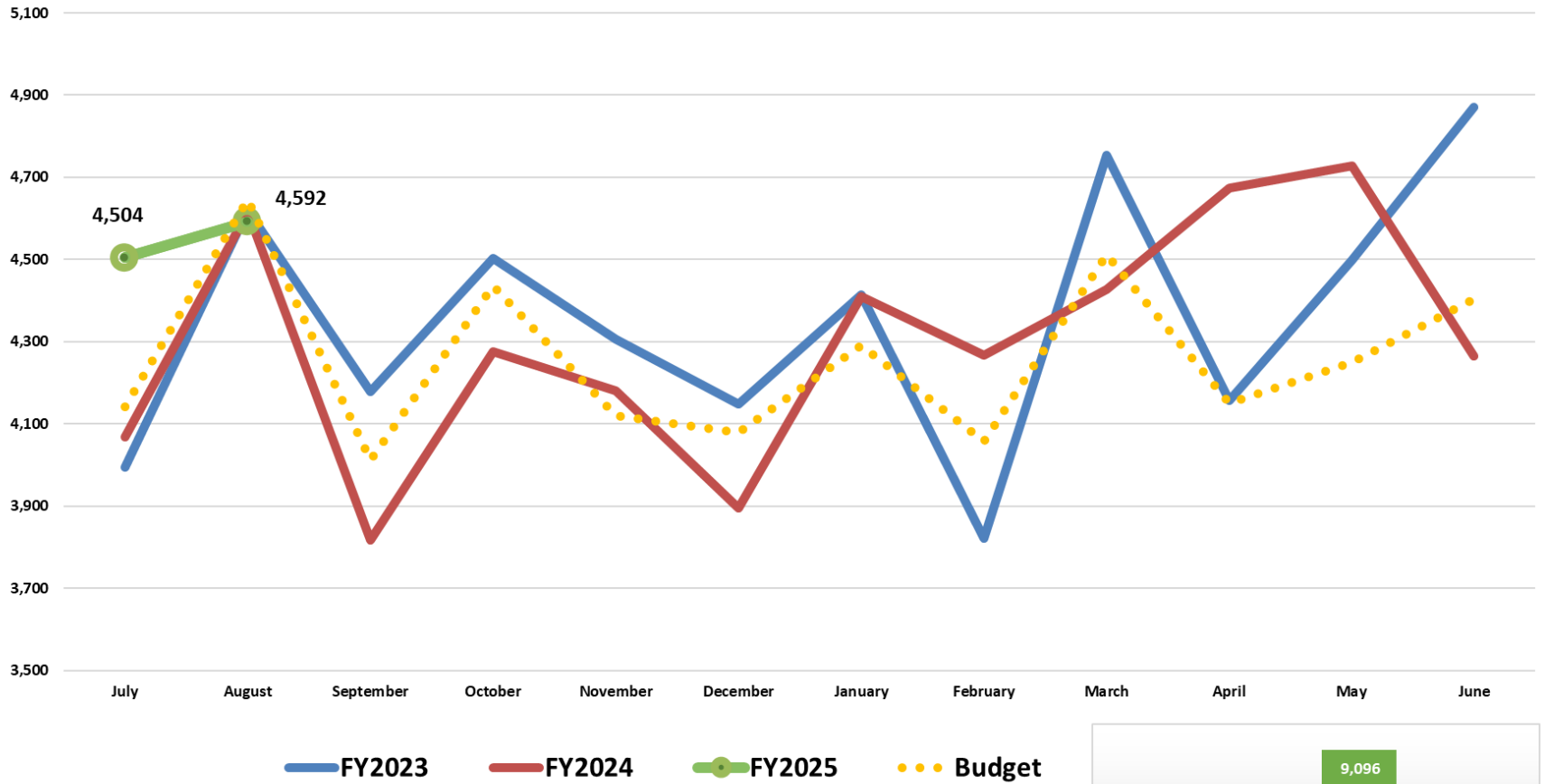
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



# Radiology – Main Campus

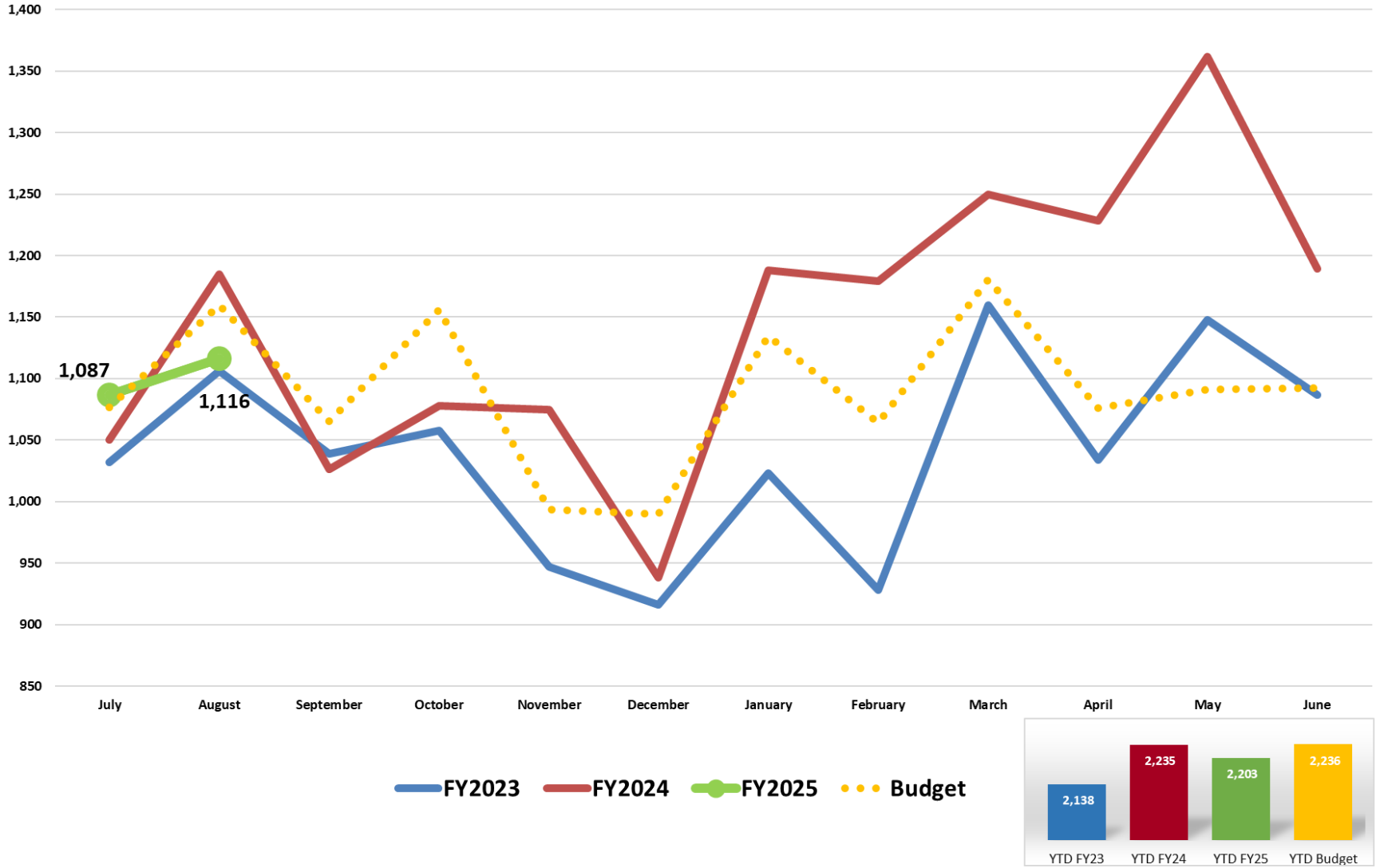


# Radiology - West Campus Imaging

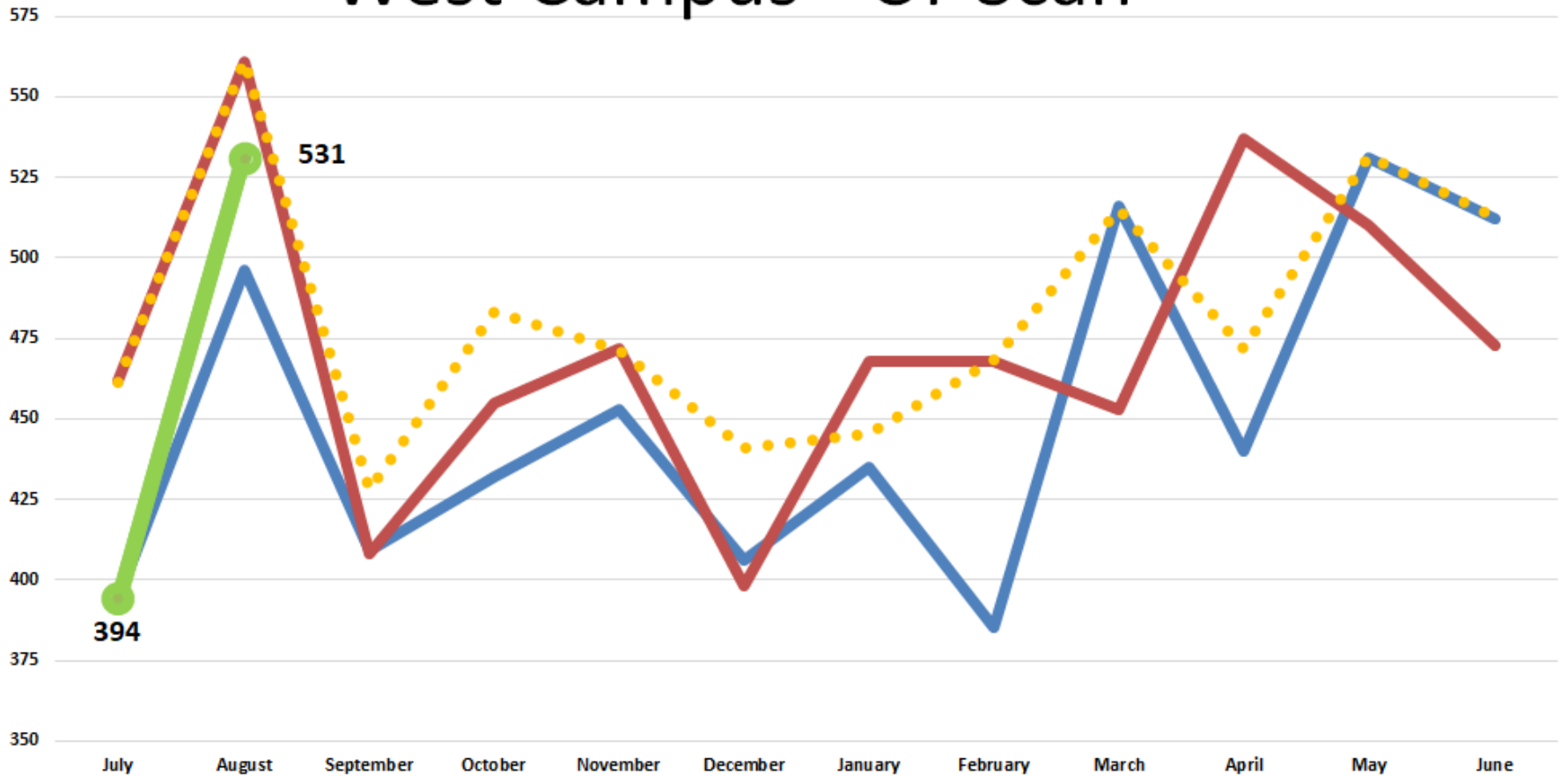




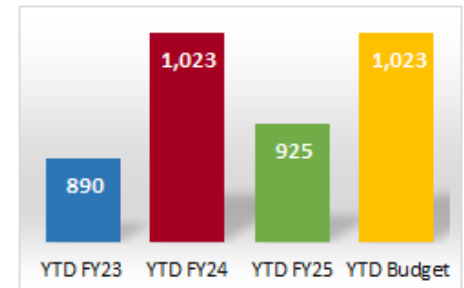
# West Campus - Diagnostic Radiology



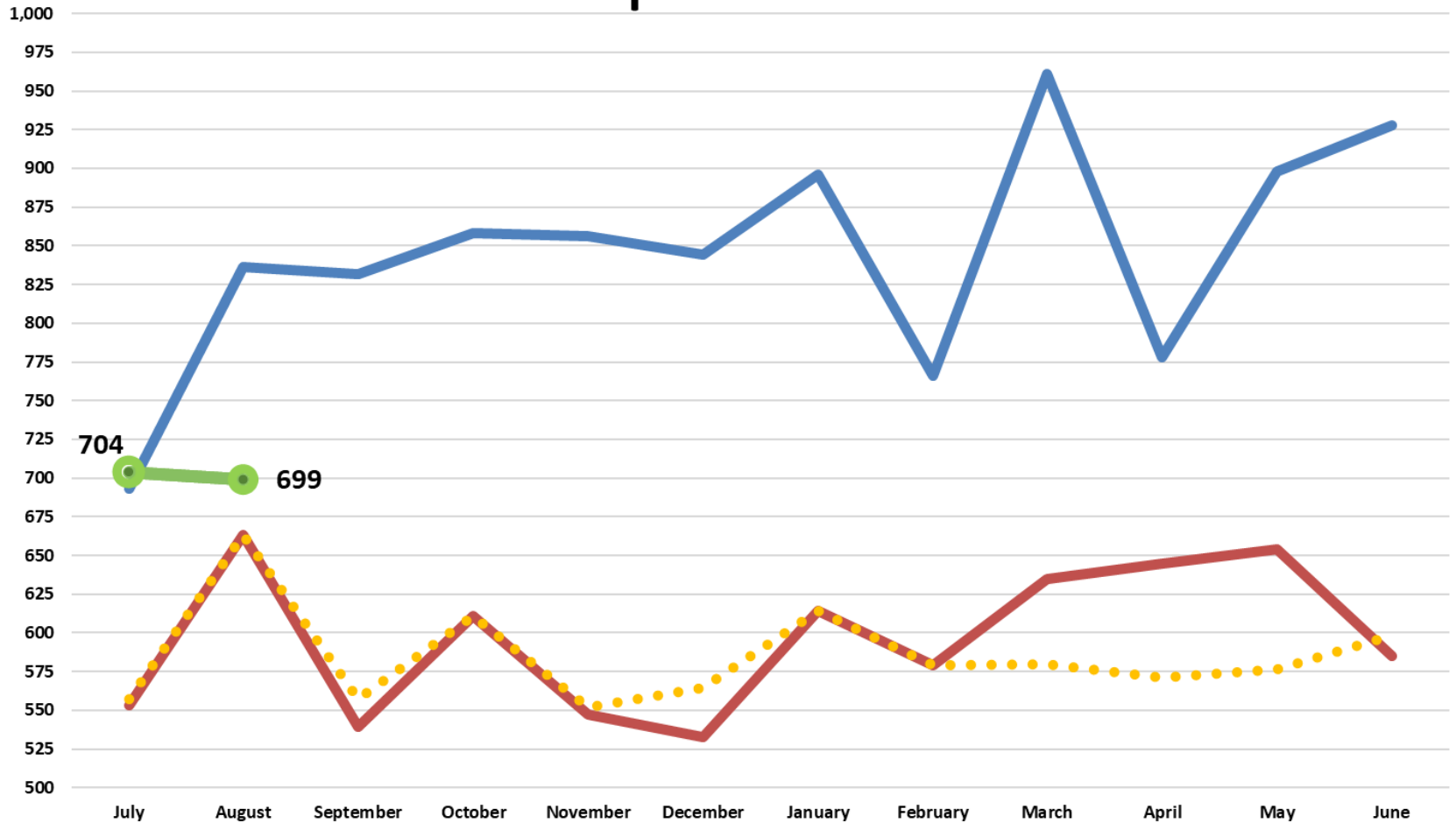
# West Campus - CT Scan



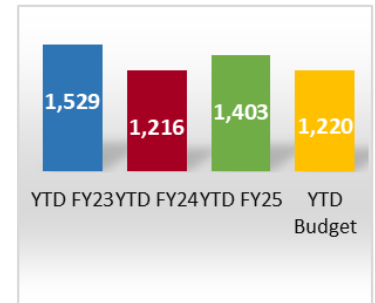
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



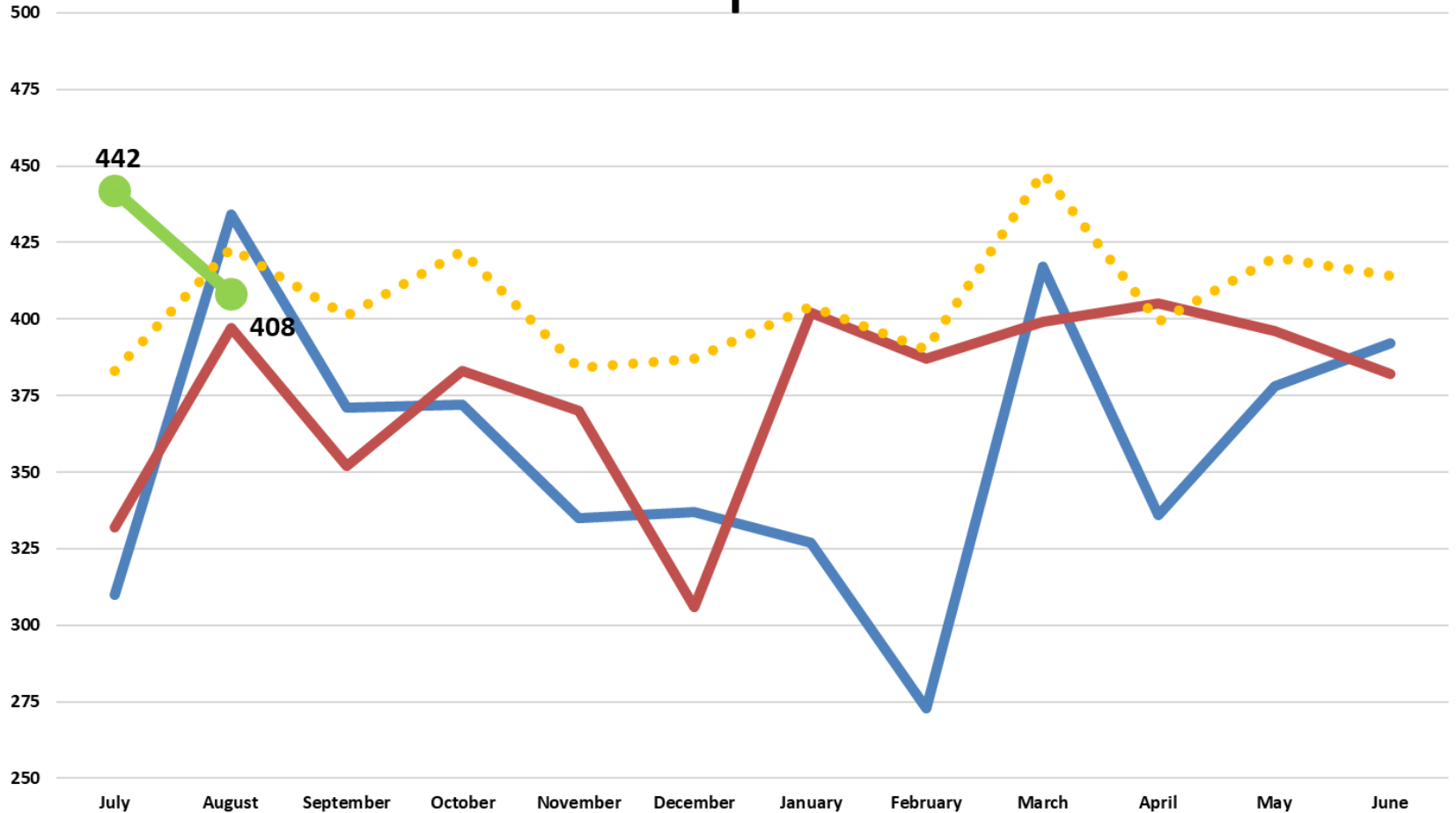
# West Campus - Ultrasound



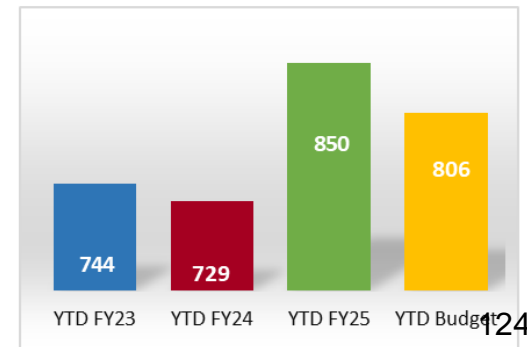
— FY2023   
 — FY2024   
 —● FY2025   
 ●● Budget



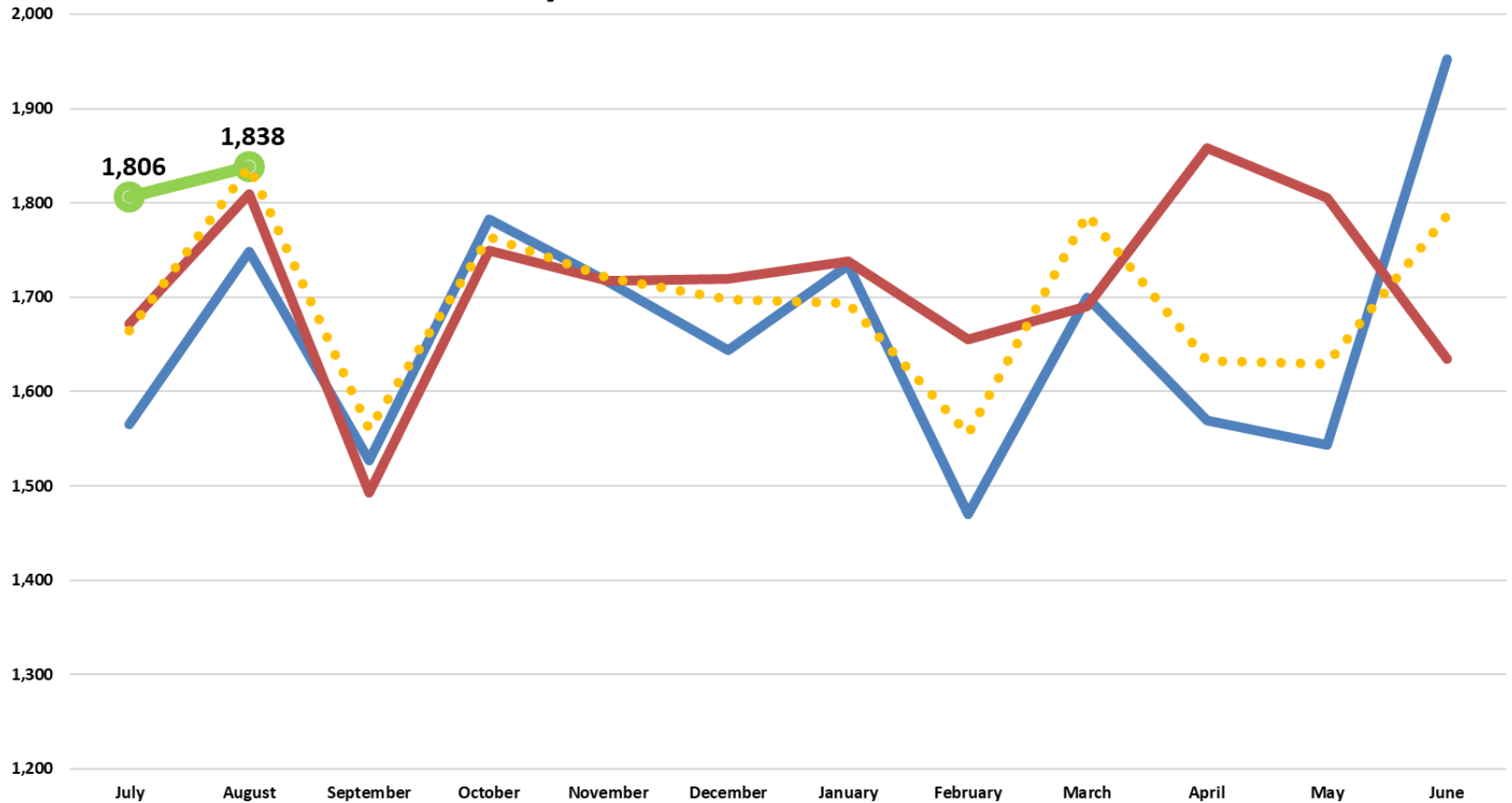
# West Campus - MRI



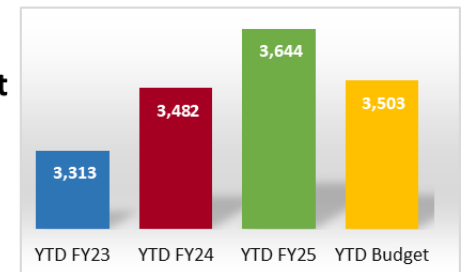
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



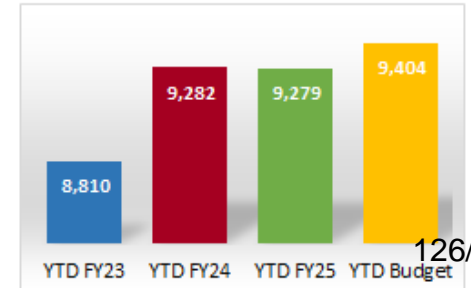
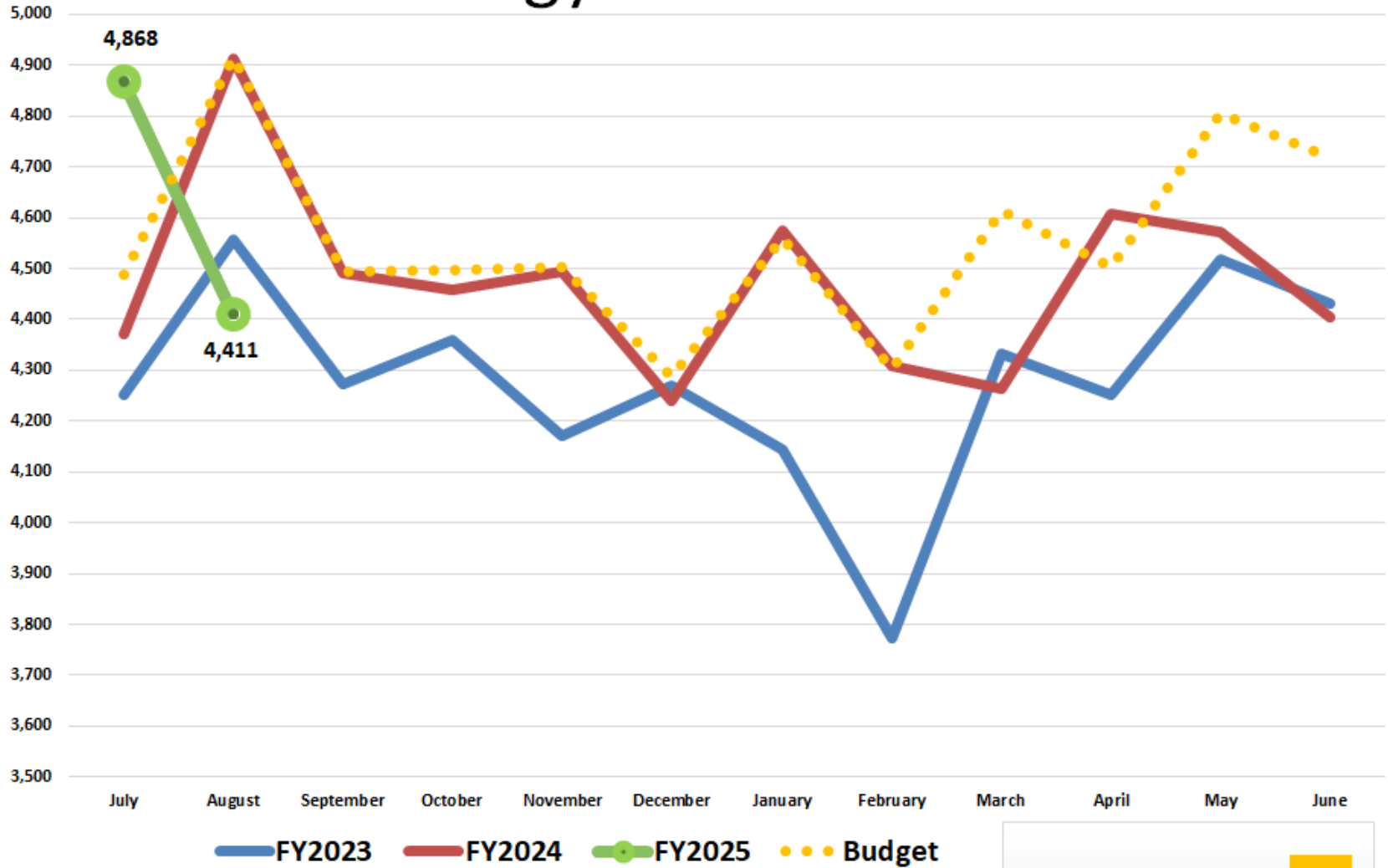
# West Campus - Breast Center



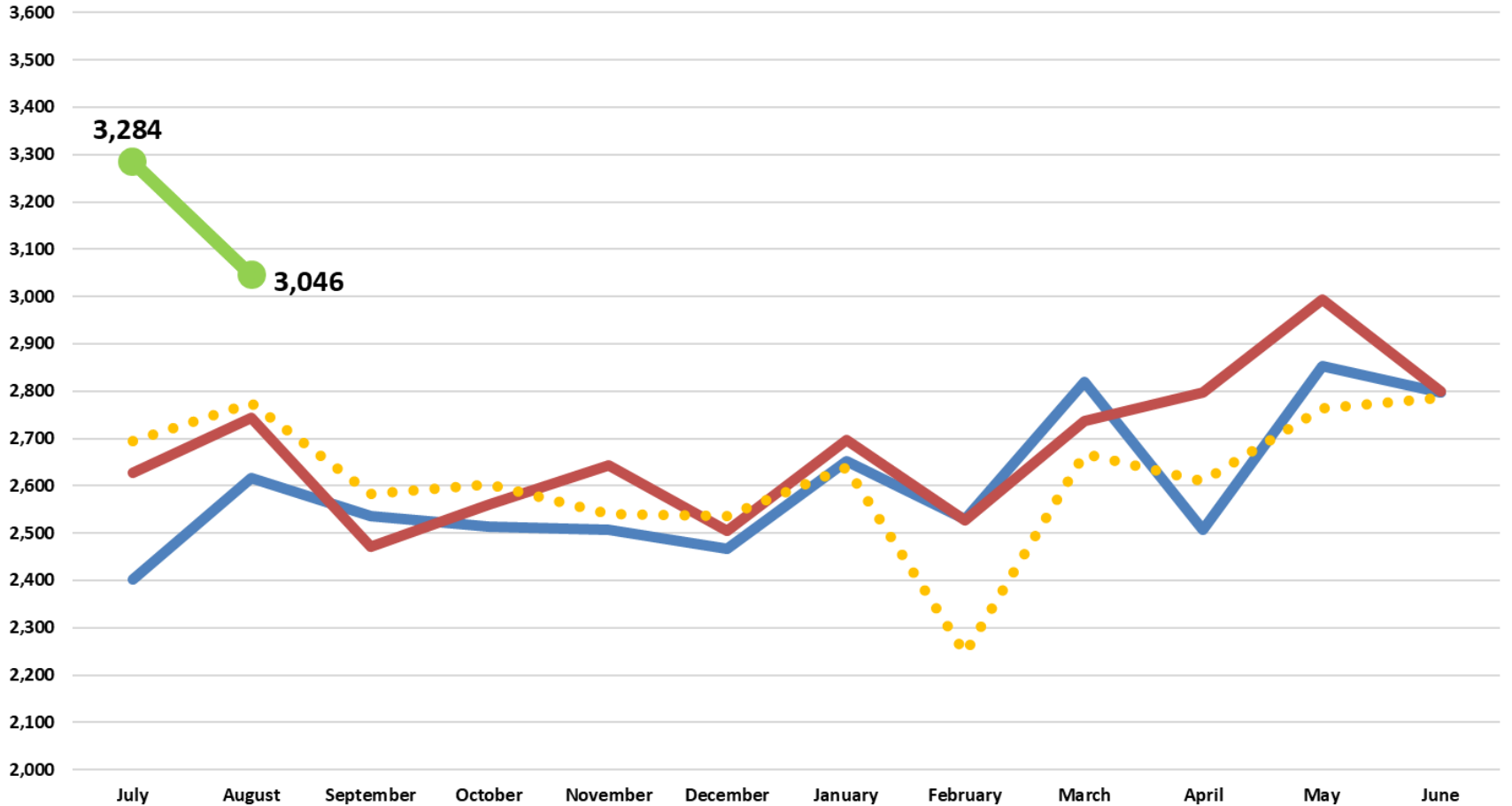
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



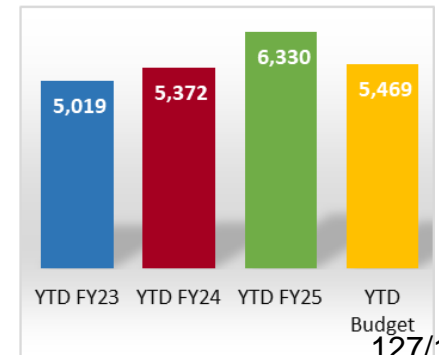
# Radiology - CT - All Areas



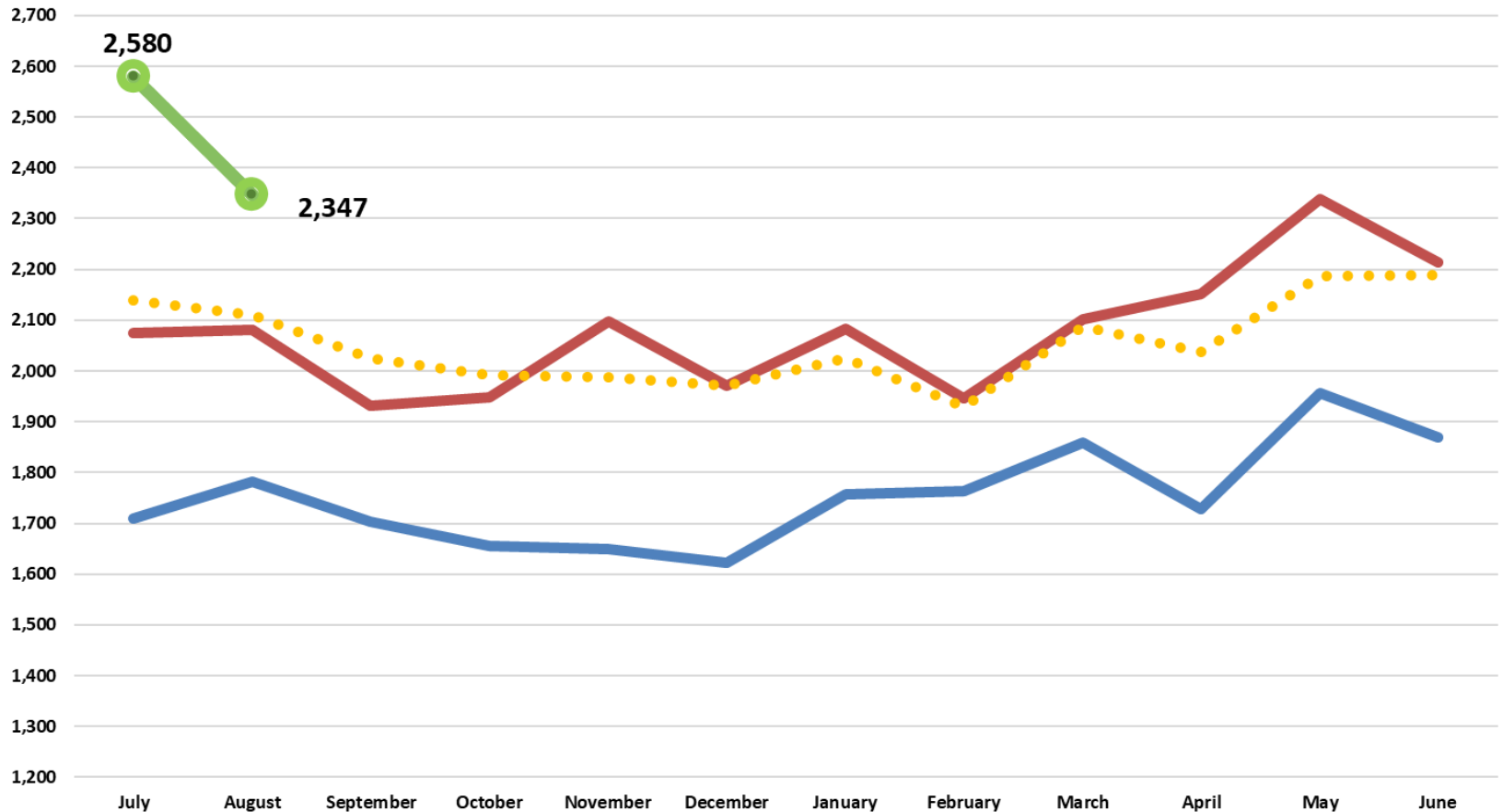
# Radiology - Ultrasound - All Areas



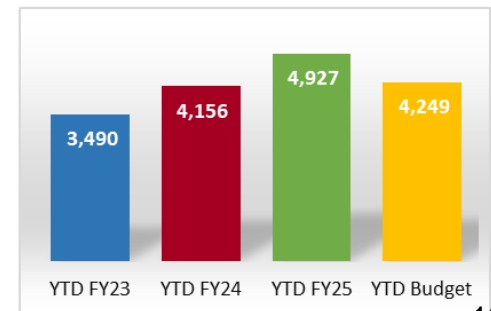
—● FY2023   
 —● FY2024   
 —● FY2025   
 ●●● Budget



# Radiology - Ultrasound - Main Campus

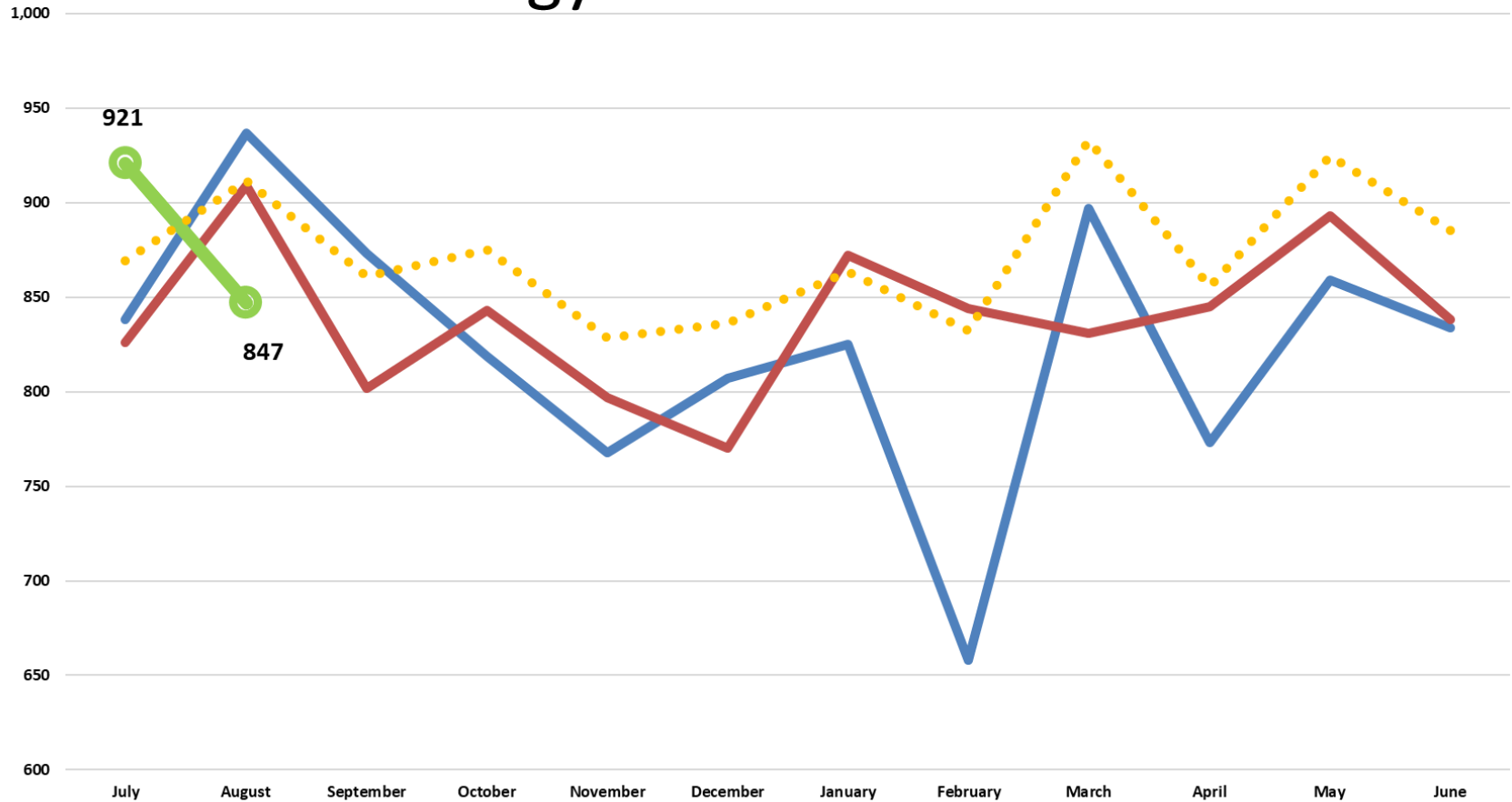


— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

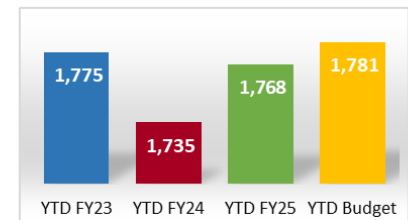




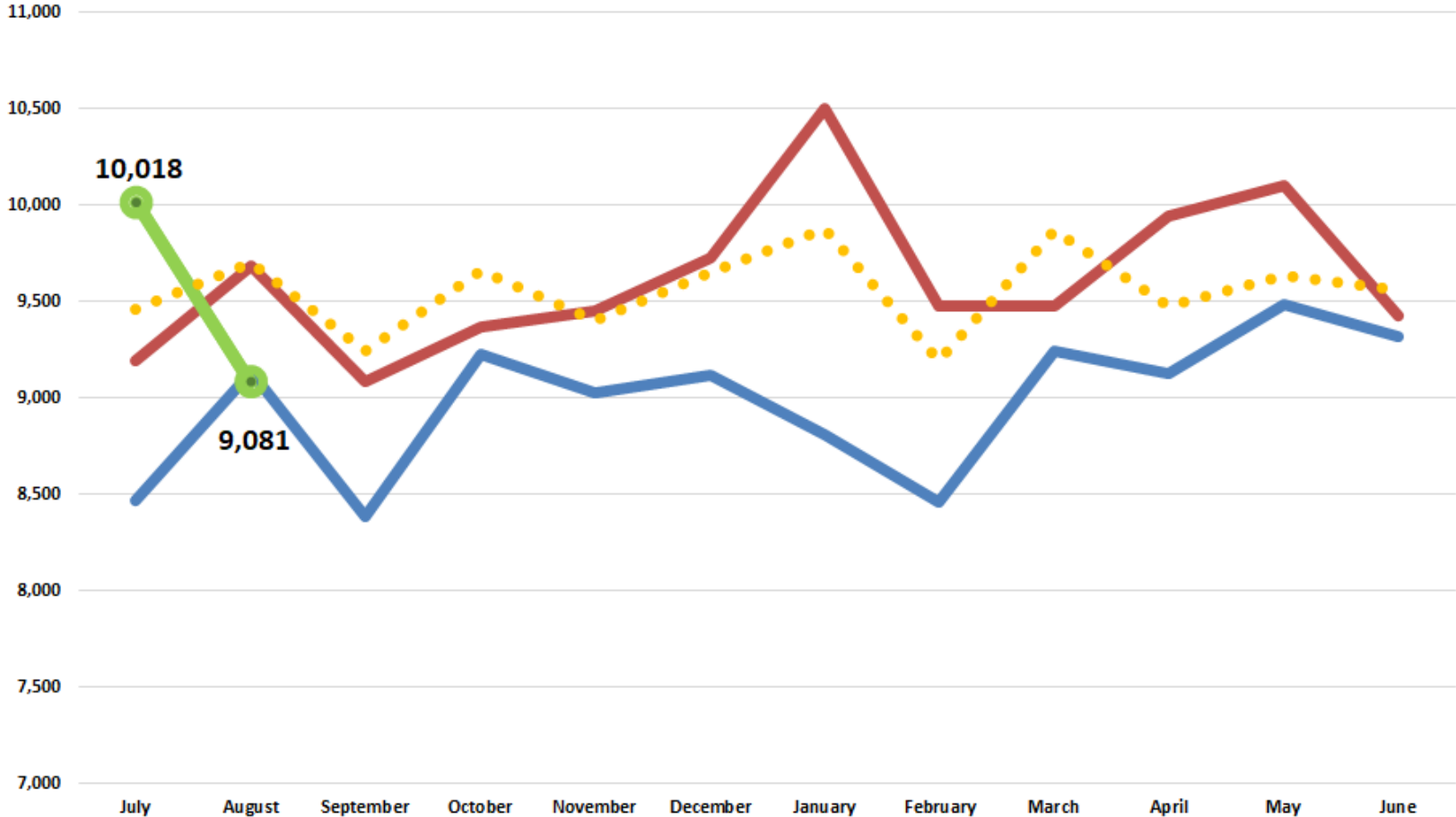
# Radiology - MRI - All Areas



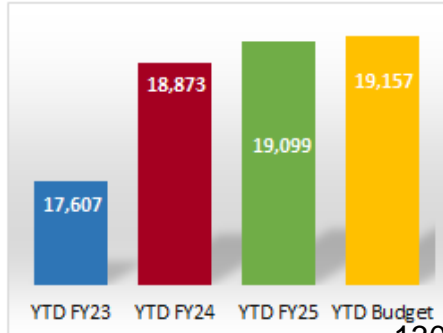
— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



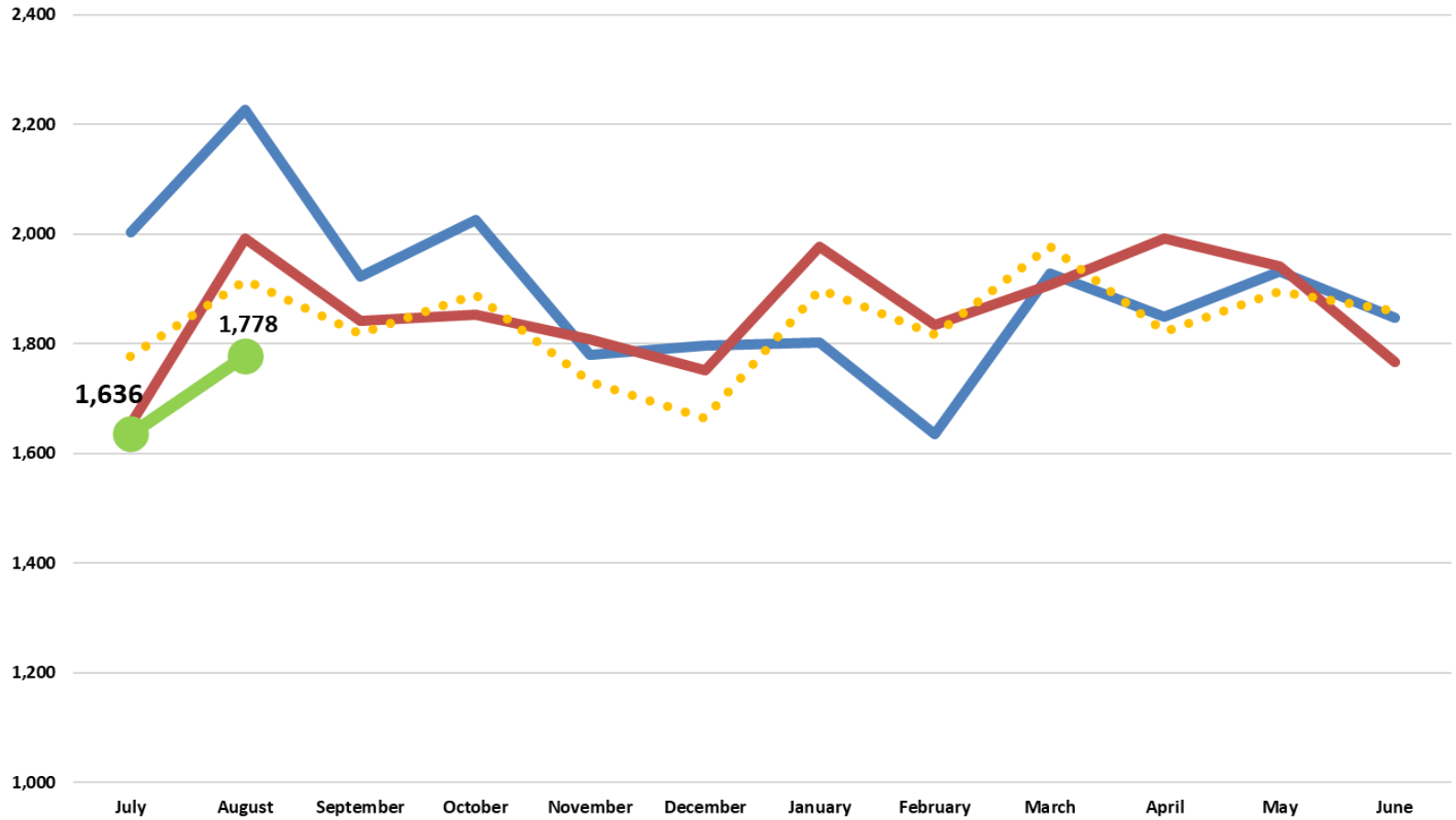
# Radiology Modality - Diagnostic



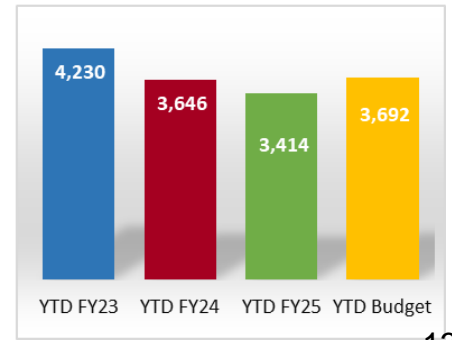
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



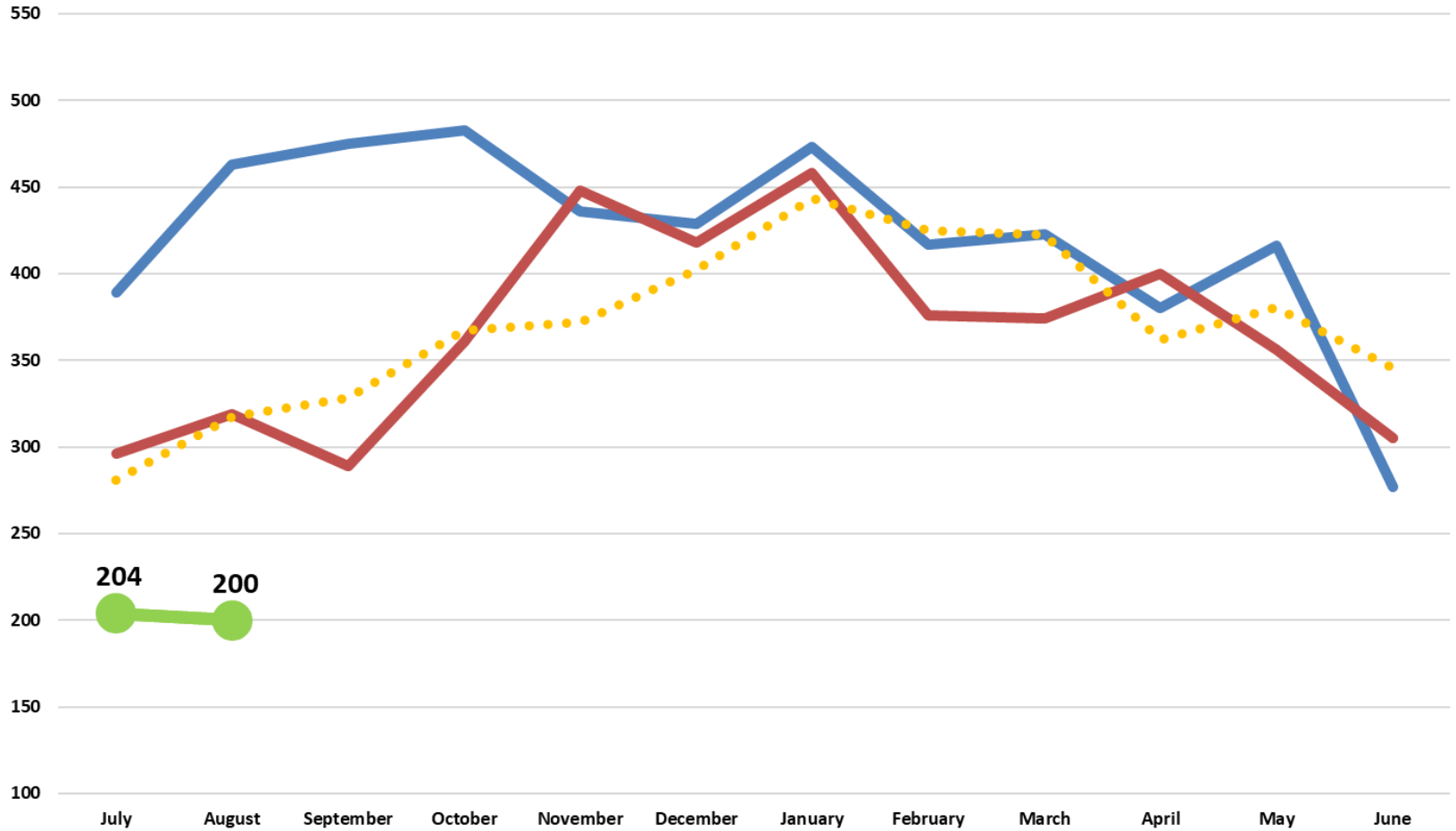
# Radiology - UC Court/South Campus



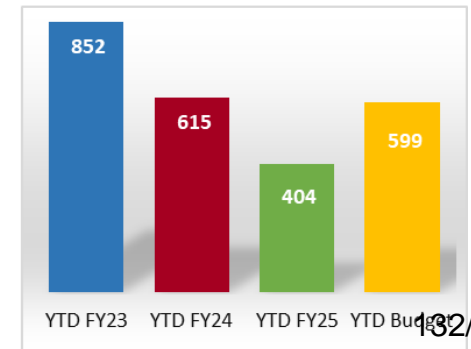
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



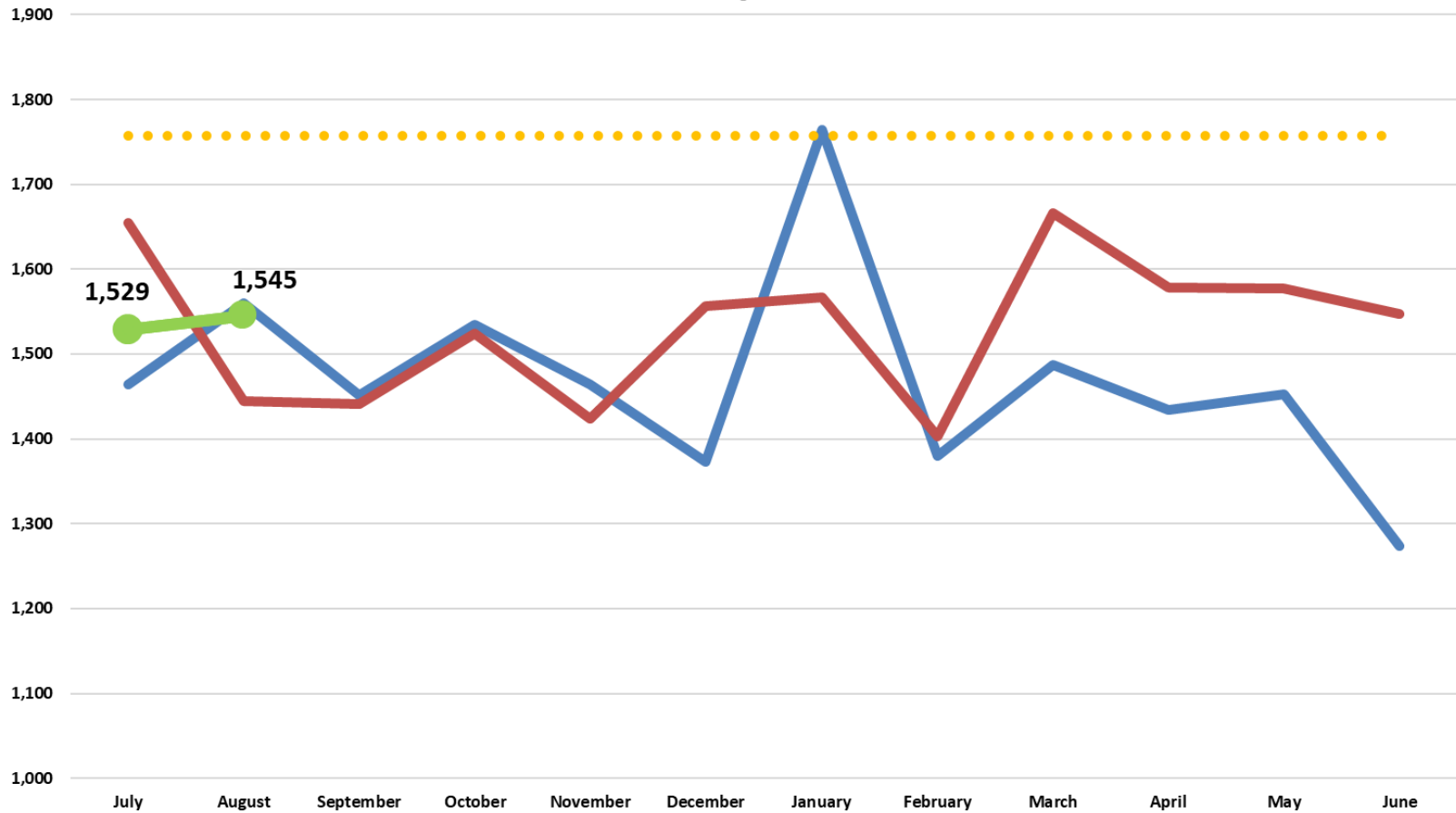
# Radiology - UC Demaree/North Campus



— FY2023   
 — FY2024   
 ● FY2025   
 ⋯ Budget



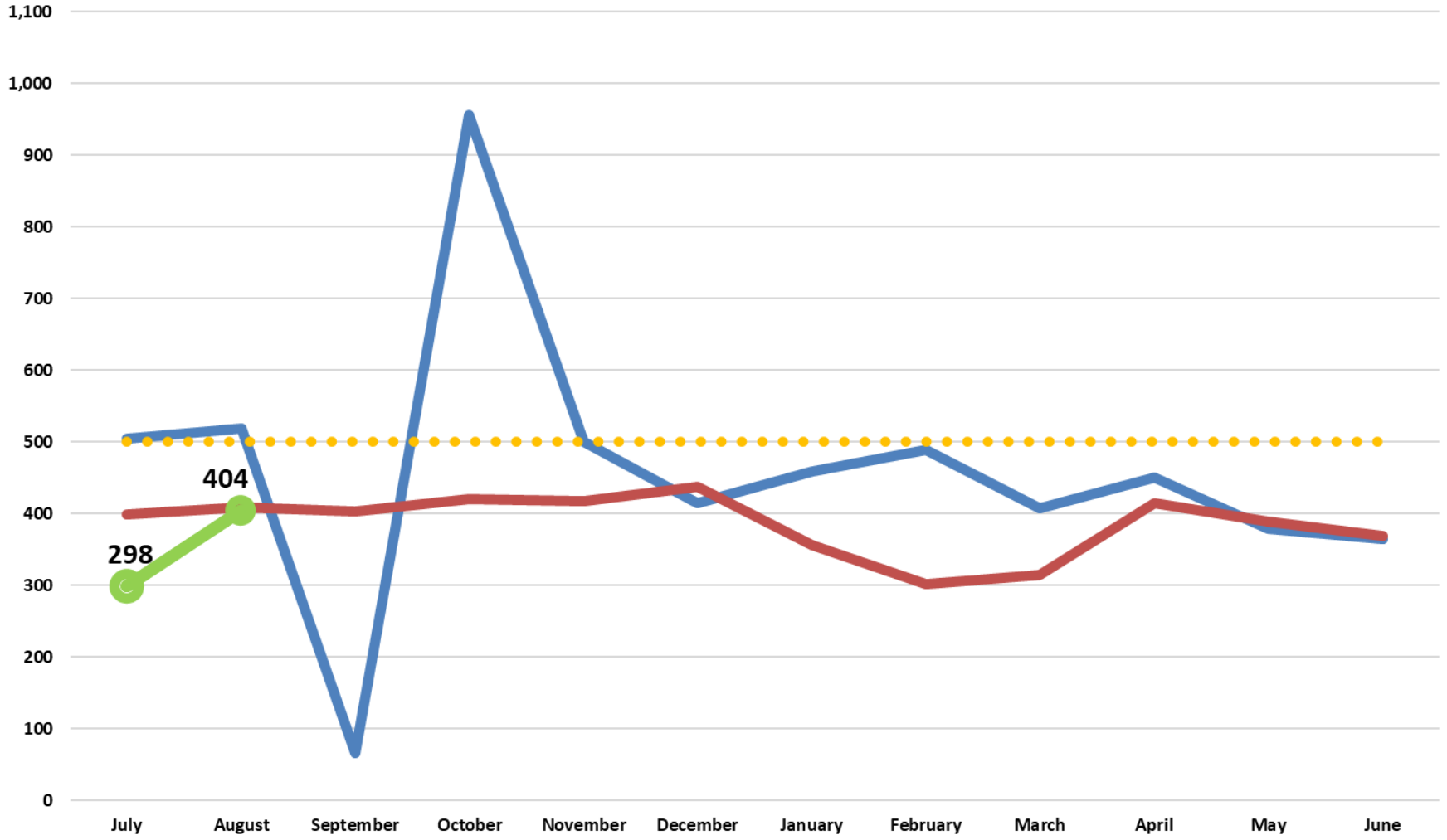
# Chronic Dialysis - Visalia



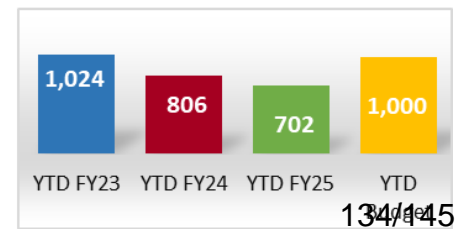
— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

3,024	3,099	3,074	3,514
YTD FY23	YTD FY24	YTD FY25	YTD Budget

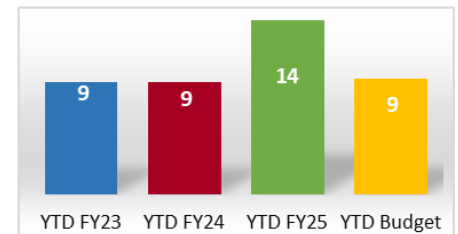
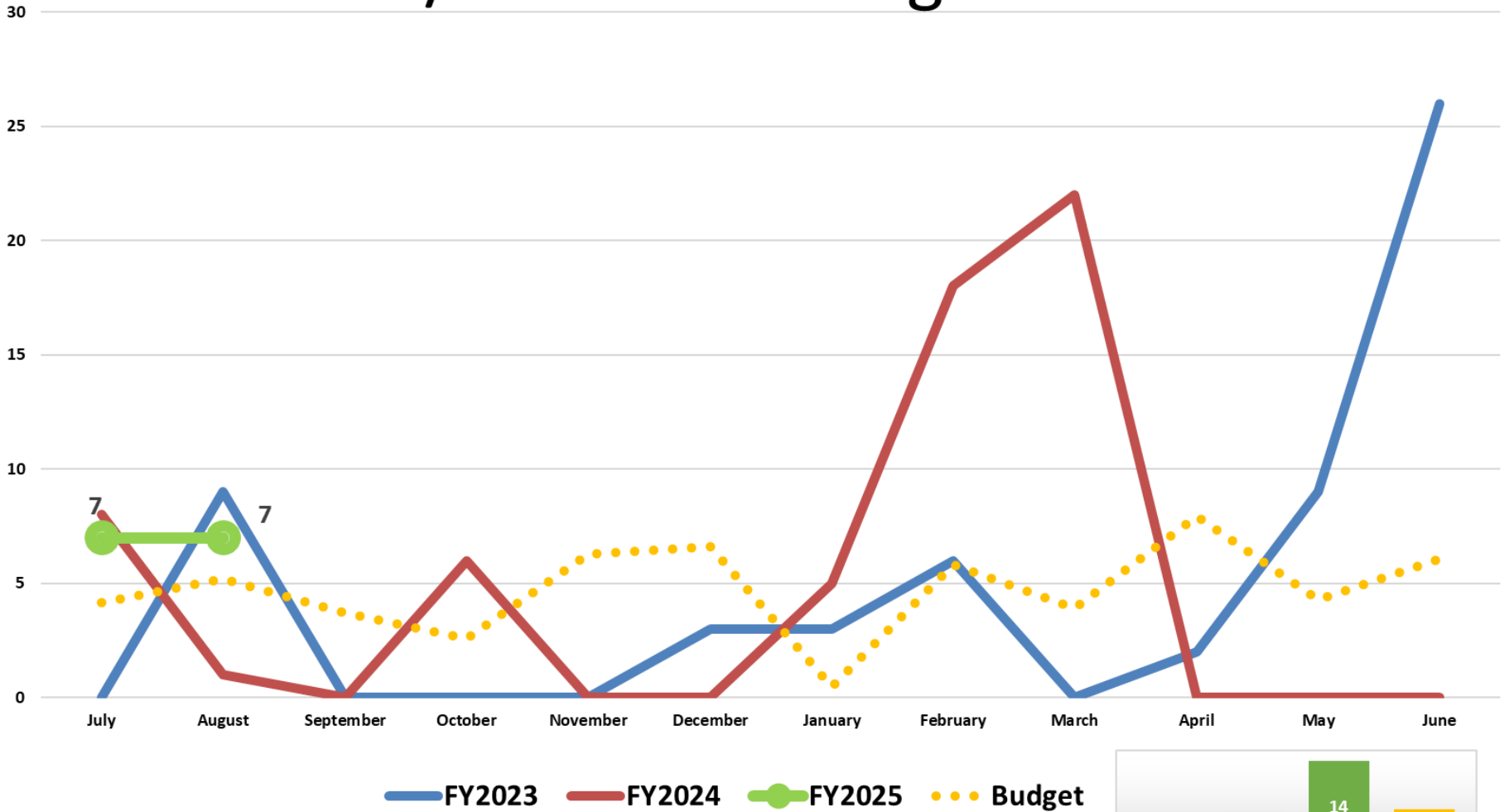
# CAPD/CCPD - Maintenance Sessions



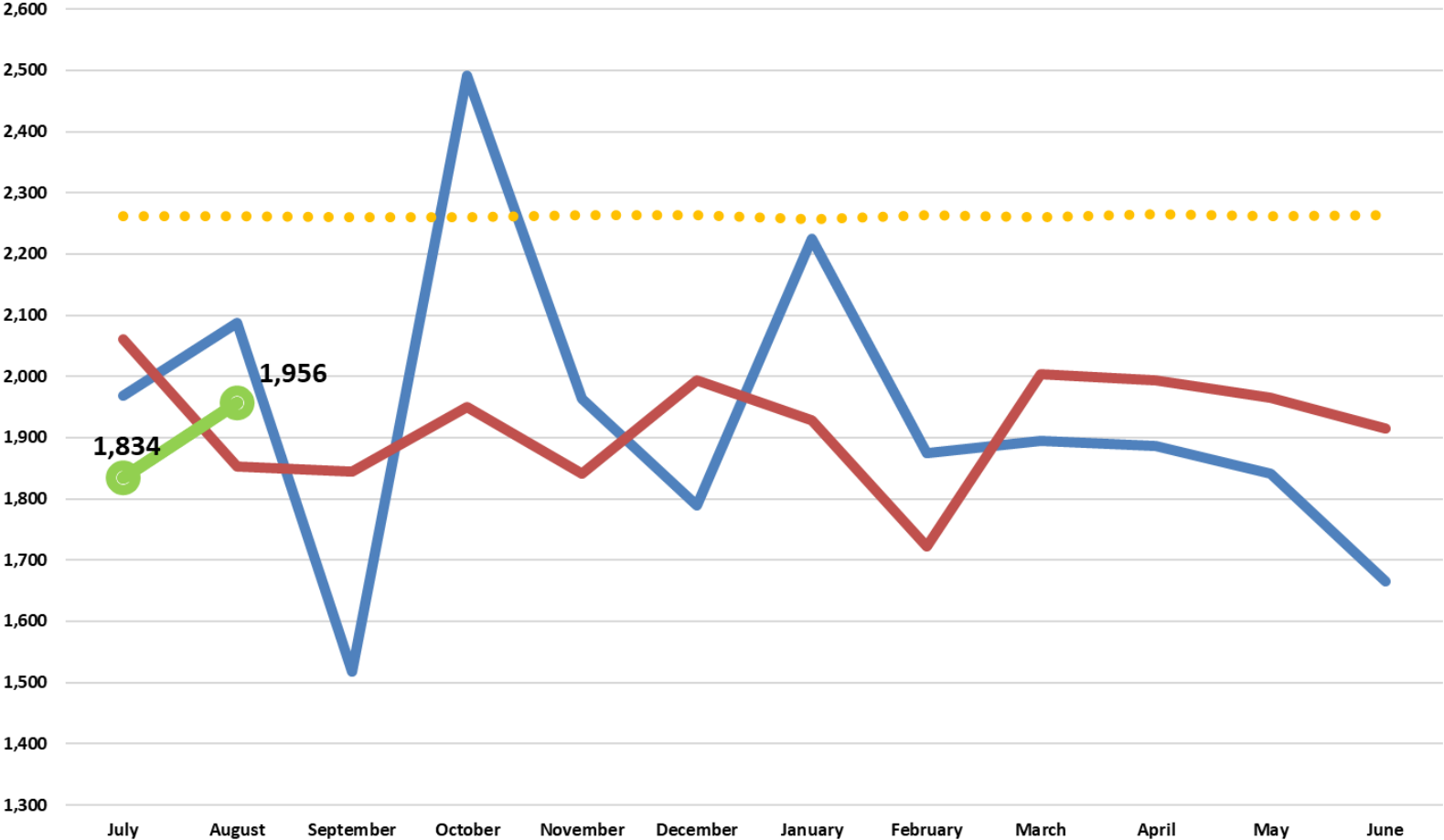
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



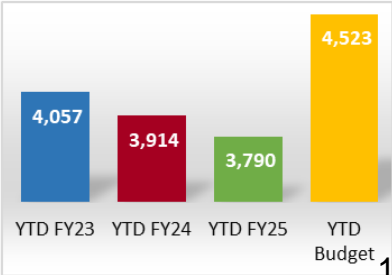
# CAPD/CCPD - Training Sessions



# All CAPD & CCPD

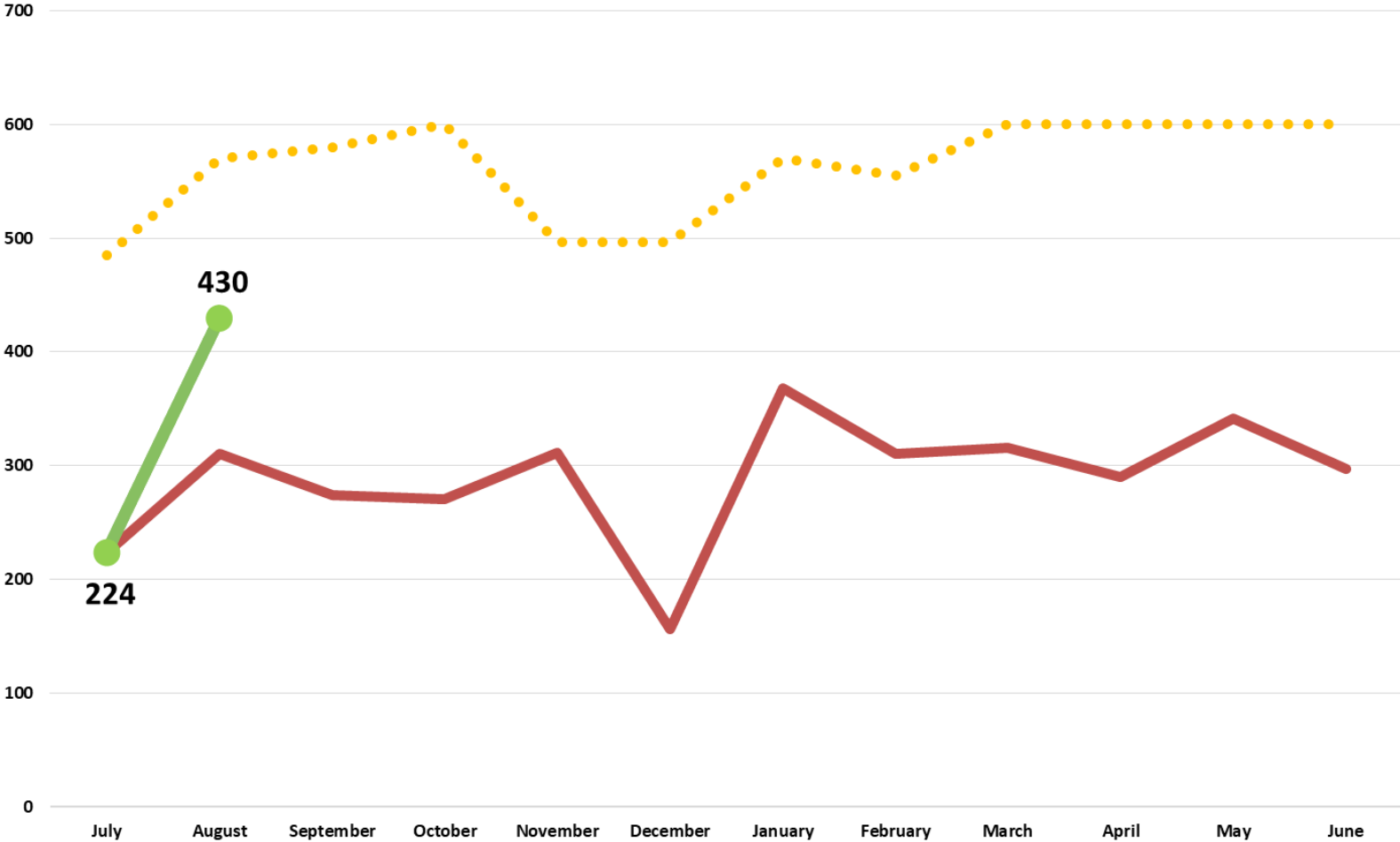


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

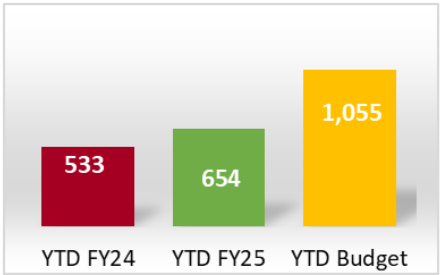




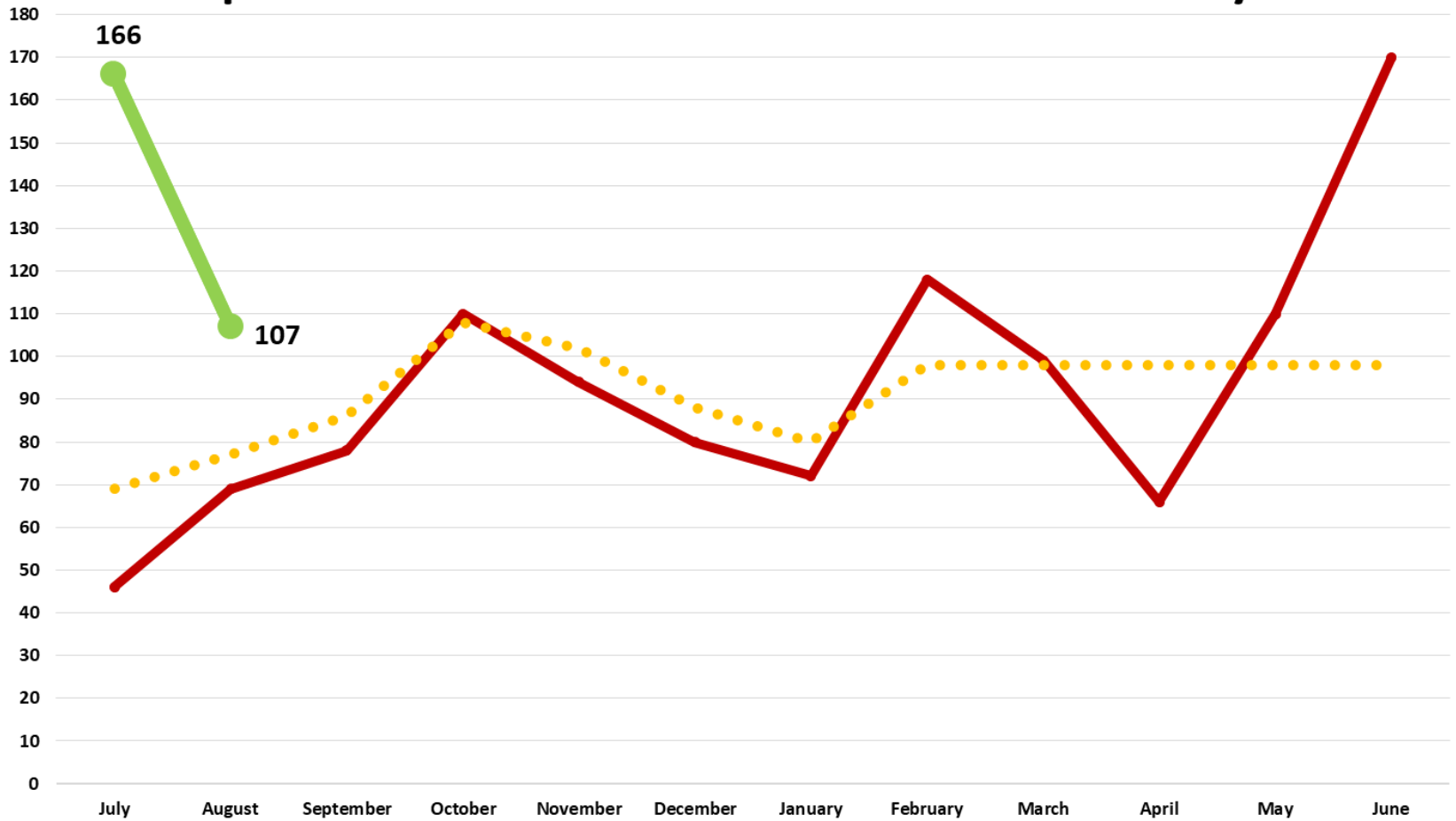
# Urology Clinic Visits



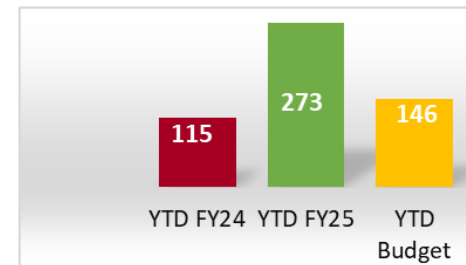
—●— FY2024    
 —●— FY2025    
 ●●● Budget



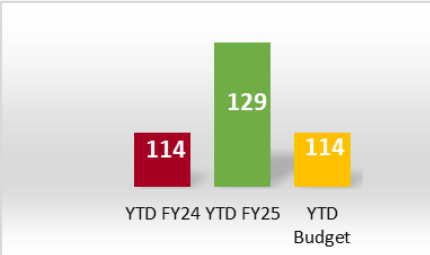
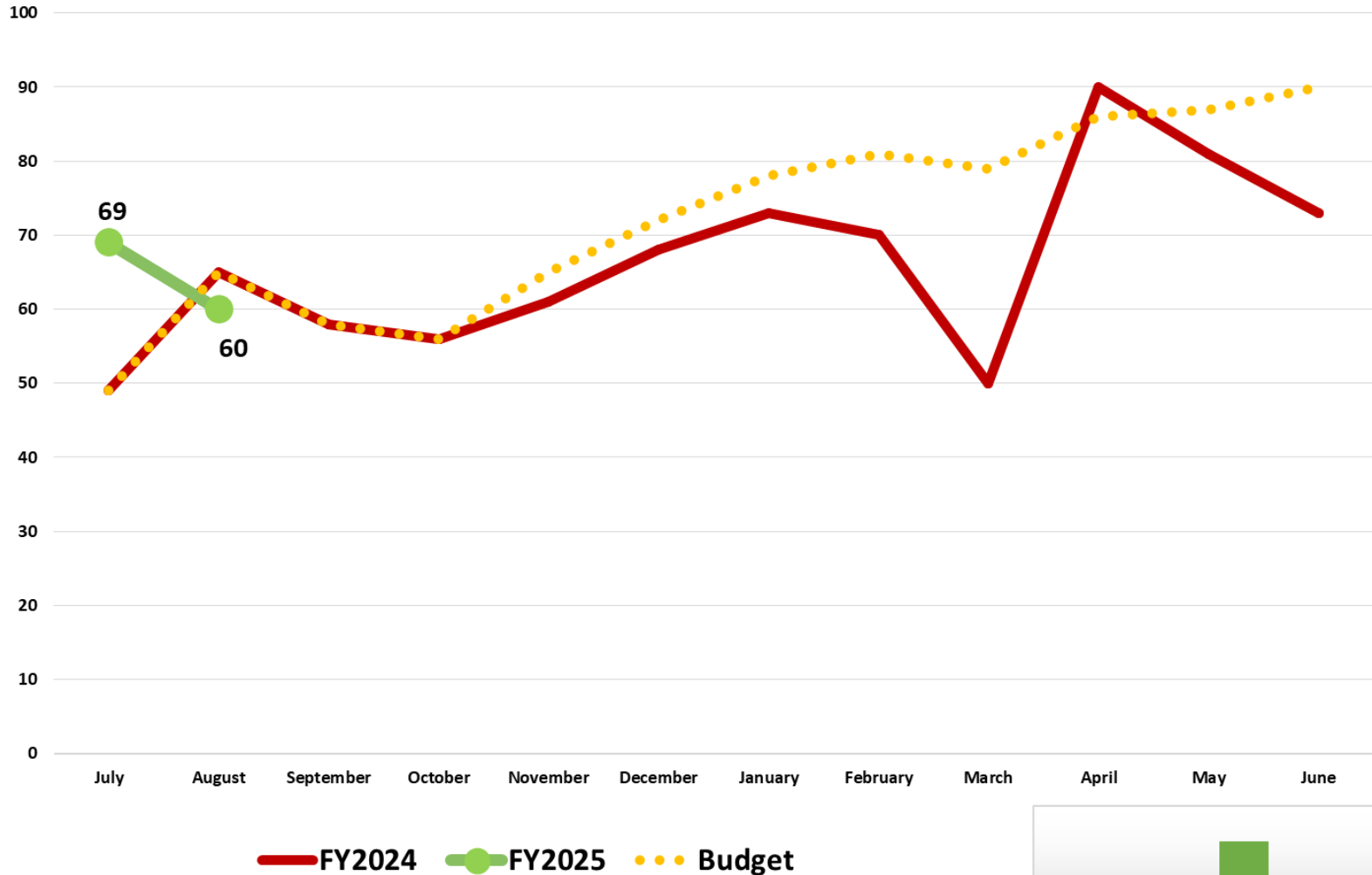
# Open Arms House - Patient Days



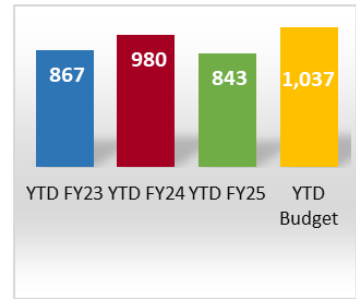
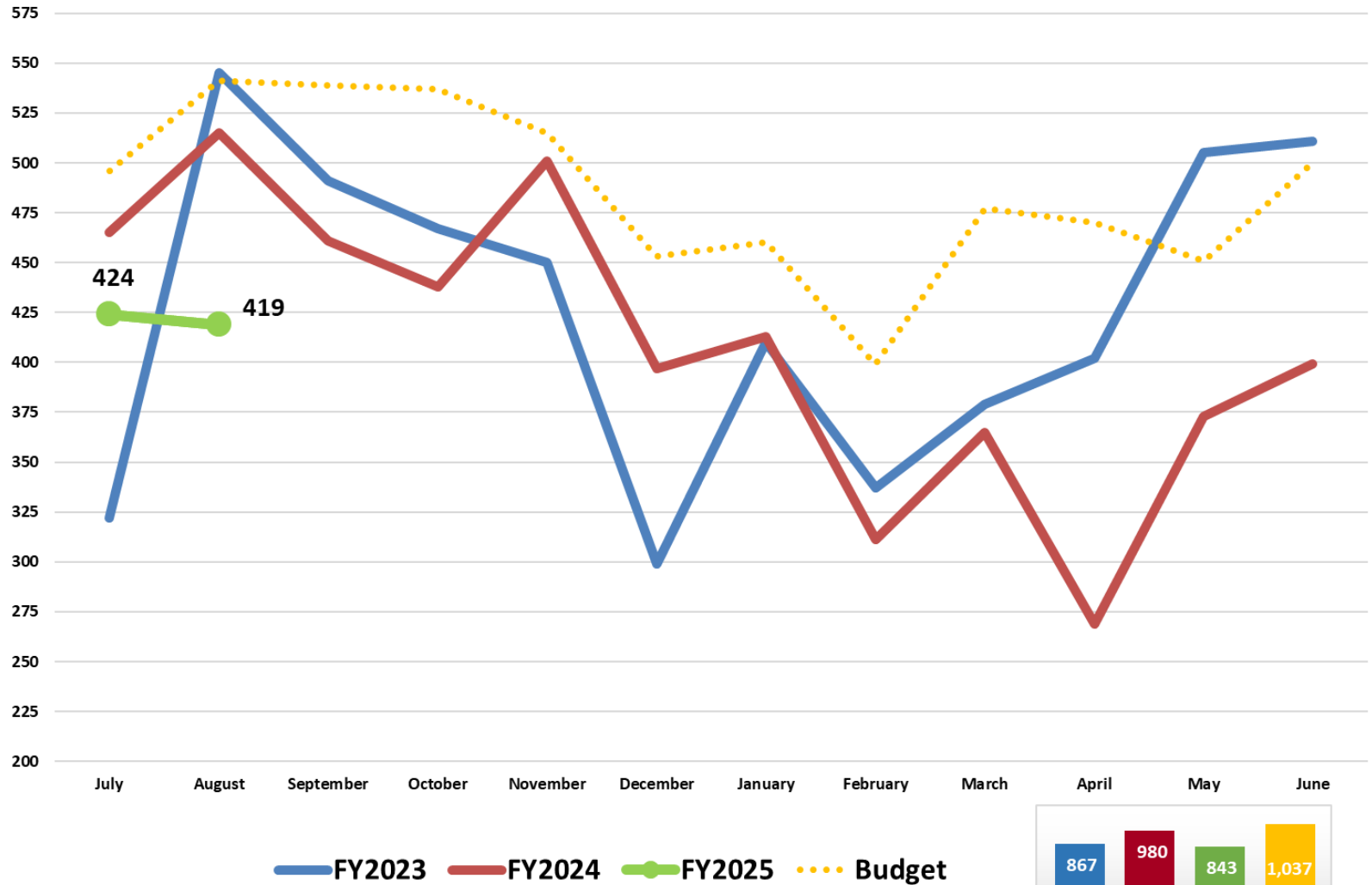
— FY2024    —●— FY2025    ●●● Budget



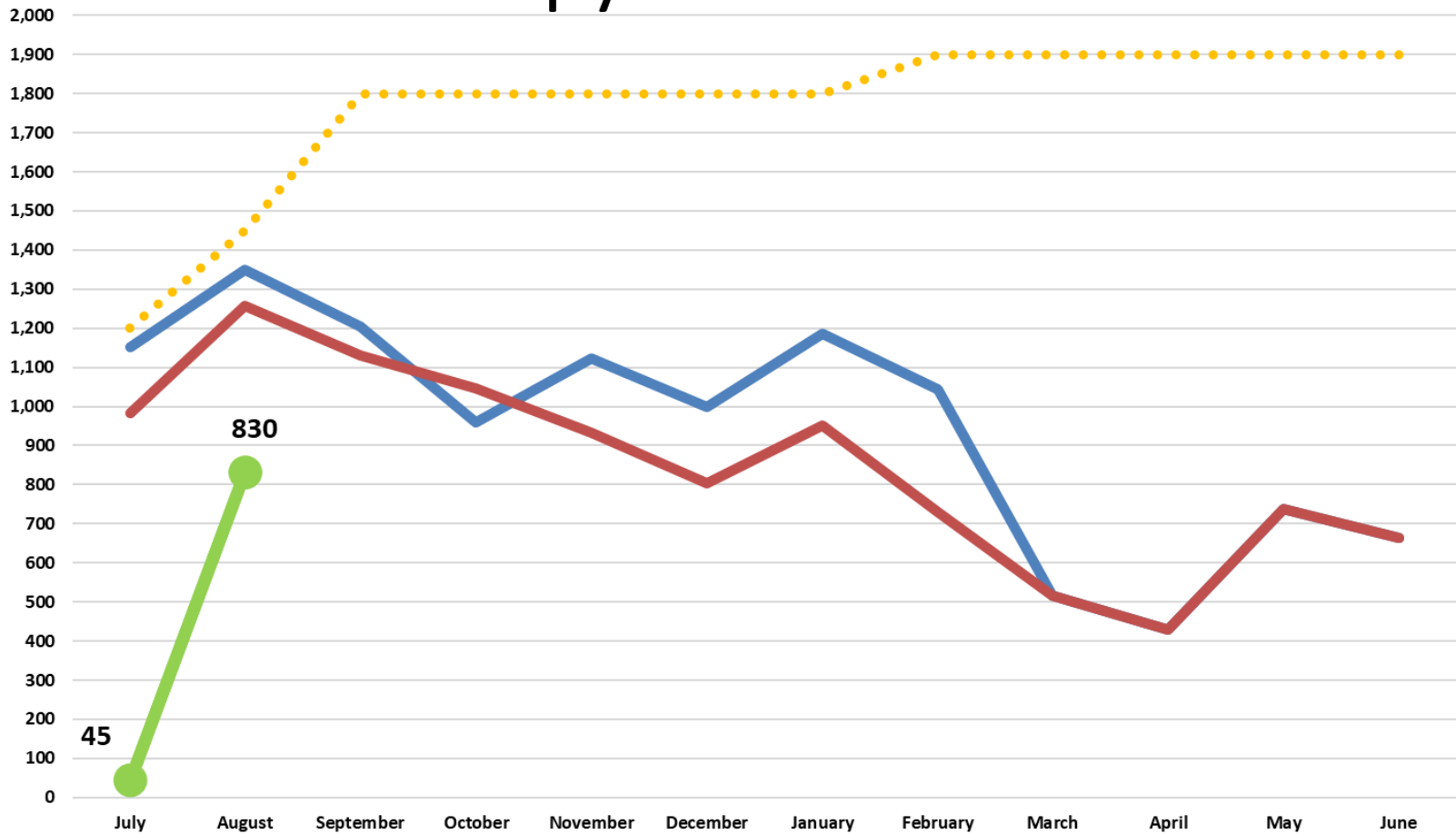
# Cardiothoracic Surgery Clinic - Visits



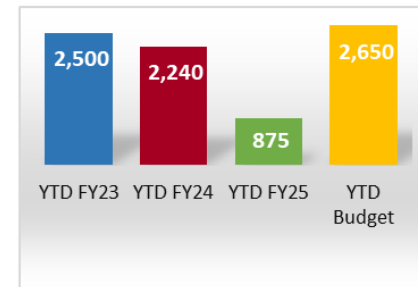
# Cardiac Rehabilitation



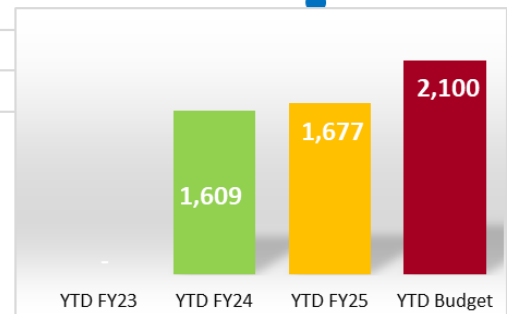
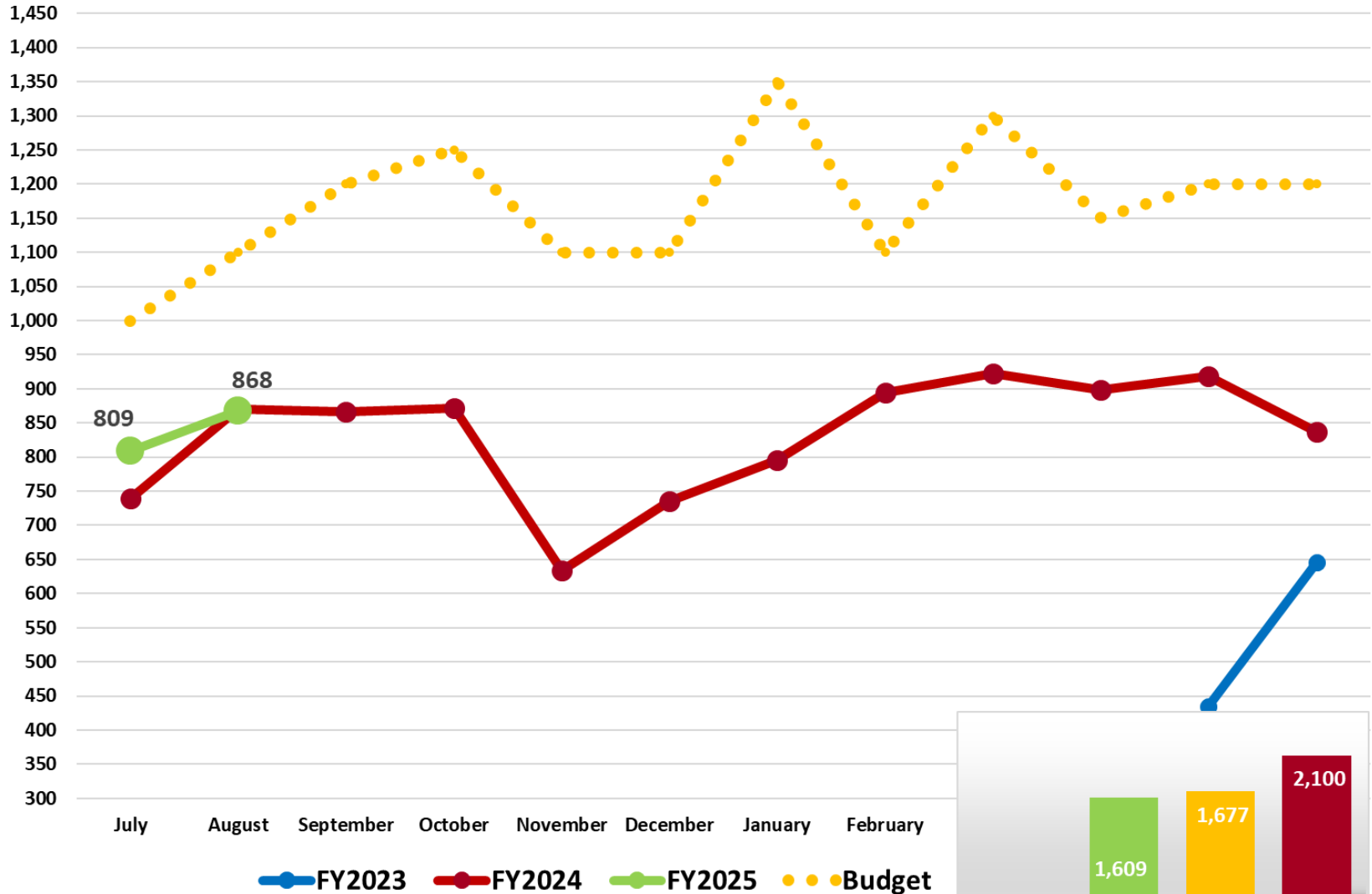
# Therapy-Wound Care



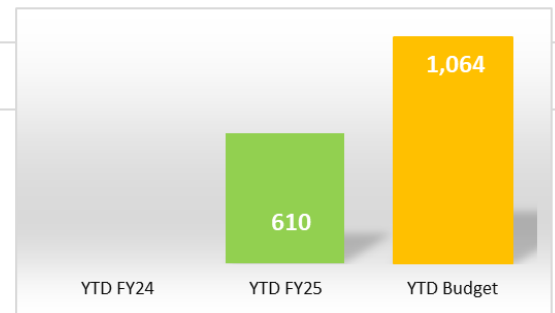
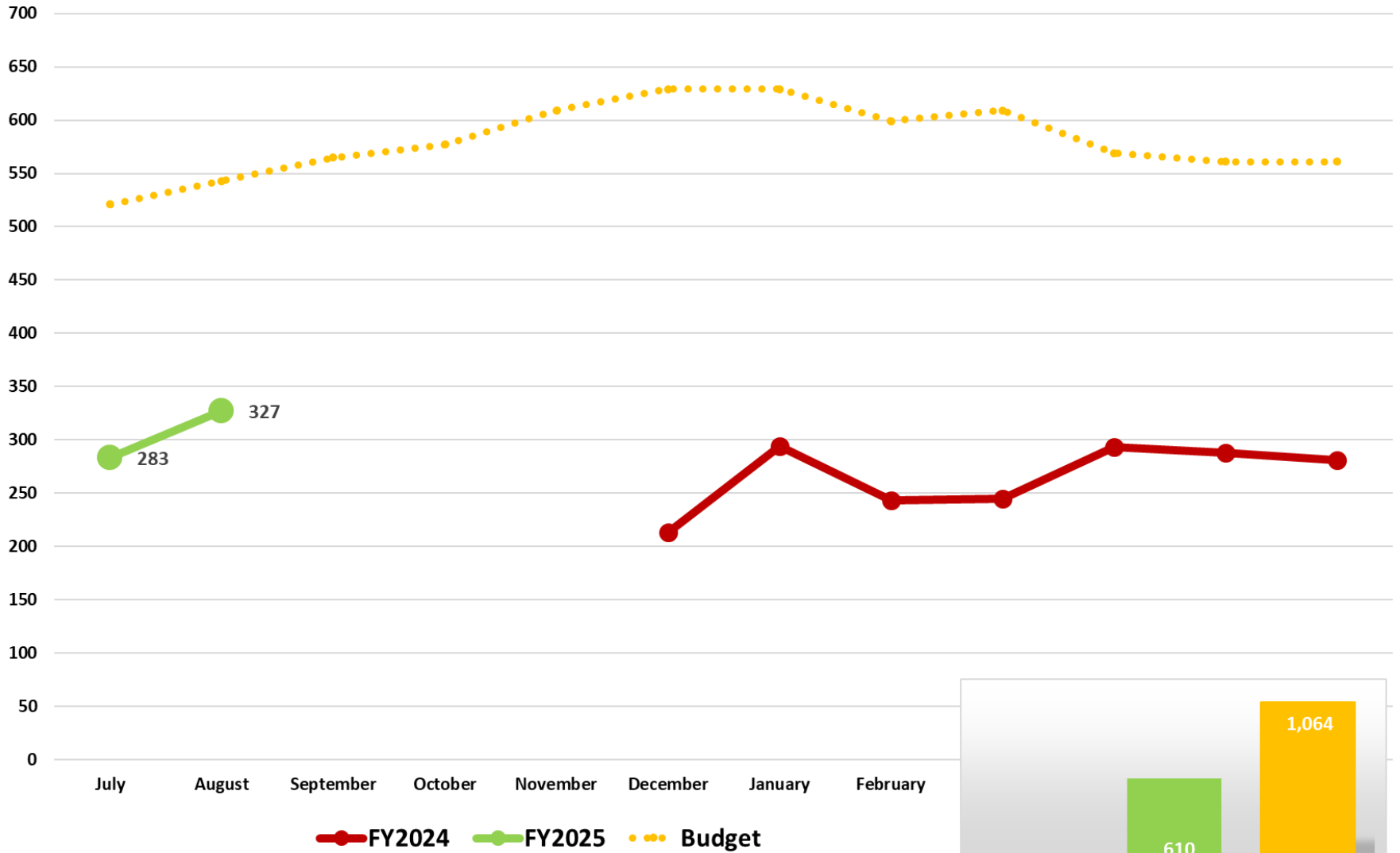
—● FY2023  
 —● FY2024  
 —● FY2025  
 ●●● Budget



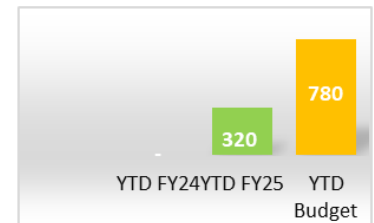
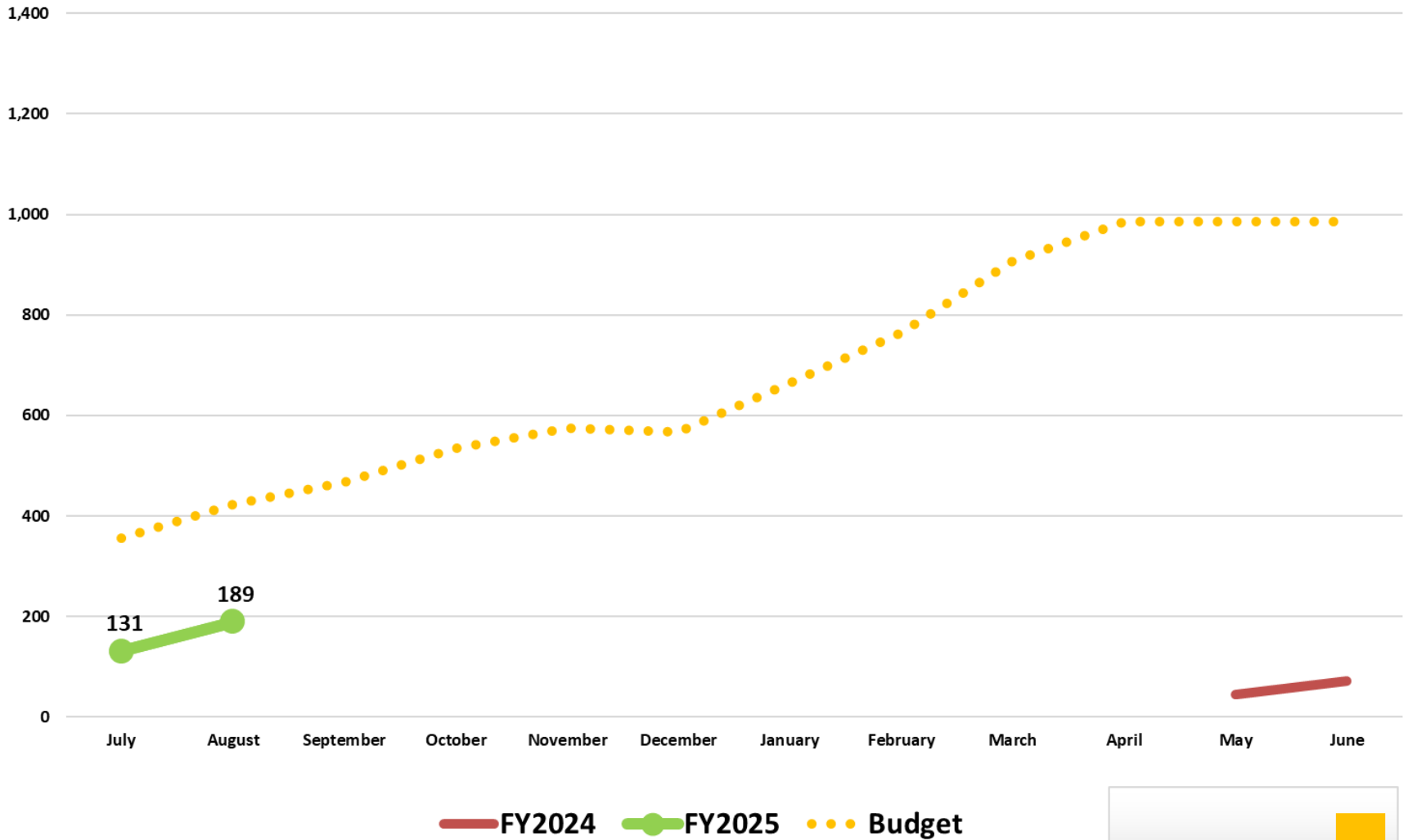
# KH Medical Clinic - Ben Maddox



# KH Medical Clinic - Plaza

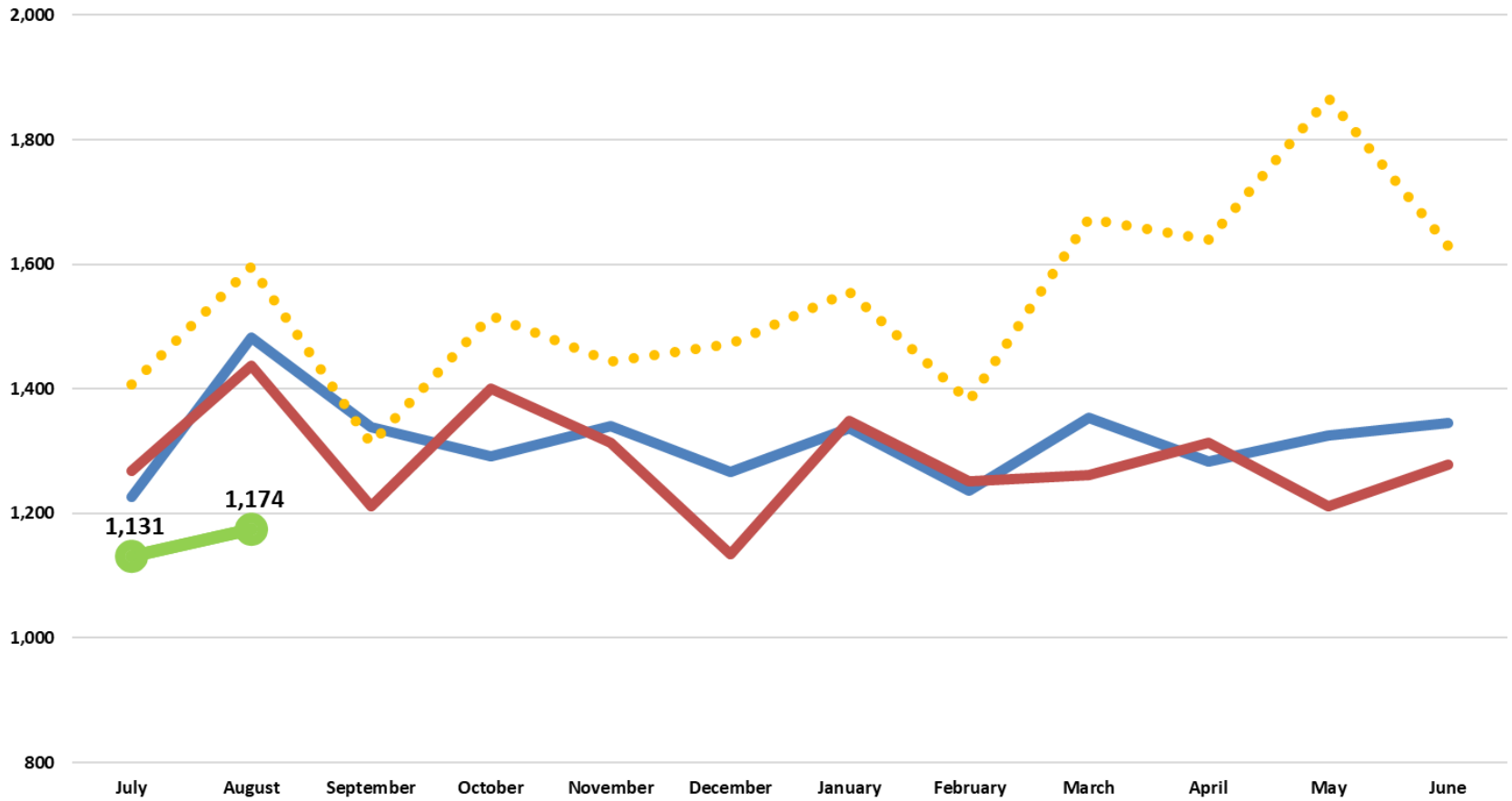


# KH Willow Clinic





# Medical Oncology



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●● Budget

